
**MCC QUARTERLY REPORT
FOR THE PERIOD: FEBRUARY – JUNE 2007**

QUARTER 1

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MCC QUARTERLY REPORT – QUARTER ONE

COMPACT COUNTRY	:	GHANA
REPORTING PERIOD	:	16 th FEBRUARY – 30 th JUNE 2007
REPORT DATE	:	31 st JULY 2007
CONTACT PERSON	:	M. ESON-BENJAMIN, CEO

A. EXECUTIVE SUMMARY

Introduction :

Entry into Force : On 16th February 2007, six and half months after Ghana’s Compact was signed in Washington, DC, the Compact “entered into force” (EIF). Prior to this Ghana’s Parliament had ratified the Compact, enabling Ghana to fulfill all domestic legal requirements. Upon IEF, the total Compact sum of \$547.009m of MCA Funds required to implement the Program was obligated to Ghana.

Initial Disbursement: On 6th March 2007, MCC approved MiDA’s Initial Disbursement Request of US\$ 2,915,429.00 (including \$0.5m of Working Capital), out of the first year Budget Commitment of \$52.0m of Compact Fund. This covered sub-activities under the Agriculture Project, Rural Development Project and Program Administration. This was in addition to US\$1,314,438.00, already received under the CIF.

The period between signing the Compact and EIF, was used to:

- finalise the recruitment of all Key Managers and staff;
- perfect the implementation documentation and other supplemental agreements required as Conditions Precedent to EIF and Initial Disbursement under the Compact;
- securing suitable premises for MiDA’s operations and procurement of related Goods and Works.

Implementation Documents: Following EIF, MiDA has been fully engrossed in the process of putting together Project Work Plans, finalizing initial TORS and setting in motion arrangements to procure the services of Consultants to undertake the key services germane to Program Activities.

Setting up a new operation with an entirely new cadre of Key Managers, has presented its own challenges. Efforts at team-building, team cohesion and the demand for high quality and professional work output among the MiDA team have yielded positive results. Significant progress was made in terms of preparation, scoping of various Project documentation. However, actual “Project Start Dates” have not occurred as early as MiDA had envisaged.

Slippages in the milestones of all Projects have resulted from a combination of delays in completion of documentation and the pace of MCC’s approval of some Project documentation despite very regular interactions with the Transaction Team members. Additionally, in the face of still evolving benchmarks and the absence of approved MCC templates for guidance, development of documentation has been slow, while the prescribed procurement processes have proved to be lengthy and cumbersome.

B. PROGRESS IN OVERALL PROGRAM IMPLEMENTATION

a) General Procurement Notices (GPNs): Two (2) GPNs, outlining procurements envisaged under all the three Program Activities and Program Administration, were published in the *dgMarket*, *UNDB* and in other relevant local media, during the quarter.

b) Requests for Proposals (RFPs): Delays have characterized our procurement activities as a result of the unavailability of MCC approved Standard Solicitation Documents. The Procurement Guidelines of 31 January 2007 and based on which the RFPs were developed was replaced by a May 22nd 2007 version. This affected the process of development and finalization of the TORs that go with these documents. The timing for the publication of RFPs consequently slipped.

To ease bottlenecks and speed up the processes leading to procurement, MiDA's own Standard RFP documents were introduced by the Procurement Agent. This is awaiting Standard RFP formats from MCC or MCC's approval of the MiDA documents.

c) Specific Procurement Notices (SPNs): Responses to Specific Procurements Notices (SPNs), were received from interested Consulting firms mostly located outside Ghana. SPN's covered consultancies in Audit, the Central Management of the Agricultural Productivity and Value-Added Project, (**the "Agriculture Project"**), the Tetteh-Quarshie Interchange to Mallam Junction Road (National Highway, i.e. N.1) Project, under the Transportation Infrastructure Development (**the "Transportation Project"**) Activity and SEAs in the three Intervention Zones.

In addition, some (15) fifteen Solicitation Documents were issued for Goods and Works, mainly for the establishment of MiDA's Offices and for operational equipment and supplies.

d) Bid Evaluations: The process of Bid Evaluations commenced in the 1st Compact Quarter and Contracts are expected to be awarded during the 2nd Compact Quarter.

e) Implementing Entity Agreements (IEAs): Progress towards concluding various IEAs, very early after "entry into force", has been slow. This is as a result of the inability of all parties, namely the Public Sector Entity, MiDA and MCC, to fully appreciate from the onset, the level of detail required to ensure a satisfactory IEA Documentation. This is evidenced by the numerous iterations that have characterized each document. Only one IEA, with ISSER, was approved by MCC for implementation during the Quarter; this covers Baseline Studies to support the M&E Activity.

At the end of the Quarter, the underlisted IEA documents were at various stages of being perfected for final approval by MCC; viz:

- Bank of Ghana – for the Agricultural Credit and Financial Services Support Activities,
- Ministry of Food and Agriculture - the Agric. Transformation Activities,
- Ministry of Land, Forestry and Mines – Land Administration Activities,
- Ministry of Transportation – Roads Infrastructure Activities,
- Public Procurement Board – for Procurement capacity-building in the Public Sector,
- Ministry of Local Government, Rural Development and Environment – provision of basic Community Services involving RICU,
- Ministry of Education, Science and Sports – upgrade of School Infrastructure
- Community Water and Sanitation Authority - provision of small town water supply
- Ministry of Energy, Electricity Company of Ghana, VRA, etc. - rural electrification

f) Community Sensitization Activities: MiDA carried out Sensitization Workshops to introduce the various activities in the ATP to Financial Institutions, NGOs and the CSO Community, Local Government Officials, Land Sector Agencies, Transportation Agencies, Association of Ghanaian Consultants and Stakeholders in the pilot Land Titling Project in the Awutu Effutu Senya District.

In the absence of concrete civil works activities, MiDA's communication activities were low-keyed.

g) Community Services Activities: Considering the length of time needed to complete SEAs in all the three Zones, MCC has approved a Fast-Track arrangement to get some Community Services activities going in seven (7) selected pilot Districts. Each District will have five (5) Schools rehabilitated ahead of the full implementation of recommended activities. A full-scale Validation exercise covering all the proposed Community Services infrastructure needs has been completed in all three Zones. The Project is now awaiting procurements of Architects and Quantity Surveyors to assist in design/review and preparation of Tender Documents to trigger selection and commencement of execution by selected contractors.

h) Agricultural Credit Program (ACP): The IEA with Bank of Ghana, the lead Supervisor of the Agricultural Credit Activity was delayed as MiDA and MCC were not in agreement over the definition of the roles and responsibilities of some key players in the Activity, viz: the Agricultural Credit Program Consultant and the Bank of Ghana. The issue has taken a longer time than anticipated to resolve.

It is necessary to mention that despite efforts by MiDA to sign Agreements with selected nucleus farmers in February, with the view to "fast-tracking" credits to meet their cash and input requirements during the 2007 main farming season, the delay in approving the Agricultural Credit Manual, which delineated the functions of MiDA, BoG and the Agricultural Credit Program Consultant, frustrated the initiative.

i) MCA Eligibility: MiDA showed much interest in efforts by Government to improve Ghana's rating on all Indicators, in particular where Ghana was weak. MiDA was invited to serve on the Committee which worked on Ghana's Remediation Plans. Unfortunately, Ghana's Remediation Plan missed the mid-May delivery dateline.

C. PROGRESS IN PROJECT/ACTIVITY IMPLEMENTATION

PROJECT 1: AGRICULTURE PROJECT

The Agriculture Project is designed to enhance the profitability of staple foods and horticulture crops and to improve the delivery of business and technical services to support the expansion of commercial agriculture among farmer-based organizations (“*FBOs*”). These are groups of eligible farmers, input suppliers selling to such farmers, or output processors buying from such farmers. MCC Funding will support the following Project Activities:

**ACTIVITY 1: FARMER AND ENTERPRISE TRAINING IN COMMERCIAL AGRICULTURE
ACTIVITY (“*COMMERCIAL TRAINING ACTIVITY*”)**

Activity Objective:

To accelerate the development of commercial skills and capacity among FBOs and their business partners, (including service providers to FBOs and other entities adding value to agricultural crops; such as processors);

QTR. 1 PROGRESS

Activities	Accomplishments
(a) Preparation of Work Plans & Budget For Agriculture Project	
i. Prepare detailed Work Plan and Budget for the Commercialisation of Agriculture Project	<ul style="list-style-type: none"> ▪ Accomplished. Work Plan prepared and approved by MCC ▪ Budget prepared and approved by MCC ▪ Detailed Financial Plan Commitment and Cash requirement prepared and approved by MCC.
ii. Prepare Disbursement Request for Qtr. 2	Disbursement Request prepared and MCC approval obtained.
iii. Prepare “Conditions Precedent” Report for the Commercial Training Activity.	<ul style="list-style-type: none"> ▪ CP Report prepared and approved by MCC.
(b) Procurement of a Central Management Consultant (CMC)	
	<ul style="list-style-type: none"> ▪ TOR prepared and approved by MCC ▪ RFP prepared and approved by MCC; and advertised in May, 2007 ▪ Pre-proposal Conference held for 51 firms. ▪ Bid Documents received from 6 out of the 51 firms. ▪ Evaluation Committee set to start work in Week 3 of Qtr 2.

Activities	Accomplishments
<p>(c) Procurement of Three (3) Regional Implementation Consultants (RICs)</p> <ul style="list-style-type: none"> i. Prepare TOR to procure 3 Regional Implementation Consultants (RICs). ii. Prepare and advertise RFP to invite interested Consultants. 	<ul style="list-style-type: none"> ▪ TOR prepared and consensus reached with MCC on details. ▪ RFP prepared and undergoing reviews internally, prior to submission to MCC for approval.
<p>(d) Undertake a Validation Mission to all the 23 beneficiary Districts</p>	<ul style="list-style-type: none"> ▪ First Phase of Validation Mission, covering the Northern Agricultural Area, undertaken in May 2007. Visit Report and Findings submitted to MCC.
<p>(e) Sign Implementing Entity Agreement with Ministry of Food and Agriculture(MOFA)</p>	<ul style="list-style-type: none"> ▪ Key Stakeholders of MOFA identified ▪ Roles and responsibilities envisaged under the Agreement have been discussed and consensus reached on all issues by MiDA/MOFA. ▪ A final draft IEA has been prepared and a copy sent to MCC for review.

Qtr. 2 Planned Activity:

- i. Completion of the Procurement process for the Central Management Consultancy Firm.
- ii. Posting of the RFP for the Regional Implementation Consultants, holding a Pre-Proposal Conference and the submission of Bid Documents for the RIC Contract.
- iii. Signing and Implementation of MiDA-MOFA IEA.
- iv. Procurement of a Consultant for Design Review and Construction Supervision for the Perishable Cargo Village, (KIA).
- v. Procurement of the Nucleus Farmer Pre-coolers.
- vi. Supervision of Central Management Consultant.

ACTIVITY 2: IRRIGATION DEVELOPMENT

Activity Objective: To establish a limited number of retention ponds and weirs requested by the FBOs and FBO partnerships, for whom access to water is critical to the success of their business objectives.

Activities	Accomplishments
(a) Irrigation Development Activity	
Identify the location of existing Irrigation Infrastructure in the various Intervention Zones with the assistance of MiDA's Zonal Managers.	<ul style="list-style-type: none"> ▪ This is a second year activity and as a result nothing much has been done about it. ▪ Locations of existing Irrigation Infrastructure in the Northern Zone already identified.

Qtr. 2 Planned Activity:

- Procurement of Regional Implementation Consultants (RICs).

ACTIVITY 3: LAND TENURE FACILITATION

Activity Objectives:

1. Improve tenure security for existing land users;
2. Facilitate access to (*higher value*) agricultural lands by Investors.

QTR. 1 PROGRESS

Activities	Accomplishments
(a) Undertake Activity Management	
(i) Land Administration Project Manager (LAPM) hired (CP)	Manager hired on 1 st December 2006. (CP completed)
(ii) Three (3) Zonal Land Officers recruited	Officers recruited on 15 th March for Afram Plains and the Southern Belt and on 1 st May for the Northern Agricultural Area.
(iii) LAP, Donors Consulted	<ul style="list-style-type: none"> • LAPM elected to sit on LAP's Land Sector Technical Committee (LSTC). • Consultations with Task Team Leader of the LAP Project initiated and Meetings with the LAP Director, <i>On-going</i>. • Three monthly Progress Reports on LAP (March,

<p>(iv) Work Plan for Land Activities prepared.</p> <p>(v) Budget for Land Activities prepared.</p> <p>(vi) Detailed Financial Plan prepared.</p> <p>(vii) Implementation Entity Agreements (IEAs) approved by MCC and executed.</p>	<p>April and June 2007) submitted as follows:-</p> <ul style="list-style-type: none"> • Legislative and Institutional Reform (CP) of Land Sector Agencies under LAP • Draft Lands Commission Bill ready and submitted to Cabinet; • LAP Gender Strategy (Vulnerability (CP) - Evaluation of Financial Proposals completed. (Negotiations and award of Contract to successful firm awaited); • Organization, Management and Operations Study of the Land Sector Agencies. <ul style="list-style-type: none"> ▪ Work Plan approved by MCC. ▪ Budget for Qtr 2 approved by MCC. ▪ Detailed Financial Plan (<i>Cash and Commitment</i>) for Qtr 2, approved by MCC. • IEA with Land Sector Agencies approved by MCC and cleared by Ministry of Lands, Forestry and Mines for signature. (Road Map attached). • IEA with Judicial Service being reviewed and readied for MCC approval. (Road Map to be attached).
<p>(b) Observe and Review Gender Issues (Pilot Preparatory Stage)</p>	
<p>International Gender Expert partnered by a local Gender Consultant procured to look at Vulnerability issues.</p>	<p>Gender TOR sent to MCC for comments and approval. However, whilst awaiting comments, MCC has suggested combining this TOR with that of the Sensitization Activity, both to be procured. <i>[MiDA had indicated that because there were delays, it was perhaps not a good idea to procure and maintain an individual Gender Consultant in-house].</i></p>
<p>(c) Conduct Community Sensitization and Consultations (Pilot Preparatory Stage)</p>	
<p>Sensitization, and Communication carried out (<i>to explain Compact and Land Activity</i>)</p>	<p>Sensitization Strategy developed and approved by MCC. NGO to be contracted to lead this process. Relevant TOR merged with Gender TOR and being reviewed.</p>
<p>(d) Procure Private Survey Consultant(s)</p>	
<p>Private Survey Consultant(s) working with Public Land Sector Staff (private/public partnership) procured.</p>	<p>Request For Proposals (RFPs) posted but later cancelled initially due to incorrect Template used by the Procurement Agent. The TOR is being revised delinking the Typology of Land Rights Study from the initial document.</p>

(e) Procure Land Survey Equipment	
Procure the following Land Survey Equipment:- - One (1) Global Network Satellite System (GNSS); - Continually Operating Receiver Station (CORS); - Geodetic Antenna for CORS Receiver; - - One GNSS Survey Receiver; - One Handheld GPS Receiver; - One Robotic Total Station.	<ul style="list-style-type: none"> ▪ Bid Documents opened on 11th May 2007. <p>13 firms requested for documents, Four (4) submitted Bids and attended the Bid Opening Ceremony.</p> <p>Bids evaluated and one firm chosen and awarded Contract.</p>
(f) Exploratory Survey (Validation Mission) on Pilot Area	
The Exploratory Survey conducted to determine the feasibility of surveying 12,000ha of land area for titling	<p>Validation Mission visited the Awutu Effutu Senya Land Title Pilot Area, from the 11– 14 July.</p> <p>New size of approximately 6,000 ha recommended, excluding forest reserves and peri-urban areas with dense human settlements.</p> <p><i>[Note: Initial steps taken to initiate the Declaration, suspended, the proposed coverage area is to be scaled down to fit the earmarked Budget].</i></p> <p>Survey Department is working closely with the Land Titling Registry to have the Minister of Lands declare the District as a Compulsory Title Registration District.</p>

Qtr. 2 Planned Activity:

- Continue Consultations with LAP and Donors
 - Continue Consultations with and Sensitization of Stakeholders, especially in the Awutu Effutu Senya District to be spearheaded by an NGO.
 - Establish a permanent GPS Station in the Awutu Effutu Senya District.
- Finalize all documents for the Pilot Titling and Registration in AES District:
- Organize a Meeting with key players in Government to ensure that there is a consensus on Process and Sequencing. If differences exist concerning outstanding issues (*in particular when to publicly declare the Titling Area*), MiDA Management will take a final decision.
 - Finalize the Tenure Typology Study TOR, the Sensitization TOR (*including role of Gender Specialist*) and the Survey TOR.
 - The MiDA Land Team will prepare a TOR for ADR for dealing with Land Disputes in the Pilot Area, and will submit to MiDA Management by August 31, and then to MCC for approval by September 4.
- Finalize a Roadmap for On-Demand Land Services.
 - Finalize a Roadmap for clearing the backlog of Land Cases with the Judicial Service. This Roadmap will provide the basis for the IEA with the Judicial Service.

ACTIVITY 4 IMPROVEMENT OF POST-HARVEST HANDLING AND VALUE CHAIN SERVICES

Activity Objective:

1. To encourage and facilitate strategic investments into post-harvest infrastructure by FBOs.
2. Build the capacity of the Public Sector Organisations to introduce and monitor compliance with International Plant Protection Standards.

QTR. 1 PROGRESS

Activities	Accomplishments
(a) POST-HARVEST INFRASTRUCTURE ACTIVITY.	
<p>1. Construction of Perishable Cargo Village at Kotoka International Airport (KIA), Accra</p> <p>i. Confirm the Site for the construction of the Perishable Cargo Village at KIA.</p> <p>Prepare TOR to procure a Consultant for Design Review and Construction Supervision</p>	<ul style="list-style-type: none"> ▪ The Site earmarked for the construction of the facility has been identified and agreed with the Ghana Civil Aviation Authority and all Stakeholders. ▪ TOR prepared and submitted to Procurement Agent Manager for the preparation of RFP
<p>2. Procurement and Installation of Pre-Coolers for Nucleus Farmers</p> <p>Request Sea Freight Pineapple Exporters Association of Ghana (SPEG) to submit Members List, stating those that need the facility and their state of preparedness to receive the facility</p>	<p>List of SPEG Members submitted</p>
<p>3. Upgrading the Institutional Capacity of three Public Sector Institutions, (viz:- Plant Protection and Regulatory Services Directorate of MOFA, Ghana Standards Board and Water Research Institute)</p> <p>i. Sensitise Key Stakeholders about the Institutional Capacity-Building Program.</p>	<p>Key Stakeholders sensitised</p>
(b) Activity: ZONAL ACTIVITIES	
Setup Zonal Agricultural Offices for the 3 Intervention Zones	Zonal Agricultural Managers recruited in March 2007 and at post.

Qtr. 2 Planned Activity:

Finalise RFPs and issue Tender Documents.

ACTIVITY 5 IMPROVEMENT OF CREDIT SERVICES FOR ON-FARM AND VALUE-CHAIN INVESTMENTS

Activity Objective:

To augment the supply of, and access to Credit provided by financial institutions operating in the Intervention Zones.

QTR. 1 PROGRESS

Activities	Accomplishments
[A] Preparation of Credit Activity Work Plan and Budget	
1. Development of Credit Activity Work Plan to guide the management of the Agricultural Credit Program (ACP) 2. Creation of Activity Budget for the first Year 3. Prepare Detailed Financial Plan (<i>Commitment and Cash Requirement Plans</i>) for Qtr. 2.	<ul style="list-style-type: none"> ▪ Detailed Work Plan for Credit Activity prepared and approved by MCC. ▪ Detailed Budget completed and approved by MCC for First Quarter Disbursement. ▪ Detailed Financial Plan (<i>Cash and Commitment</i>) prepared for Qtr. 2 and submitted to MCC.
[B] Agricultural Credit Program (ACP)	
4. Agricultural Credit Program Policies and Procedures Manual 5. Procure Agricultural Credit Program Consultant (ACPC) to provide Support Services to the Credit Activity (including training)	<ul style="list-style-type: none"> ▪ Agreement reached with Bank of Ghana (BOG) on Policies and Procedures ▪ Supporting Legal Documents for Manual completed (including Framework Agreement between BOG and Participating Financial Institutions and Application Forms). ▪ ACP Policies and Procedures Manual submitted to MCC for approval. ▪ Broad consensus reached on the role of Consultant. TOR scheduled for completion next Quarter.
[C] Agreements with Implementing Entities	
6. Sign Implementing Entity Agreement (IEA) with Bank of Ghana	<ul style="list-style-type: none"> ▪ After numerous iterations and discussions, the Implementing Entity Agreement with Bank of Ghana has been finalized and submitted to MCC for approval.

Qtr. 2 Planned Activity:

- Arrange to have the Bank of Ghana IEA approved by MCC (*together with ACP Policies and Procedures Manual*) and signed.
- Accreditation of initial list of Participating Financial Institutions (by Bank of Ghana) for the ACP.
- Agree TOR for procuring ACP Consultant with MCC and commence procurement process.
- Prepare draft Loan Office Grant Eligibility Criteria.

ACTIVITY 6: REHABILITATION OF FEEDER ROADS:

Activity Objective:

- Rehabilitate up to 950 km of Feeder Roads in eight (8) Districts in the Intervention Zones in order to reduce transportation costs and time.
- To increase access to major domestic and international markets.
- To facilitate transportation linkages from rural areas to social service networks (including, for instance, hospitals, clinics and schools).

(Refer to Write-up under item (d) of Page 15)

PROJECT 2: TRANSPORTATION PROJECT

Objective:

To reduce transportation cost affecting agricultural commerce at the Sub-Regional and Regional levels in order to improve the competitiveness of Agricultural Producers, using roads in the Intervention Zones.

QTR. 1 PROGRESS

Activities	Accomplishments
(a) Preparation of Transportation Project Work Plan and Budget	
i. Prepare Transportation Work Plan for Project Implementation. ii. Prepare 2007 Budget for Activities under Transportation Project.	<ul style="list-style-type: none"> ▪ Work Plan prepared to monitor the Implementation of the Transportation Project and the Feeder Roads Activity under the Agriculture Infrastructure Activity. ▪ Budget prepared for 2007 Compact Year.
(b) Upgrades to Sections of N1 Highway	
i. Procure Consultancy Services for the Feasibility, Final Design, Environmental Impact Assessment and Construction Supervision. ii. Form Committee for the Acquisition of the Remaining Right-of-Way (ROW). iii. Form Taskforce for the Relocation of Utilities within the N1 ROW.	<ul style="list-style-type: none"> • Reviewed TOR with MCC and agreed on the packaging of the Assignment. • Prepared the TOR for the Construction Supervision Component. • Prepared the RFP document in consultation with the Procurement Agent. • Prepared Bid Databank needed by prospective Consultants for the preparation of Bid. • Pre-proposal Meeting Held. Minutes and Clarifications prepared in consultation with the Procurement Agent and circulated to all prospective bidders. • Preparation of Bids by prospective Consultants • Nominees for the Evaluation Committee received from invited Institutions. Shortlist approved by MCC. ▪ Nominees from Stakeholder Institutions received and Committee formed. Preparatory work to ensure early publication of the Executive Instrument for the ROW Acquisition, on-going. Future Development needs (besides MCA Investment), with respect to the width of the ROW to be acquired, have been addressed by the Committee. • Nominees from Stakeholder Institutions received and Committee formed. Composite Utilities Relocation Plan being prepared by the Committee.

(c) Improvement of Volta Lake Ferry Services	
<p>i. Procure Consultancy Services for the Feasibility, Final Design, Environmental Impact Assessment and Construction Supervision.</p> <p>ii. Meet <i>Condition Precedent</i> to MCC Disbursement under the Ferry Activity.</p>	<ul style="list-style-type: none"> • TOR reviewed with MCC and agreed on the packaging of the Assignment. • Draft RFP prepared and being reviewed before clearance by MCC. ▪ Draft Maritime Framework governing access and operations on the Volta Lake being discussed with the Infrastructure Directorate of MCC. ▪ Emergency Response Plan for VLTC Ferry Operations completed and submitted to MiDA. ▪ VLTC Safety Management Operations Manual completed and submitted. ▪ Financial and Management Plan of Physical Assets and Ferries completed and submitted.
(d) Improvement of Trunk Roads and Rehabilitation of Feeder Roads	
<p>i. Procure Consultancy Services for the Feasibility, Final Design, Environmental Impact Assessment and Construction Supervision of Trunk and Feeder Roads.</p> <p>ii. Prepared the TOR for the Construction Supervision Component.</p>	<ul style="list-style-type: none"> ▪ Consensus reached with MCC on TOR and the packaging of the Assignments. ▪ RFP prepared and ready for clearance by MCC ▪ Draft <i>Comfort Letter</i> prepared in consultation with Ministry of Transportation for submission to MCC to meet Disbursement requirements. The Comfort Letter is to assure MCC that the selected roads already exist and therefore there is no need to acquire Right-ofWay (ROW), hence no payment for compensation. In the event of any acquisition GOG will be responsible.
OTHER PROJECT-RELATED ACTIVITIES	
(a) Preparation of IEA/Memoranda of Understanding (MOU)	
<p>i. Prepare IEA with Road Sector Agencies for the Implementation of Road related activities of the Transportation Project</p>	<ul style="list-style-type: none"> • Roles and Responsibilities prepared and agreed at a Technical Workshop. • Follow-up Meetings scheduled and being Pursued. • Draft IEA prepared and Incremental Cost activities being discussed with Implementing Agents.

ii. Prepare IEA with Maritime Sector Agencies for the Implementation of the Ferry Activity.	<ul style="list-style-type: none"> • Roles and Responsibilities prepared and agreed at a Technical Workshop. • Follow-up Meetings in progress.
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(b) Project Management Support Consultant

i) Procure Services of a Project Management Support Consultant (PMSC) to assist the Transportation and Agriculture Infrastructure Project Manager.	<ul style="list-style-type: none"> ▪ TOR for PMSC prepared and reviewed together with MCC. Final input by MCC in progress.
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(c) Validation Mission to the MiDA Intervention Zones

i. Carry Validation Mission to the MiDA Intervention Zones.	Mission to the Northern Agriculture Zone undertaken and Report prepared. Feasibility Studies to cover the MiDA Intervention Zones in order to understand the total transportation needs and complement effort of other Donors and GOG.
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(d) Preparation of Implementation Manual for the Transportation Project

Prepared Project Implementation Manual (PIM) for the Transportation Project.	<ul style="list-style-type: none"> • Preparation of PIM in progress. To be completed in the Second Quarter.
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Activities	Accomplishments
(e) Development of Perishable Cargo Village at Kotoka International Airport	
Procure Consultancy Services for the Design Review, Construction Supervision and the Preparation of Traffic Management Plan.	<ul style="list-style-type: none"> • TOR prepared and submitted to MCC for comments.

Qtr. 2 Planned Activity:

Carry out Evaluation of Bids and signing of Contracts for the following Consultancy Services:

- **Upgrading of Sections of N1**
Ensure that the evaluation of N1 Bids is completed and the Contract signed by end-August. This will ensure that the Preliminary Design is ready by end of October for the publication of the Executive Instrument to occur by end of November 2007.
- **Trunk Roads Improvement and Rehabilitation of Feeder Roads**
The advertisement of the RFP will be done in July and Evaluation in September 2007. It is expected that the Contract for the Consultancy Services will signed in October 2007 to enable the Feasibility Studies to start by end of November 2007.
- **Ferry Activity:** Planned Activities are on course

- **Project Management Support Consultant (PMSC)**

The advertisement of the RFP will be in July and Evaluation in September 2007. It is expected that a Contract for the Consultancy Services will be signed in October 2007 to enable the Feasibility Studies to start, latest by end of November 2007.

- **Design Review, Construction Supervision and Preparation of Traffic Management Plan for KIA Perishable Cargo Village.**

The advertisement of the RFP is scheduled for August 2007, to ensure that the Civil Works start in December 2007.

Others

- Complete and Sign Implementing Entity Agreement with Road and Maritime Sectors Agencies.
- Complete the Project Implementation Manual for the Transportation Project.
- Embark on Validation Mission to the Southern Horticultural Zone.
- Prepare and Sign Implementing Entity Agreement with Irrigation Development Authority.

PROJECT 3: RURAL DEVELOPMENT PROJECT

Objective:

The Rural Development Project is designed to support agricultural and agri-business development under the Agriculture Project and to strengthen the rural institutions that provide complementary services. MCC Funding will support the following Project Activities:

ACTIVITY 1: PUBLIC PROCUREMENT & CAPACITY-BUILDING

Activity Objectives:

- To strengthen the capacity of various Procurement Entities within the Government Organisations to procure goods, works and services with greater economy, efficiency and effectiveness.
- Enable Entities to implement Ghana's Public Procurement Act 2003 (Act 663) by assisting the development of training materials for the staff of such Entities, the formation of a career path within the Government, and the placement of trainees in such Procurement Entities to provide them with practical experience.

QTR. 1 PROGRESS

Activities	Accomplishments
(a) Procure Services of Project Coordinator	
1. Work Plan for Project Implementation	Work Plan prepared for the monitoring of the implementation of the Project.
2. Budget for Activities under the Project	Budget prepared for 2007 Compact Year
3. Engagement of Project Co-ordinator	<ul style="list-style-type: none"> ▪ TOR Reviewed with MCC and PPB. ▪ Procurement Plan approved by MiDA Board. ▪ General Procurement Notice issued ▪ Draft Solicitation Document for the engagement of Project Co-ordinator prepared for review of MCC, prior to advertising.

(b) Preparation of Entity Agreement with Public Procurement Board (PPB)	
4. Sign Implementing Entity Agreement with PPB.	<ul style="list-style-type: none"> ▪ PPB has accepted all responsibilities and roles in the draft document. ▪ Draft IEA prepared with inputs from PPB. ▪ Draft sent to MCC for review and approval.

Qtr. 2 Planned Activities

There is no significant deviation from or modification to the Work Plan. The only slippage in the timeline has to do with the engagement of the Project Co-ordinator as it was thought that the Project Co-ordinator should be engaged as a staff of MiDA and posted to PPB instead of engaging the Co-ordinator as a Consultant. This has been resolved and Consultant will be independent.

- Issue Solicitation Document for the engagement of the Project Coordinator
- Complete and sign IEA with the Public Procurement Board
- **Implementation of the Short Term Training Programme** - This will be handled by the Project Coordinator and PPB.
- **Development of Medium and Long Term Training Modules** - This will be actioned on by the Project Coordinator and PPB.
- **Sponsorship of Students and Internship** - This will be handled by the Project Coordinator and PPB and after the Long-term Training Modules have been developed and implemented.

ACTIVITY 2: COMMUNITY SERVICES

Activity Objectives:

- To support and protect agricultural investments in 23 Districts by ensuring that Community Services are available to the beneficiary farmers and families.
- To improve basic social infrastructure like education, water and sanitation and rural electrification, which would act as a catalyst in improving rural agricultural production.

QTR. 1 PROGRESS

Activities	Accomplishments
(a) Prepare Facility Master Plan to guide implementation of Social Infrastructure	
<p>1. Develop Standard Designs for Education, Water & Sanitation and Electrification</p> <ul style="list-style-type: none"> • Request for Standards and Norms from Public Sector Entities viz:- MoESS, MWRWH, MoE. <p>2. Prepare Operations Manual to guide implementation of Community Services Project.</p> <ul style="list-style-type: none"> • Organize Working Workshops to invite inputs from Stakeholders. • Organize Rollout Workshops to explain Operations Manual to beneficiary Districts. <p>3. Revise MTDPs of all the 23 Districts to reflect MCA Project Selection Criteria</p> <ul style="list-style-type: none"> • Organize Orientation Workshop for 23 beneficiary Districts to explain MCA Compact. 	<ul style="list-style-type: none"> ▪ Service Norms and Standards from Implementing Entities approved by MiDA and accepted by MCC (CP). ▪ Community Services Operations Manual (a CP) approved by MiDA and accepted by MCC. ▪ Two Workshops organized at Volta Hotel - Akosombo and Fiesta Royale - Accra. Inputs were obtained from Stakeholders to finalize the preparation of the CS Operations Manual. ▪ Rollout Workshops organized for all the 23 beneficiary Districts to explain the Operations Manual, the approved guide for Community Services Activity in the implementation of the MCA Program. <p>3-day Orientation Workshop organized at Mankessim. Districts revised their MTDPs following the Workshop. The Workshop served as a forum to explain the Compact Program and the roles and responsibilities of Implementing Entities. It also explained the selection criteria and the process for the selection of projects through their MTDPs for funding by MiDA.</p>

<p>4. Validate Facility Master Plan</p> <ul style="list-style-type: none"> Embark on Validation Tour of beneficiary Districts to assess needs <p>5. Prepare Quarter 1 and 2, 2007 Budget for Community Services Activity</p>	<p>Facility Master Plan prepared from new requests received from 23 beneficiary Districts. Validation completed in Northern Agricultural Area and Report prepared and submitted to MiDA and MCC (in collaboration with other MiDA HODs).</p> <p>Potential beneficiary communities have been selected for consideration for Schools, Water and Sanitation Projects and the supply of Electricity to Packhouses and other Agriculture Infrastructure for implementation post-SEA.</p> <p>Budget prepared and approved by MCC to cover the implementation of 'Fast Track' Projects (pilot)</p>
<p>(b) Preparation of Entity Agreements</p>	
<p>Liaise with Implementing Entities, (i.e MLGRDE for RICU, MoESS for GES, MWRWH for CWSA and MoE for ECG/NED) to finalize Agreements for signing and prompt execution.</p>	<ul style="list-style-type: none"> Draft IEAs/MOU prepared and being readied for submission to MCC, for approval. Implementing Entities identified. Preliminary discussions held with Entities for their inputs. <p>Roles and responsibilities of IEs fine-tuned and defined.</p>
<p>(c) Fast Track School Rehabilitation Project</p>	
<p>6. Rehabilitate 35 Schools in 7 Anchor Districts; namely: Savelugu-Nanton, Sekyere East, Kwahu South, Kwahu North, Akwapim South, Awutu Effutu Senya and Gomoa.</p> <ul style="list-style-type: none"> Embark on Validation tour to select School Infrastructure for "fast track" rehabilitation. <p>7. Procure Services of Supervising Consultants for the 'Fast Track' Project.</p> <ul style="list-style-type: none"> Prepare TOR for the selection of Architects and Quantity Surveyors Notify GARC and GIS for Prospective Applicants. 	<ul style="list-style-type: none"> Validation Report prepared.

<ul style="list-style-type: none"> • Prepare an RFP for Applicants. • Evaluate responses to RFP. • Select Consultants. • Obtain “no objection” from MiDA/ MCC. • Sign Contract. 	<ul style="list-style-type: none"> ▪ A list of 5 Individual Quantity Surveyors and Architects received from the Ghana Institute of Surveyors (GIS) and Ghana Architects Registration Council (GARC) respectively. ▪ RFP prepared for Individual Consultants to submit Technical and Financial Proposals for Evaluation.
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Qtr. 2 Planned Activity:

- Complete draft IEAs by end-August and get respective Ministries to reviews and comments prior to MCC’s approval.
- Update Facility Master Plan with revised MTDPs, submitted by District Assemblies.
- Plan Validation Tour of Projects in the Afram Basin Area and the Southern Horticultural Belt, with other MiDA HODs.
- To issue RFP to selected Consultants to submit Technical and Financial Proposals for the ‘Fast-Track’ Project Assignment.

ACTIVITY 3: FINANCIAL SERVICES

Objectives:

1. Improve the efficiency of the National Payments and Settlements System through the establishment of an Electronic Payment System.
2. Enhance access to financial services in the rural economy through automation, computerization and interconnectivity of all the Rural Banks in the country.

QTR. 1 PROGRESS

Activities	Accomplishments
[A] Preparation of Financial Services Activities Work Plan and Budget	
<ol style="list-style-type: none"> 1. Development of Financial Services Activity Work Plan to guide the improvements to the national payment systems, including the rural banking sector. 2. Creation of Activity Budget for first Year. 3. Prepare Detailed Financial Plan (<i>Commitment and Cash Requirement Plans</i>) for Quarter 2. 	<ol style="list-style-type: none"> 1. Detailed Work Plan for Financial Services Activity prepared and approved by MCC. 2. Detailed Budget completed and approved by MCC for 1st Quarter Disbursement. 3. Detailed Financial Plan (<i>Cash and Commitment</i>) prepared for Qtr 2 and submitted to MCC.
[B] Improve the National Payments System anchored by Bank of Ghana	
<ol style="list-style-type: none"> 1. Procure Cheque Codeline Clearing and Automated Clearing House Systems for Bank of Ghana. 2. Procure Consultant for Public Awareness Campaign to increase use of National Payment Systems. 3. Provide Consultant to Review Payment System Laws in with expected increased reliance on electronic payment systems. 	<ol style="list-style-type: none"> 1. RFP (<i>including user requirements</i>) drafted for MCC approval. 2. Draft TOR agreed with Bank of Ghana. 3. Draft TOR agreed with Bank of Ghana.
[C] Enhance efficiency of Rural Financial Institutions through Automation and Interconnectivity under the auspices of ARB Apex Bank	
<ol style="list-style-type: none"> 1. Appoint a Project Steering Committee. 2. Procure a Project Implementation Team (PIT) to supervise the Rural Bank. 	<ol style="list-style-type: none"> 1. Delayed. (Refer to Page 34 for comments) 2. Delayed. (Refer to Page 34 for comments)

3. Automation and Interconnectivity Projects.	3. Delayed. (Refer to Page 34 for comments)
4. Commence procurement of goods and services to Automation of Rural Bank operations and interconnection of Rural Banks countrywide.	4. Delayed. (Refer to Page 34 for comments)
[D] Agreement with Implementing Entities	
1. Sign Agreement (IEA or Private Entity Agreement) with ARB Apex Bank.	1. Delayed (Refer to Page 34 for comments)

Qtr. 2 Planned Activity:

- Complete and sign Implementing Agreement with ARB Apex Bank (IEA or Private Entity Contract).
- Restructure the Implementation Plan for activities under the ARB Apex Bank.
- Appointment of Rural Bank Computerization and Interconnection Steering Committee.
- Development of TOR for PIT to coordinate rollout activities.
- Issue and receive responses to Bid Documents for Cheque Codeline Clearing (and Truncation) System and Automated Clearing House System for BOG.
- Complete TOR for Review of Payment System Laws and Public Awareness Campaign for Payment Systems (BOG).

ENVIRONMENTAL AND SOCIAL IMPACT ASSESSMENTS

ACTIVITY 1: STRATEGIC ENVIRONMENTAL ASSESSMENTS

As part of the Environmental Accountability requirements, MiDA will undertake and complete three Strategic Environmental Assessments, each as a Condition Precedent to certain MCC Disbursements, as specified in the Disbursement Agreement, in the Northern, Afram Basin and Southern Zones.

Activity Objectives:

- Procurement of Environmental & Social Impact Oversight Consultant (ESOC)
Carry out a strategic environmental assessment that will identify key environmental and social issues.

QTR. 1 PROGRESS

Activities	Accomplishments
a) Recruit Environmental and Social Impact Consultant (ESOC) for SEA	
Procure the services of Consultant for the Strategic Environmental Assessment (SEA) of all three Intervention Zones.	<ul style="list-style-type: none"> • TOR and RFP have been completed and posted on dgMarket, UNDB and in the local newspapers on 30th April 2007. • MiDA responded to queries from interested Bidders. • Proposals received from 7 firms on 12th June 2007. • Proposal Evaluation Committee (PEC) set up and approved by MCC.

ACTIVITY 2: ESTABLISH AND COORDINATE MiDA RELATIONSHIP WITH MLGRDE AND EPA

Activities	Accomplishments
a) Agree Modalities for engagement with Environmental Protection Agency (EPA)	
Establish Rules of Engagement with EPA on all Projects.	EPA have agreed with MiDA on the following: <ol style="list-style-type: none"> i. EPA would undertake a review of the Environmental needs of Projects and issue an Environmental Permit. (<i>MiDA will pay relevant fees for EPA's Services</i>) ii. Registration of MiDA's Projects to be in EPA Offices in Accra, and not in the District Office of EPA. iii. A Contact person will be provided by EPA to serve MiDA. iv. CSM 'Fast-Track' Projects will be registered as two Projects; i.e. Lot 1 and Lot 2 Projects.
b) Sign IEA with the MLGRDE/ Environmental Protection Agency (EPA)	
Sign an IEA with the Ministry of Local Government, Rural Development and Environment (MLGRDE) which will spell out activities that will be carried out by the Environmental Protection Agency.	Preliminary Draft IEA has been prepared for internal review and for EPA's review. Final Draft will be sent to MCC for approval after review.

ACTIVITY 3: REVIEW ALL PROJECT DOCUMENTS

a) Coordinate Environmental & Social Issues (including Gender) for Land	
Review RFP/TORs for "Fast-Track" and all other Projects to incorporate Environmental and Social Mitigation measures.	RFP/TORs for the following Projects have been reviewed; <ul style="list-style-type: none"> • RFP/TOR for N1 Road Activity. • RFP/TOR for CMC Procurement in the CAP. • TOR of Gender Strategy for Land Activity. Preparation of TOR however suspended because MCC was considering the recruitment of a Gender Expert in MiDA to look at Gender-related issues. • TOR for Community Services for 'Fast-Track' projects • SEA Study coordinated with Gender Strategy for Land Activities. • Environmental Criteria for Agricultural Credit developed and approved by MCC.

Qtr. 2 Planned Activity

- ESA team will visit three zones to acquaint themselves with project footprint.
- Sign contract with ESOC and commence strategic environmental assessments
- Provide oversight for work of ESOC
- Continue review of project documents to ensure that environmental and social issues are addressed.

D. PROGRAM MANAGEMENT AND GOVERNANCE

Board Meetings

The 14-member MiDA Board held three (3) Meetings during the Quarter. These were complemented by five (5) Board Sub-Committee Meetings. Despite the heavy presence of Government Ministers on the Board, quorums were always achieved. Pursuant to the Governing Documents, it is envisaged that a representative of the eNGO Community will be invited to Meetings of the Board in an Observer status, during the Second Quarter.

Minutes of Board Meetings have been posted on the MiDA Website, www.mida.gov.gh.

It is envisaged that an eNGO member will join the Board in the 2nd Quarter.

Program Audit

Recruitment of External Auditors to undertake a statutory audit covering activities under 609g and CIF (for the period August to December 2006) started in the quarter. Evaluation of bids which commenced in June is still ongoing and Contract will be signed with the winner in August.

An Internal Audit Report covering the period August 2006 to April 2007 is currently under preparation.

CSO/NGO Consultations

In collaboration with the representative of the Ghana Association of Private Voluntary Organisations in Development (GAPVOD) on the MiDA Board, a series of Meetings and Workshops have been planned to enable MiDA to interact with the membership of the NGO/CSO umbrella Associations in all three Intervention Zones. The first of such Workshops took place in the Southern Zone (Accra) in March. Attendees of these Workshops will be drawn from Financial, Environmental, Gender and Agricultural NGOs.

Zonal Advisory Committees

The 'Consultation Process' towards empanelling and inaugurating the Zonal Advisory Committees (ZACs) in all three Intervention Zones got off the ground in June. Visits have already been paid to all 6 Districts in the Afram Basin Area and it is expected that visits to prospective Committee Members in the Northern and Southern Zones will be completed in Qtr. 2, enabling the Inauguration of the Committees in Qtr. 3.

Staff

With the exception of the Research Economist and Business Relations Manager, all management staff were at post at the end of June; bringing to 37, the total number of staff.

Accommodation

Suitable Head Office accommodation was secured for MiDA in June. Difficulties have been encountered in finalizing Tenancy Agreements for Zonal Office accommodation in all three Intervention Zones. Some progress has been made and it is expected that this issue will be resolved in Qtr. 2 of the Compact, enabling occupancy to commence in August.

Project Vehicles

Procurement of Project Vehicles has delayed, in view of a rather long procurement process, involving the adoption of special importation arrangements by the Vendors to meet the Compact Tax Exemption requirements. In the absence of own vehicles, MiDA's operations are being undertaken with hired vehicles. A full complement of vehicles is expected by the end of the year.

E. KEY M&E ACTIVITIES

Introduction

The M&E Directorate became operational with the engagement of all staff effective 1st March 2007. Thereafter, the Staff reviewed all Compact and related documents.

Based on the Work Plan, the M&E Directorate outlined a number of priority activities for the Quarter under review. These included:-

- (a) implementation of the ISSER IEA to pre-test the GLSS5+ Questionnaire; and
- (b) conducting the Listing for the Enumeration Areas.

Objectives

- Monitor (*including periodic data quality reviews*), various components of the Ghana Compact to determine whether MiDA is achieving intended results.
- Liaise with ISSER and other Consultants to rigorously evaluate the larger impacts of the Ghana Compact.
- Ensure that all M&E requirements that MiDA must meet in order to receive MCC Disbursements are adhered to.
- Guide Program Implementation and Management, to ensure a better understanding of what results are expected, when the results should be achieved, and who is responsible for achieving and reporting on them.
- Alert Stakeholders to Project performance-related problems, so that adjustments can be made as needed.

QTR. 1 PROGRESS

Activities	Accomplishments
I. Prepare Annual Work Plans and Budgets	
<ul style="list-style-type: none"> ▪ Develop Monitoring and Evaluation Work Plan to guide the operations of the Directorate 	Detailed Work Plan for Monitoring and Evaluation prepared and approved by MCC.
<ul style="list-style-type: none"> ▪ Prepare Activity Budget for the first Year 	Detailed M&E Activity Budget completed and approved by MCC for 1 st Quarter Disbursement.
<ul style="list-style-type: none"> ▪ Prepare Detailed Financial Plan (including Commitment and Cash Requirement Plans) for Compact Quarter 2. 	Detailed Financial Plan (<i>Cash and Commitment</i>) for Compact Quarter 2 prepared and submitted to MCC.
II. Complete Staffing of M&E Unit	
<ul style="list-style-type: none"> ▪ Liaise with Human Resource Department to conduct interviews for a Statistician and a Research Economist. 	Interviews completed and staff engaged. The Statistician will start work on July 1 and the Research Economist will be on board from August 1.
III. Document M&E Policies and Procedures	
<ul style="list-style-type: none"> ▪ Prepare M&E Policies and Procedures 	First Draft completed for internal reviews.
IV. Complete Indicator Documentation	
1. Prepare Performance Indicator Documentation (<i>for each Indicator</i>)	Indicator Reference Sheets for each Indicator has been completed and reviewed by various stake-holders (including all PMs). Targets have been added to the Performance Indicator Tracking Table (PITT). MiDA recognizes that the PITT can only be completed after the various Baseline Surveys have been initiated and completed.
2. Prepare and distribute Performance Indicator Tracking Table (PITT) format to MiDA Project Managers.	Draft PITT prepared and distributed.
3. Liaise with MiDA PMs to set Quarterly and Annual Targets against Indicators in PITT.	Work initiated, but not completed
V. Complete M&E Plan in consultation with various Project Managers	
1. Review Current M&E Plan and produce updated Document	Work in Progress towards MiDA Board's approval: 1a. Annex V has been updated. 1b. Annex VI has been updated

VI. Complete Contracting for Overall and Specialized Evaluations	
1. Complete M&E Procurement Package 2 for Specialized Surveys.	Initial Draft TORs for this Package has been completed.
2. Complete M&E Procurement Package 3, made up of; <ul style="list-style-type: none"> the ISSER Sole Source Package for GLSS5+ (Household and Community Surveys) and FBO Surveys and the FBO Survey the Ghana Statistical Service's IEA 	2a. TOR for ISSER Sole Source Package completed. RFP being finalized for Sole Source Contract with ISSER. 2b. SOW for the Ghana Statistical Services IEA completed. Budgetary issues being finalized.
3. M&E Procurement Package 4 for Data Quality Assessment	Draft TOR for this Package has been completed and reviewed by MCC.
VII. Conduct M&E Capacity Building	
1. Conduct M&E orientation and capacity-building for MiDA Staff.	1a. Orientation completed for all MiDA staff 1b. Program Managers were given a short orientation on MCC Reporting Guidelines.
2. Conduct first Workshop for MiDA Staff	2. Scheduled for Qtr. 2
VIII. Participate in Project Monitoring (site visits, etc)	
Participate in Project Monitoring activities by Project Managers	The four Zonal M&E Officers participated in Project Monitoring of the on-going Listing Exercise. This enabled a better appreciation of the real challenges of the Project.
IX. Establish Information Management System for Results Reporting and Analysis	
Develop Information System for M&E	Initiated, but not completed
X. Implement ISSER IEA for GLSS5+ CIF Listing and Pre-test	
1. Resolve Questions related to IEA.	1. All major questions resolved. Two major accomplishments are: <ul style="list-style-type: none"> MCC has awarded a Sole Source Contract to ISSER. GSS is required to sign a separate IEA for Data Collection and Data Entry for the GLSS5+.
2. Finalize GLSS5+ Questionnaire for Pre-testing.	2. Questionnaire submitted by Consultant and printed by MiDA for the Pre-testing.
3. Ensure the conduct of Training for Questionnaire Administration and Household Listing by ISSER.	3. Training for Pre-testing of Questionnaire and Household Listing by ISSER completed.
4. Ensure the Pre-testing of GLSS5+ Questionnaire by ISSER.	4. Pre-testing of Questionnaire completed.
5. Ensure the conduct of Household Listing by ISSER.	5. Household Listing is still in progress.

Qtr. 2 Planned Activity

- (a) Liaise with the Procurement Department to Contract the following:
 - Procurement Package 1: Specialized Surveys
 - Procurement Package 2: Misc. M&E Activities
 - Procurement Package 3: Conduct GLSS5+ & FBO Surveys and Analyze Overall Impact & Specialized Surveys
 - Procurement Package 4: Data Quality Review
 - Procurement Package 5: M&E Capacity Building and Information Management
- (b) Conduct GLSS5+ & Data Collection by GSS (Training and Data Collection).
- (c) Complete HH Listing and enter data for Listing.
- (d) Complete Indicator Documentation.
- (e) Complete M&E Plan in consultation with various Project Managers (for PITT).
- (f) Participate in Project Monitoring/Site visits.
- (g) Collect and review Monitoring Information.
- (h) Conduct Meetings with Implementing Entities and MiDA PMs.

F. IMPLEMENTATION IMPEDIMENTS AND MITIGATION MEASURES

PROJECT 1: AGRICULTURE PROJECT

ACTIVITY 1: COMMERCIAL AGRICULTURE TRAINING

There were no significant deviations from or modifications to the Commercialisation of Agriculture Project Work Plan. However, there are significant slippages in the time lines, with an average of about 48 days and a range of between 13 to 91 days in some cases.

i. Procurement of Central Management Consultant (CMC)

The total slippage for this activity is about 48 days. This resulted from delays in the approval of the RFP (12 days) which slowed down the process of implementation of other activities which depended on advertising the RFP.

ii. Procurement of Regional Implementation Consultant (RIC)

Preparation of the RFP has slipped by 91 days, due partly to the fact that the initial baseline was probably not realistic and also the delay in the procurement of the Central Management Consultant. However as things stand, should the procurement process proceed as planned, there will be 19 days deviation from the original timeline, by the time the RICs will be in place. This process would be managed so as to reduce the slippage.

iii. Preparation and Signing of IEA with MOFA

The preparation and signing of IEA with the Ministry of Food and Agriculture has delayed by some 64 days. The IEA should have been signed on 27th April 2007. It appears the amount of work involved was initially underestimated hence the unrealistic timeline that was set initially. Since the draft IEA with a Budget is ready, activities during implementation phase will be closely monitored and MOFA Staff encouraged to speedily accomplish the activities on target. Some savings on time is therefore expected.

ACTIVITY 2: IRRIGATION DEVELOPMENT

The process towards the procurement of the Central Management Consultant (CMC) under the Agriculture Commercialization Activity is in progress. The CMC will undertake the Feasibility Study and establish the criteria for requesting irrigation facilities by Farmer-Based Organizations. Engineering Studies, Design and Construction Supervision will be programmed for Year 2.

ACTIVITY 3: LAND TENURE FACILITATION

There had been a significant deviation from the Work Plan and timelines since the Minister for Lands, Forestry and Mines had to declare the Awutu Effutu Senya Pilot District as a Compulsory Title Registration District, before any Survey Works began. Hitherto, the Chief Registrar had insisted that the Survey should begin and Composite Maps drawn before Declaration. Again, MCC had also introduced additional activities (preparatory stages), deepening the process and thereby shifting timelines. Budgetary allocations will not be substantially affected.

- **IEA with Land Sector Agencies:**

This has slipped by 82 days. A Roadmap is now required as an attachment to the IEA before approval by MCC. A Budget had to be drawn.

- **IEA with the Judicial Service:**
This has slipped 89 days. A Roadmap had to be attached to the IEA and Budget had to be disaggregated to explain details of expenditure before signature.
- **Request for Proposals (RFPs):**
There have been some delays in the preparation of TORs and postings of RFPs on both the Survey and Gender Consultants, since views on the format and content varied until an agreed format was arrived at with MCC. Moreover, the Project Team had worked on the basis that the Declaration of Pilot Areas as Compulsory Title Registration Districts would only occur after Survey Works. This situation has now been accepted and steps have been taken to address this. This has delayed the process. Meanwhile, some preparatory tasks will commence before the Declaration is finally effected. The size of the Pilot Area for Titling is to be downsized following a fact-finding Survey, reflecting the areas of agricultural potential and on the ‘do-ability’ of the entire exercise.

ACTIVITY 4: POST-HARVEST INFRASTRUCTURE

Work on the TOR for the Consultancy Service has been completed and the preparation of the RFP is underway. Award of Contract for the Consultancy Service will occur in the third quarter of the first year.

Preparation of Bid Documents to procure Pre-cooling Units for some selected Nucleus Farmers as a “Design and Build Contract”, is in progress. Bids will be invited in Qtr. 3.

ACTIVITY 5: CREDIT SERVICES

There has been no significant deviation from or modifications to the Work Plan for the Credit Activity. In terms of timeliness, however, there has been slippages which have necessitated the need to reschedule some of the Tasks.

- **IEA with Bank of Ghana:**
The IEA with Bank of Ghana was planned for signing on March 19th, 2007, but revised to June 14 after initial negotiations with the Bank. Consensus on the exact nature of the roles and responsibilities of Bank of Ghana, however, was reached with MCC on May 18th and the initial IEA sent to MCC for approval on June 1, 2007. Following various concerns raised by MCC, the IEA was re-submitted for MCC approval on July 16, 2007. These iterations have had a significant impact on the commencement of Credit activities.
- **The Role of the ACP Consultant and the ACP Policies and Procedures Manual:**
The role of the ACP Consultant is important in the provisions of the ACP Manual. The Manual was expected to be approved in early March, 2007 and the ACP Consultant engaged by mid-June 2007. This has since been rescheduled to October 2007, since the role of the Consultant, as defined in the ACP Manual by MiDA, is yet to be approved by MCC. The approval is now expected in the third week of Qtr. 2.

It is necessary to point out the initial lack of consensus between MiDA and MCC regarding (a) the process, (b) roles and responsibilities, and (c) the documentation required to implement the Credit Activity. This resulted in the unavailability of Credit from the beginning of the main 2007 farming season as envisaged and publicly announced by MiDA, a situation that reflected negatively on MiDA’s image among some members of the farming community and the general public.

The Credit Activity should be back on course in Q2, but would have to face a reality check as the attractiveness of the Program is tested by the level of uptake from the participating financial institutions, considering their historic attitude towards the agricultural sector and the level of incentives packed into the Credit Program to make it competitive and to attract farmers' patronage.

PROJECT 2: TRANSPORTATION & AGRICULTURE INFRASTRUCTURE

There is no significant deviation from or modification to the Work Plans. The Compact requires that the Start of investment activities under Ferry and Trunk Roads activities will be dependent upon the completion of the Strategic Environmental Assessment (SEA) in all three Zones. The timing for the Start of the SEA has slipped badly and will significantly push back the timing for the Start of the Trunk and Feeder Road Civil Works. These slippages have forced the inevitable rescheduling of the "Start and Finish" times of all critical Tasks. The following Milestones at the Activity Level have consequently been rescheduled as per Annex A:

ACTIVITY 1: N1 HIGHWAY

The original date for advertising the activity was in March 2007, however the first advert was published in April. This was amended by the Procurement Agent and re-advertised in May 2007. The dateline for the receipt of Proposals from Prospective Consultants was therefore extended to 22nd June, as against April 30th 2007.

The change in the original timing for the start of the Civil Works, (i.e. May 2008), means that the new 'Start Date' will be early September 2008 for Lot 1 Civil Works. Lot 2 Works depend on the "Acquisition of Right-of-Way" from Apenkwa to the Mallam Junction. With the formation of the Committee, some gains in the "Start Time" is envisaged as some proactive steps have been taken towards the early publication of the Executive Instrument.

The 'Start Date' for Civil Works for Lot 2 has consequently been brought forward to September 2008 instead of November 2008. The Construction Period has been estimated to be 30 calendar months. The Defect Liability period will however go over the Compact period. It has been agreed with MCC in the February 2007 Meeting in Accra that this will be reflected in the Work Plan. Clarification will be required from MCC on this.

ACTIVITY 2: TRUNK AND FEEDER ROADS

The RFP was planned for publication in May 2007. This had to stall as a result of changes in the TOR to conform to the re-packaging of the Assignment from two (2) Lots to four (4) Lots. The RFP was also changed in the light of comments received from prospective Consultants for the N1 Consultancy Service. The Consultancy Assignment will now start in November 2007 instead of September 2007.

Contracts for the Civil Works will now start rolling out in November 2008 instead of September 2008.

ACTIVITY 3: FERRY SERVICES

The advertisement of the RFP has been brought forward to August instead of October 2007 as result of early approval of the RFP document by MCC. The prospective Consultant is likely to mobilize in December 2007, instead of January 2008. RFP has been revised to ensure that the preparation of the Environmental Impact Assessment Reports will be planned to be dependent on the recommendations from the Strategic Environment Assessment Study.

OTHERS

i. Establishment of Implementation Links with Statutory Ministries, Departments and Agencies (MDAs)

IEAs were initially planned to be signed by the end of March 2007. All the sub-tasks have been carried out. The preparation and justification of budgets needed by the Agencies delayed, following the need to recognise and meet the requirements of MCC's Cost Principles. The Signing Activity will now occur in the Second Quarter.

ii. Procurement of Project Management Support Consultant (PMSC)

The procurement process was expected to be completed by end of the Quarter. Further discussions with MCC on the roles and responsibilities of the PMSC were completed on 2nd May 2007. MCC's final comments were received on 19th June, 2007. Preparation of the RFP document started in the last week of the First Quarter and will be completed in the first month of the Second Quarter. Signing of Contract was scheduled for August, based on the original plan, but this will now occur in the third quarter.

PROJECT 3: RURAL DEVELOPMENT

ACTIVITY 1: COMMUNITY SERVICES

There are no significant deviations from or modifications to the approved Work Plan. There are however slippages in time lines which have led to the delay and rescheduling of the 'Fast Track' Rehabilitation of Schools and the signing of Implementing Entity Agreements.

i. "Fast Track" Rehabilitation Of Schools

The slippage in the time lines of about 24 days, which has led to the rescheduling of the Start of the 'Fast-Track' Rehabilitation of 35 selected Schools from mid-July 2007 to late August, was due to delays in the 'sole source' procurement of Architects and Quantity Surveyors to undertake Design/Review and the preparation of Tender Documents for the procurement of Contractors for Civil Works.

ii. Implementing Entity Agreements (IEAs)

The slippage in the time lines of about 20 days, which has led to the rescheduling of the signing of IEAs/MOU with four Implementing Entities, viz: MLGRDE for RICU, MoESS for GES, MWRWH for CWSA and an MOU with MoE for ECG/ NED from 11th July 2007 to late August 2007, was due to delays in receiving responses from the Entities on the IEA documents.

Follow up visits and contacts have been intensified with Implementing Entities and this has yielded positive results.

ACTIVITY 2: FINANCIAL SERVICES

There has been no significant deviation or modification from the Work plan for the Financial Services Activities. In terms of time, however, there has been slippages which have led to rescheduling of some of the tasks under the Financial Services Activities, as highlighted below:-

(i) **The Agreement with ARB Apex Bank:** The framework for agreeing the roles and responsibilities of ARB Apex Bank, the Central Bank of the Rural and Community Banks in Ghana, is an Implementing Entity Agreement or Private Entity Agreement, if Apex Bank is considered a non-government affiliate by MCC. Such an Agreement was originally expected to be in place by March 19, 2007. However, the matter of Apex Bank's "government affiliate status", had not been agreed between MCC and MiDA, even as at July 2007. This situation had stalled the implementation of the financial services activities, under the Apex Bank. Accordingly, all the tasks being implemented under the Apex Bank have experienced significant slippages, in excess of 100 days.

(ii) **The Automation and Interconnectivity Project under ARB Apex Bank:** Beyond the absence of an Agreement for implementing activities with the Apex Bank, potential budget limitations pose additional problems. The Project Implementation Team (PIT) was envisaged to include Apex Bank Staff and had a budget based on the compensation package of such staff. However, more skills are required for the Team than is presently available within Apex Bank itself. Procuring additional needed skills from the market would appear to cost more than the public sector-type remuneration budgeted under the Financial Service Activity. Thus, MiDA is considering various scenarios with the Management of Apex Bank in order to put forward a feasible plan for MCC's approval to implement the Automation and Interconnectivity Project.

MONITORING & EVALUATION

There has been no significant deviation from or modification to the Work Plans, except the following:-

a) The most significant change in timeline, is in the implementation of the ISSER IEA. This activity should have been completed by March but the M&E staff only came on board in March 2007; the greater part of the work was done in the first Compact quarter. In addition, Listing is still going on mainly because the time allocated for the Listing Instrument was significantly shorter than was needed for the Modified Instrument used by ISSER. Efforts are therefore on the way to increase the budget to make an extension of the Listing period possible.

b) Timing for the Household Listing and Pre-testing Activity slipped due to some unresolved issues with ISSER. The overall implementation of the ISSER IEA posed a greater challenge to MiDA due to the shortfall in personnel numbers at ISSER. Although MiDA held Meetings with ISSER and GSS to discuss the role of ISSER as the main responsible entity, no clear actions were taken by ISSER to manage the IEA because of inadequate staffing. This situation brought undue pressure on MiDA's M&E Staff during the implementation of the IEA.

These slippages have necessitated the rescheduling of the original timing for this Task. These slippages have significantly affected the dates for the GLSS5+ Data Collection and deliverables like the Pre-tested Questionnaire, the List of Households and other data sets from the Listing Exercise. MiDA recognizes that the major difficulties encountered under the ISSER IEA could have been avoided if this IEA had been turned into a Contract. Additionally, since procurements are to be undertaken by MiDA, it is

recommended that for upcoming IEAs, a temporary Project Administrator be appointed by the Implementing Entity to oversee the administration of the related Project.

To offset the budgetary shortfalls, an additional budgetary support is being submitted for MCC's approval.

G. OTHER DOCUMENTATION

According to the Work Plans for all activities and the Indicator Schedules, no targets will be reported this Quarter. Consequently, the Indicator Tracking Table will not be submitted for Quarter 1.

Annexes

**ANNEX A TO QRP
INDICATOR TRACKING TABLE**

Project: Land Tenure Facilitation													
Project Objective: Improve Access to Land with Secured Title to Land within Ghana's Land Administration Project (LAP) Framework													
		Baseline February 16th 2007	Quarter 1			Quarter 1 thru (N)			Annual Targets				
Indicators	Units	Year 0	Actual	Target	%	Actual	Target	%	Year 1 QTR. 1 Q4	Year 2 Q5 Q8	Year 3 Q9 QTR. 12	Year 4 QTR. 13 QTR. 16	Year QTR. 17 QTR. 20
Number of days to conduct a land transaction		0%	0%	0%	0%					50% decrease from baseline	67% decrease from baseline		
Registration of land rights in the pilot registration districts		0%	0%	0%	0%						30% increase from baseline		100% increase from baseline
Number of land disputes in the pilot registration districts		0%	0%	0%	0%						30% increase from baseline		50% decrease from baseline

ANNEX B: Infrastructure Project Technical Report

Infrastructure Project: Transportation and Agriculture Infrastructure Projects

1.1 Studies

All the Studies are yet to start

1.2 Studies Contractor

Contract Details and Progress Summary

Name of Consultant	Not Applicable
Original Contract Amount	Not Applicable
Revised Contract Amount	Not Applicable
Date of Notice to Proceed	Not Applicable
Starting Date	Not Applicable
Original Completion Date	Not Applicable
Revised Completion Date	Not Applicable
Time Lapsed Since Start (Calendar Days)	Not Applicable
Time Lapsed Since Start (% of Contract Period)	Not Applicable
Payments this Quarter (Amount)	Not Applicable
Payments to Date (Amount)	Not Applicable
Payments to Date (% of Contract Amount)	Not Applicable

2.1 Civil Works

Progress of Civil Works (Not Applicable)

Sub-Project (1)	Status (2)	Physical Progress this Quarter in % Actual/(Scheduled)	Physical Progress to Date in % Actual/(Scheduled)	Financial Progress this Quarter – Certified IPC (3) US\$/(% of Contract)	Financial Progress to Date – Certified IPC (3) US\$/(% of Contract)
Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable
Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable
Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable
Total					

Notes: (1): Sub-projects should reflect budgeted activities listed in the work plan
 (2): Indicate status, such as completed, on-going, scheduled start date, not started, etc.
 (3): IPC = Interim Payment Certificates

2.2 Civil Works Contractor(s)

Contract Details and Progress Summary

Name of Contractor	Not Applicable
Original Contract Amount	Not Applicable
Revised Contract Amount	Not Applicable
Date of Notice to Proceed	Not Applicable
Starting Date	Not Applicable
Original Contract Period (in calendar days)	Not Applicable
Revised Contract Period (in calendar days)	Not Applicable
Original Completion Date	Not Applicable
Revised Completion Date	Not Applicable
Time Lapsed Since Start (Calendar Days)	Not Applicable
Time Lapsed Since Start (% of Contract Period)	Not Applicable
Scheduled Progress to Date (%)	Not Applicable
Actual Progress to Date (%)	Not Applicable
Slippage (%)	Not Applicable
Scope of Work	Not Applicable
Value of Certified Interim Payment Certificates this Quarter (Amount)	Not Applicable
Value of Certified Interim Payment Certificates to Date (Amount)	Not Applicable
Value of Certified Interim Payment Certificates to Date (% of Contract Amount)	Not Applicable
Payments this Quarter (Amount)	Not Applicable
Payments to Date (Amount)	Not Applicable
Retentions to Date (Amount)	Not Applicable

2.3 Physical Works Completed to Date, Major Problems and Comments

Physical Works Completed to Date	Major Problems Encountered	Actions Taken or Proposed	Comments
Not Applicable	Not Applicable	Not Applicable	Not Applicable

3.1 Construction Supervision

Construction Supervision activities are yet to Start

3.2 Construction Supervision Contractor

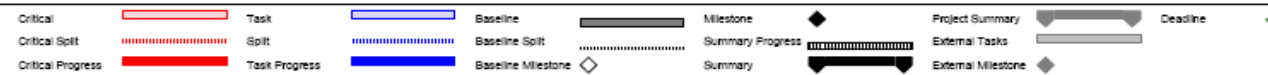
Contract Details and Progress Summary

Name of Consultant	Not Applicable
Original Contract Amount	Not Applicable
Revised Contract Amount	Not Applicable
Date of Notice to Proceed	Not Applicable
Starting Date	Not Applicable
Original Completion Date	Not Applicable
Revised Completion Date	Not Applicable
Time Lapsed Since Start (Calendar Days)	Not Applicable
Time Lapsed Since Start (% of Contract Period)	Not Applicable
Payments this Quarter (Amount)	Not Applicable
Payments to Date (Amount)	Not Applicable
Payments to Date (% of Contract Amount)	Not Applicable

Annex A Transportation Project Work plan

ID	Task Name	Start	Finish	Baseline Start	Baseline Finish	Start Var.	Finish Var.	2007	2008	2009	2010	2011	2012	2013									
								Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	
1	TRANSPORTATION PROJECT WORKPLAN	Tue 8/1/06	Wed 7/31/13	Tue 8/1/06	Wed 7/31/13	0 days	0 days																
2	ESTABLISHMENT OF IMPLEMENTATION LINKS WITH STATUTORY AGENCIES	Wed 11/1/06	Fri 8/10/07	Wed 11/1/06	Fri 8/30/07	0 days	84 days																
3	Outline Roles and Responsibilities of Statutory Agencies and Bodies	Wed 11/1/06	Fri 3/30/07	Wed 11/1/06	Wed 1/15/07	0 days	87 days																
4	Engage Implementing Agencies and Bodies to discuss Roles and Responsibilities	Wed 2/14/07	Mon 4/30/07	Wed 2/14/07	Mon 2/19/07	0 days	50 days																
5	Prepare Draft Implementation Entry Agreements and MOUs	Wed 12/13/06	Fri 7/13/07	Wed 12/13/06	Wed 2/28/07	0 days	95 days																
6	Sign IEAs / MOUs with the following implementing Agencies and Bodies:	Mon 7/16/07	Fri 8/10/07	Mon 3/5/07	Fri 3/30/07	84 days	84 days																
7	Sign IEA with Road Ministry and Agencies: MOT, GHA, DPR, DUR, NRSC	Mon 7/16/07	Fri 8/10/07	Mon 3/5/07	Fri 3/30/07	84 days	84 days																
8	Sign IEA with Maritime and Ferry Agencies: VRA/VLTC, GMA, MHR	Mon 7/16/07	Fri 8/10/07	Mon 3/5/07	Fri 3/30/07	84 days	84 days																
9	NI ACTIVITY - WORKPLAN No. 5	Mon 12/4/06	Wed 11/14/12	Fri 12/1/06	Tue 11/8/12	1 day	8.6 days																
10	PROCUREMENT PROCESS : FEASIBILITY STUDY, EIA,ENG. DESIGN, CONI	Mon 12/4/06	Mon 10/8/07	Fri 12/1/06	Tue 11/8/12	1 day	-128.5 days																
11	Receipt of Proposals	Mon 12/4/06	Fri 8/28/07	NA	NA	0 days	0 days																
12	Preparation of TOR by MDA with support from MCC	Mon 12/4/06	Fri 2/9/07	Fri 12/1/06	Wed 1/3/07	1 day	27 days																
13	Finalization of TOR, Draft Contract Document & Budget	Mon 1/8/07	Mon 2/28/07	Thu 1/4/07	Wed 2/28/07	2 days	-2 days																
14	Preparation of Evaluation Criteria & Scoring Guide by MDA	Mon 3/12/07	Fri 8/29/07	Thu 3/1/07	Mon 3/26/07	7 days	83 days																
15	Procurement Agent prepares RFP in Consultation with MDA & implementing Ent	Mon 3/26/07	Thu 3/29/07	Tue 3/6/07	Mon 3/12/07	-21 days	13 days																
16	MCC No Objection to RFP	Thu 3/22/07	Tue 4/10/07	Tue 3/13/07	Mon 3/19/07	7 days	16 days																
17	Advertise for RFP	Wed 5/24/07	Fri 8/22/07	Mon 3/19/07	Mon 3/19/07	30 days	66 days																
18	Preparation and Submission of Proposals by Prospective Consultants	Wed 5/24/07	Fri 8/22/07	Tue 3/20/07	Mon 4/23/07	30 days	35 days																
19	Pre-proposal Submission Meeting before Receipt of Proposals	Fri 5/18/07	Fri 5/18/07	Mon 4/30/07	Mon 4/30/07	27 days	25 days																
20	Receipt of Proposals	Fri 8/22/07	Fri 8/22/07	Mon 4/23/07	Mon 4/23/07	37 days	38 days																
21	Evaluation Process	Fri 8/18/07	Fri 8/18/07	Tue 3/26/07	Fri 8/18/07	42 days	70 days																
22	Form Technical Evaluation Committee and Seek Approval from MCC	Fri 5/18/07	Mon 6/18/07	Tue 3/20/07	Mon 4/23/07	42 days	54 days																
23	Establish Selection Committee and Conduct Orientation	Tue 8/19/07	Thu 8/2/07	Tue 4/5/07	Tue 4/5/07	54 days	85 days																
24	Evaluation of technical proposals and Report on Evaluation	Fri 8/24/07	Tue 8/21/07	Tue 5/22/07	Tue 5/15/07	67 days	70 days																
25	Approval of Technical Evaluation Report by MCC	Wed 8/22/07	Tue 8/28/07	Wed 5/16/07	Tue 5/22/07	70 days	70 days																
26	Public Opening of Cost Proposals	Wed 8/29/07	Tue 9/4/07	Wed 5/23/07	Tue 5/23/07	70 days	70 days																
27	Evaluation of Cost proposals and Report on Selection	Wed 9/5/07	Fri 9/7/07	Wed 5/30/07	Fri 6/1/07	70 days	70 days																
28	Combined evaluation and final score approved by MCC	Mon 8/13/07	Fri 8/14/07	Mon 5/4/07	Fri 6/5/07	70 days	70 days																
29	Notification and Award Process	Mon 8/17/07	Mon 10/8/07	Mon 6/11/07	Mon 7/2/07	70 days	70 days																
30	Notification of the Selected Firm	Mon 8/17/07	Mon 9/17/07	Mon 6/11/07	Mon 6/11/07	70 days	70 days																
31	Contract Negotiations with Selected Firm	Mon 8/17/07	Fri 8/29/07	Mon 6/11/07	Fri 6/22/07	70 days	70 days																
32	Receipt of MCC-no objection/MDA Board's Approval on Final Agreement	Mon 10/1/07	Fri 10/5/07	Mon 6/25/07	Fri 6/28/07	70 days	70 days																
33	Contract signing	Mon 10/5/07	Mon 10/5/07	Mon 7/2/07	Mon 7/2/07	70 days	70 days																
34	CONSULTANCY PHASE	Mon 7/2/07	Mon 1/16/12	Mon 7/2/07	Thu 4/17/06	-1 day	948 days																
35	Feasibility,Design, BARAP, Tender Doc. Preparation Phase	Tue 10/9/07	Mon 1/19/07	Tue 7/3/07	Mon 8/13/07	70 days	70 days																
36	Commencement of Service	Tue 10/9/07	Mon 10/22/07	Tue 7/5/07	Tue 7/5/07	70 days	70 days																
37	Inception Report including Consultant's Workplan	Tue 10/23/07	Mon 1/19/07	Tue 7/17/07	Mon 8/13/07	70 days	70 days																
38	Consultant Milestones	Wed 9/26/07	Tue 7/23/08	Mon 7/2/07	Thu 4/17/06	61.5 days	70 days																
39	Environ. and Social Impact Assessment, Environ. Mgmt Plan & RAP Report	Wed 9/26/07	Fri 5/2/08	Mon 7/2/07	Wed 12/3/06	61.5 days	70 days																
90	Feasibility and Preliminary Design Reports	Tue 10/9/07	Thu 1/10/08	Tue 7/3/07	Mon 10/1/07	70 days	70 days																
91	Prepare Preliminary Design and Draft Financing Plan of the Feasibility Reps	Tue 10/9/07	Mon 12/3/07	Tue 7/5/07	Mon 5/27/07	70 days	70 days																
92	Review of Preliminary Design and Financing Plan for the Works	Tue 12/4/07	Mon 12/15/07	Tue 8/23/07	Mon 9/3/07	70 days	70 days																
93	Prepare Draft Final Feasibility Report and Review by MDA	Tue 11/27/07	Mon 12/15/07	Tue 8/21/07	Mon 9/3/07	70 days	70 days																
94	Final Feasibility Report	Tue 12/11/07	Thu 1/10/08	Tue 9/4/07	Mon 10/1/07	70 days	70 days																
95	Engineering Design Report	Mon 5/15/08	Tue 7/23/08	Thu 1/24/08	Thu 4/17/06	70 days	70 days																
96	Draft Engineering Design Report	Mon 5/15/08	Mon 6/16/08	Thu 1/24/08	Wed 3/5/08	70 days	70 days																
97	Review of Draft Design Report by MCC/MDA Task Force	Tue 6/17/08	Mon 6/30/08	Fri 3/7/08	Thu 3/20/08	70 days	70 days																
98	Independent Design Review & Safety Audit	Tue 6/17/08	Mon 6/30/08	Fri 3/7/08	Thu 3/20/08	70 days	70 days																
99	Final Engineering Design Report	Wed 7/23/08	Tue 7/29/08	Fri 3/21/08	Thu 4/17/08	70 days	70 days																
100	Preparation of Tender Document	Tue 12/11/07	Tue 7/23/08	Tue 8/4/07	Thu 4/17/06	70 days	70 days																
101	Draft Tender Document for Works	Tue 12/11/07	Thu 1/24/08	Tue 9/4/07	Mon 10/1/07	70 days	70 days																
102	Task Force for Tender Document Review	Fri 1/25/08	Thu 2/21/08	Tue 1/15/07	Mon 1/12/07	70 days	70 days																
103	MCC Review Tender Documents and Approved	Fri 2/22/08	Thu 2/28/08	Tue 1/13/07	Mon 1/19/07	70 days	70 days																
104	Final Tender Document for Works Released	Tue 7/29/08	Tue 7/29/08	Thu 4/17/08	Thu 4/17/08	70 days	70 days																
105	OVERSIGHT OF THE CONSULTANTS	Tue 10/9/07	Mon 1/16/12	Mon 8/17/07	Mon 1/16/12	16 days	0 days																
106	Monthly Progress Report	Tue 10/9/07	Mon 1/16/12	Mon 8/17/07	Mon 1/16/12	16 days	0 days																
134	Quarterly Progress Reports	Tue 10/9/07	Mon 1/16/12	Mon 8/17/07	Mon 1/16/12	16 days	0 days																
149	ACQUISITION OF ROW Lot 2: Apenlawa-Matam Jct.	Mon 7/2/07	Mon 12/24/07	Tue 8/4/07	Tue 4/22/06	-46 days	-42 days																
150	EI Publication	Mon 7/2/07	Mon 12/24/07	Tue 8/4/07	Tue 4/22/06	-46 days	-42 days																
162	VALUATION AND COMPENSATION	Thu 10/18/07	Wed 6/18/08	Wed 10/17/07	Mon 12/15/06	1 day	-126 days																
163	Valuation and Compensation for Lot 1	Mon 1/28/08	Mon 3/24/08	Wed 10/17/07	Tue 12/1/07	70 days	70 days																
165	Valuation and Compensation for Lot 2	Thu 10/18/07	Mon 6/2/08	Wed 4/23/08	Mon 12/15/06	-130 days	-130 days																

Project: Project1
Date: Wed 7/18/07



ID	Task Name	Start	Finish	Baseline Start	Baseline Finish	Start Var.	Finish Var.	2007	2008	2009	2010	2011	2012	2013
								Qtr 2 Qtr 3 Qtr 4	Qtr 1 Qtr 2 Qtr 3 Qtr 4	Qtr 1 Qtr 2 Qtr 3 Qtr 4	Qtr 1 Qtr 2 Qtr 3 Qtr 4	Qtr 1 Qtr 2 Qtr 3 Qtr 4	Qtr 1 Qtr 2 Qtr 3 Qtr 4	Qtr 1 Qtr 2 Qtr 3 Qtr 4
172	Adimote Forest Mitigation Scheme	Tue 3/25/08	Wed 8/16/08	Wed 12/12/07	Mon 3/16/08	70 days	70 days							
173	IMPLEMENTATION OF WORKS	Mon 5/1/07	Wed 11/14/12		Tue 11/6/12	0 days	8.5 days							0%
174	Procurement of Works: Construction of NI (Lot 1)	Tue 12/11/07	Tue 8/2/08	Tue 8/4/07	Fri 5/23/08	70 days	70 days							0%
175	Prepare Pre-qualification Document and Approval by MCC	Tue 12/11/07	Mon 12/17/07	Tue 8/4/07	Mon 9/15/07	70 days	70 days							0%
176	Advertise for Pre-qualification	Thu 1/10/08	Wed 2/6/08	Wed 1/10/08	Wed 2/6/08	0 days	0 days							0%
177	Submission of Pre-qualification Document by Prospective firms	Wed 2/6/08	Wed 2/6/08	Wed 2/6/08	Wed 2/6/08	0 days	0 days							0%
178	Evaluate and Prepare Pre-qualification Report	Thu 2/7/08	Wed 2/13/08	Thu 2/7/08	Wed 2/13/08	0 days	0 days							0%
179	Approval of Pre-qualification Report by MCC	Thu 2/14/08	Wed 2/20/08	Thu 2/14/08	Wed 2/20/08	0 days	0 days							0%
180	Invite Tender from Pre-qualified Firms	Thu 2/21/08	Thu 3/2/08	Thu 2/21/08	Thu 3/2/08	0 days	0 days							0%
181	Submission of Tender	Tue 7/29/08	Tue 7/29/08	Thu 4/17/08	Thu 4/17/08	70 days	70 days							0%
182	Opening & Evaluation of Tenders	Wed 7/29/08	Tue 8/12/08	Fri 4/18/08	Fri 5/2/08	70 days	70 days							0%
183	Submit B&E Evaluation & Draft Contract Doc. to MCC Board for Approval	Wed 8/13/08	Tue 8/19/08	Mon 5/5/08	Fri 5/9/08	70 days	70 days							0%
184	Issue Letter of Acceptance	Wed 8/26/08	Thu 8/21/08	Mon 5/12/08	Tue 5/13/08	70 days	70 days							0%
185	Negotiation/Prepare contract document	Fri 8/22/08	Tue 8/26/08	Wed 4/14/08	Fri 5/16/08	70 days	70 days							0%
186	Approval from MCC for Final Contract Award	Wed 8/27/08	Tue 9/2/08	Mon 5/19/08	Fri 5/23/08	70 days	70 days							0%
187	Award of Contract	Tue 9/2/08	Tue 9/2/08	Fri 5/23/08	Fri 5/23/08	70 days	70 days							0%
188	Procurement of Works: Construction of NI (Lot 2)	Thu 10/18/07	Thu 3/27/08	Wed 4/23/08	Tue 9/2/08	-130 days	-130 days							0%
189	Approval of Pre-qualification Document and Advertisement Procedure by MCC	Thu 10/18/07	Wed 10/24/07	Wed 4/23/08	Tue 4/23/08	-130 days	-130 days							0%
190	Advertise for Pre-qualification	Thu 10/25/07	Wed 11/21/07	Wed 4/30/08	Thu 5/29/08	-130 days	-130 days							0%
191	Submission of Pre-qualification Document by Prospective firms	Wed 11/21/07	Wed 11/21/07	Thu 4/24/08	Thu 5/29/08	-130 days	-130 days							0%
192	Evaluate and Prepare Pre-qualification Report	Thu 11/22/07	Wed 11/28/07	Fri 5/30/08	Thu 6/5/08	-130 days	-130 days							0%
193	Approval of Pre-qualification Report by MCC	Thu 11/29/07	Wed 12/5/07	Fri 6/6/08	Thu 6/12/08	-130 days	-130 days							0%
194	Invite Tender from Pre-qualified Firms	Thu 12/6/07	Mon 1/7/08	Fri 6/13/08	Fri 7/11/08	-130 days	-130 days							0%
195	Submission of Tender	Tue 1/8/08	Mon 2/11/08	Fri 6/13/08	Fri 6/13/08	-130 days	-130 days							0%
196	Opening & Evaluation of Tenders	Tue 2/12/08	Mon 2/25/08	Mon 6/16/08	Fri 6/20/08	-130 days	-130 days							0%
197	Submit B&E Evaluation & Draft Contract Doc. to MCC Board for Approval	Tue 2/25/08	Mon 3/3/08	Mon 6/16/08	Fri 6/20/08	-130 days	-130 days							0%
198	Issue Letter of Acceptance	Tue 3/4/08	Wed 3/5/08	Mon 6/16/08	Tue 6/16/08	-130 days	-130 days							0%
199	Negotiation/Prepare contract document	Fri 3/7/08	Tue 3/18/08	Wed 6/10/08	Fri 6/13/08	-130 days	-130 days							0%
200	Approval from MCC for Final Contract Award	Tue 3/18/08	Tue 3/25/08	Fri 6/10/08	Fri 6/13/08	-130 days	-130 days							0%
201	Award of Contract	Tue 3/25/08	Thu 3/27/08	Fri 6/20/08	Tue 6/24/08	-130 days	-130 days							0%
202	Construction Supervision Stage	Wed 6/18/08	Wed 11/14/12	Tue 5/27/08	Mon 6/13/12	70 days	87 days							0%
203	Preparation of Inception Report	Thu 9/4/08	Wed 10/1/08	Wed 5/28/08	Tue 6/24/08	70 days	70 days							0%
204	Preparation of Monthly Progress Reports	Wed 9/3/08	Mon 6/20/11	Tue 5/27/08	Mon 6/20/11	70 days	0 days							0%
226	Preparation of Quarterly Reports	Wed 9/3/08	Fri 5/28/11	Tue 5/27/08	Fri 5/20/11	70 days	0 days							0%
238	Provisional Acceptance Report	Wed 9/3/08	Tue 9/30/08	Tue 5/27/08	Mon 6/23/08	70 days	70 days							0%
239	Final Acceptance Report	Wed 10/10/12	Tue 11/6/12	Mon 7/9/12	Fri 8/3/12	87 days	87 days							0%
240	Preparation of Final Project Account	Wed 11/7/12	Wed 11/14/12	Mon 8/6/12	Mon 8/13/12	87 days	87 days							0%
241	Construction Supervision Budget	Thu 10/2/08	Mon 2/14/11	NA	NA	0 days	0 days							0%
242	Preparatory Works	Thu 1/3/08	Thu 7/10/08	Wed 12/12/07	Tue 3/25/10	13 days	-41 days							0%
243	Demolition of structures within ROW of Lot 1	Fri 4/11/08	Fri 4/11/08	Mon 10/1/07	Fri 1/1/08	135 days	64 days							0%
244	Relocation of utilities within ROW of Lot 1	Fri 4/11/08	Thu 7/10/08	Thu 10/1/07	Thu 10/1/08	112 days	111 days							0%
245	Demolition of structures within ROW of Lot 2	Thu 1/3/08	Fri 5/30/08	Mon 10/1/07	Mon 12/5/07	86 days	105 days							0%
246	Relocation of utilities within ROW of Lot 2	Mon 3/24/08	Fri 5/30/08	Mon 10/1/08	Fri 5/30/08	0 days	0 days							0%
247	Execution of Works for Lot 1	Wed 6/18/08	Tue 10/14/12	Tue 5/27/08	Fri 7/6/12	70 days	87 days							0%
248	Issue letter of commencement	Wed 9/3/08	Wed 9/3/08	Tue 5/27/08	Tue 5/27/08	70 days	70 days							0%
249	Contractor's Mobilization	Thu 9/4/08	Wed 10/29/08	Wed 5/28/08	Wed 7/23/08	70 days	70 days							0%
250	Project (Civil Works)	Thu 10/30/08	Fri 5/15/11	Tue 7/29/08	Tue 5/14/11	87 days	87 days							0%
251	Substantial completion of Project (Civil Works) Inspection	Mon 9/19/11	Fri 9/30/11	Wed 8/15/11	Tue 8/23/11	87 days	87 days							0%
252	Defects Liability Period (Civil Works)	Mon 10/2/11	Tue 10/9/12	Wed 8/23/11	Fri 7/6/12	87 days	87 days							0%
253	Execution of Works for Lot 2	Mon 8/25/08	Thu 10/16/12	Tue 8/25/08	Tue 11/6/12	-85.5 days	-12.5 days							0%
254	Issue letter of commencement	Mon 8/25/08	Mon 6/30/08	Tue 8/25/08	Wed 10/1/08	-85.5 days	-85.5 days							0%
255	Contractor's Mobilization	Wed 7/23/08	Tue 8/26/08	Wed 10/1/08	Wed 11/26/08	-85.5 days	-85.5 days							0%
256	Project (Civil Works)	Mon 11/10/08	Tue 9/27/11	Wed 11/26/08	Fri 10/14/11	-12.5 days	-12.5 days							0%
257	Substantial completion of Project (Civil Works) Inspection	Wed 9/29/11	Tue 10/1/11	Fri 10/14/11	Fri 10/23/11	-12.5 days	-12.5 days							0%
258	Defects Liability Period (Civil Works)	Wed 10/12/11	Thu 10/13/12	Fri 10/20/11	Tue 11/6/12	-12.5 days	-12.5 days							0%
259	Activities and Deliverables of MIDA Transportation and Agric. Infrac. Manager	Mon 1/1/07	Mon 1/31/11	Mon 1/1/07	Mon 1/31/11	0 days	0 days							0%
260	Monthly Report to MCC on Contractor's Progress	Mon 1/1/07	Mon 1/31/11	Mon 1/1/07	Mon 1/31/11	0 days	0 days							0%
286	Monitor Progress on Reaching Output and Outcome Targets	Thu 9/4/08	Thu 9/25/12	Mon 6/30/08	Tue 10/9/12	47 days	-12.5 days							0%
287	MIDA TAPM to monitor progress against compact targets and CPs	Thu 9/4/08	Thu 9/25/12	Mon 6/30/08	Tue 10/9/12	47 days	-12.5 days							0%
362	STRATEGIC ENVIRONMENTAL ASSESSMENTS	Tue 8/1/08	Thu 2/2/12	Thu 8/1/08	Thu 2/2/12	0 days	0 days							0%
451	TRUNK AND FEEDER ROADS ACTIVITY - WORKPLAN No. 4	Wed 11/1/08	Thu 8/13/13	Wed 11/1/08	Mon 4/1/13	0 days	53 days							0%
452	PROCUREMENT PROCESS : FEASIBILITY STUDY, EIA,ENG. DESIGN	Wed 11/1/08	Fri 11/28/07	Wed 11/1/08	Tue 8/11/07	0 days	53 days							0%

Project: Project1
Date: Wed 7/19/07

Critical	Task	Baseline	Milestone	Project Summary	Deadline
Critical Split	Split	Baseline Split	Summary Progress	External Tasks	
Critical Progress	Task Progress	Baseline Milestone	Summary	External Milestone	

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