



**Millennium  
Development  
Authority**

Economic Growth and Poverty Reduction

**Millennium Challenge Account**  
Ghana Program

**COMPACT COMPLETION REPORT**

**APPENDICES**

## APPENDICES

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## Appendix 1: Tables

Table 1.1: Summary of Financial Performance of the Program (by Project & Funding Category)

Project/Activity/ Sub-Activity	Compact Budget	2008 Reallocation Budget	2009 Reallocation	Final Budget Disbursement	Final	Percent Disbursed
<b>1.0 Agriculture Project</b>	<b>240,984,000</b>	<b>229,899,380</b>	<b>216,487,127</b>	<b>197,726,609</b>	<b>195,650,410</b>	<b>98.95</b>
<b>1.1 Commercial Training Activity</b>	<b>66,015,000</b>	<b>66,015,001</b>	<b>61,708,320</b>	<b>62,233,252</b>	<b>62,593,323</b>	<b>100.58</b>
110100 FBO Training Budget	40,978,010	30,783,969	30,315,244	30,650,671	31,107,802	101.49
110200 Contract Management	14,303,460	24,497,502	24,497,502	24,877,105	25,067,855	100.77
110300 MOFA IEA	10,733,530	10,733,530	6,895,574	6,705,476	6,417,666	95.71
<b>1.2 Irrigation Activity</b>	<b>27,608,000</b>	<b>21,419,905</b>	<b>21,419,905</b>	<b>23,224,511</b>	<b>21,925,655</b>	<b>94.41</b>
120100 Consultancy	1,380,400	2,692,305	3,536,989	6,316,610	6,334,270	100.28
120200 Construction Supervision	1,932,560	1,932,560	3,314,084	2,050,097	2,107,623	102.81
120300 Construction Works	24,295,040	16,795,040	14,568,832	14,857,804	13,483,762	90.75
<b>1.3 Land Activity</b>	<b>10,688,000</b>	<b>5,266,550</b>	<b>3,754,158</b>	<b>4,086,669</b>	<b>4,232,753</b>	<b>103.57</b>
130100 Land Pilot Activities	6,467,102	2,737,034	1,227,034	2,096,053	2,139,270	102.06
130200 On Demand Land Services	2,521,738	913,185	910,793	94,137	101,687	108.02
130300 IEA Judicial Services - Backlog of Land Cases	579,660	579,660	579,660	607,410	603,010	99.28
130400 Research & Training	1,119,500	1,036,671	1,036,671	1,044,068	1,122,133	107.48
130500 IEA with Ministry of Lands, Forestry and Mines	0	0	0	245,000	266,653	108.84
<b>1.4 Post-Harvest Activity</b>	<b>20,376,000</b>	<b>20,876,000</b>	<b>18,121,067</b>	<b>19,777,336</b>	<b>18,917,637</b>	<b>95.65</b>
140100 Consultancy	3,320,300	4,320,300	3,320,300	5,802,258	5,859,479	100.99
140200 Construction KIA Facility Phase II	0	0	0	0	0	N/A
140300 Construction Works	17,055,700	16,555,700	14,800,767	13,975,077	13,058,158	93.44
<b>1.5 Credit Activity</b>	<b>58,400,000</b>	<b>46,612,332</b>	<b>35,911,475</b>	<b>17,776,766</b>	<b>16,771,490</b>	<b>94.35</b>
150100 Credit Funds	39,039,733	33,339,733	24,339,733	9,460,806	8,918,877	94.27
150200 Expansion of Loan Offices	5,600,000	2,000,000	1,000,000	359,734	212,800	59.15
150300 ACP Consultancy (Credit Services & Training Contract)	7,860,000	11,272,599	9,870,885	7,457,751	7,247,750	97.18
150400 Project Management	5,900,267		0	0	0	N/A

<b>Project/Activity/ Sub-Activity</b>	<b>Compact Budget</b>	<b>2008 Reallocation Budget</b>	<b>2009 Reallocation</b>	<b>Final Budget Disbursement</b>	<b>Final</b>	<b>Percent Disbursed</b>
150500 Bank Of Ghana	0	0	700,857	368,027	281,616	76.52
150600 IEA with EPA	0	0	0	130,448	110,447	84.67
<b>1.6 Feeder Roads Activity</b>	<b>57,897,000</b>	<b>69,709,592</b>	<b>75,572,202</b>	<b>70,628,076</b>	<b>71,209,552</b>	<b>100.82</b>
160100 Consultancy	2,637,360	2,737,359	2,737,359	2,683,395	2,599,961	96.89
160200 Construction Supervision	3,368,440	3,780,773	3,780,773	5,027,468	5,425,045	107.91
160300 Construction Works	51,891,200	63,191,460	69,054,070	62,721,956	62,994,710	100.43
160400 Compensation		0		195,257	189,836	97.22

Project/Activity/ Sub-Activity	Compact Budget	2008 Reallocation Budget	2009 Reallocation	Final Budget Disbursement	Final	Percent Disbursed
<b>2.0 Transportation Project</b>	<b>143,104,000</b>	<b>174,285,119</b>	<b>214,081,712</b>	<b>224,170,279</b>	<b>227,711,785</b>	<b>101.58</b>
<b>2.1 N1 Activity</b>	<b>101,296,000</b>	<b>134,674,021</b>	<b>167,853,375</b>	<b>177,602,473</b>	<b>182,130,800</b>	<b>102.55</b>
210100 Project Management & Consultancy	7,855,780	7,855,780	7,995,103	7,717,624	7,934,602	102.81
210200 Construction Supervision	5,285,300	5,285,300	5,819,990	3,087,048	3,106,721	100.64
210300 Construction Works	83,580,020	116,958,041	144,611,430	155,708,052	163,482,849	104.99
210400 Compensation	4,574,900	4,574,900	9,426,852	11,089,749	7,606,628	68.59
<b>2.2 Trunk Roads Activity</b>	<b>36,454,000</b>	<b>31,191,248</b>	<b>34,552,129</b>	<b>30,110,796</b>	<b>30,944,637</b>	<b>102.77</b>
220200 Construction Supervision & Consultancy	3,689,720	3,689,720	3,005,679	2,510,656	2,479,511	98.76
220300 Construction Works	32,764,280	27,501,528	30,987,495	27,041,186	28,152,971	104.11
220400 IEA with Ministry of Transport	0	0	558,955	558,955	312,155	55.85
<b>2.3 Ferry Activity</b>	<b>5,354,000</b>	<b>8,419,850</b>	<b>11,676,208</b>	<b>16,457,010</b>	<b>14,636,348</b>	<b>88.94</b>
230100 Consultancy	263,000	263,000	263,000	1,236,039	1,236,039	100.00
230200 Construction Supervision	464,800	464,800	464,800	1,488,165	1,358,161	91.26
230300 Civil Works	1,433,900	2,445,400	1,580,400	4,043,901	3,507,628	86.74
230400 New Ro-Ro Ferries	2,988,195	5,042,545	9,163,903	9,484,800	8,486,746	89.48
230500 Training of VLTC Staff	204,105	204,105	204,105	204,105	47,774	23.41
<b>3.0 Rural Development Project</b>	<b>101,288,000</b>	<b>87,361,543</b>	<b>71,436,389</b>	<b>78,312,596</b>	<b>76,030,566</b>	<b>97.09</b>
<b>3.1 Procurement Capacity Activity</b>	<b>2,318,000</b>	<b>2,318,000</b>	<b>1,390,000</b>	<b>1,390,000</b>	<b>1,298,562</b>	<b>93.42</b>
310100 Consultancy	1,148,000	1,148,000	820,000	662,918	753,675	113.69
310200 Scholarship & Training	1,070,000	1,070,000	470,000	646,682	462,202	71.47
310300 Goods	100,000	100,000	100,000	80,400	82,685	102.84
<b>3.2 Community Services Activity</b>	<b>75,000,000</b>	<b>59,895,875</b>	<b>45,163,634</b>	<b>45,585,670</b>	<b>44,465,905</b>	<b>97.54</b>
320100 Consultancy Phase	13,750,000	3,934,193	5,133,738	2,188,631	2,188,631	100.00
320200 Construction Supervision	3,750,000	3,805,000	367,956	330,660	330,661	100.00
320300 Construction Works	67,500,000	51,159,029	26,290,501	27,964,012	26,771,964	95.74

Project/Activity/ Sub-Activity	Compact Budget	2008 Reallocation Budget	2009 Reallocation	Final Budget Disbursement	Final	Percent Disbursed
320400 Suppliers	0	0	2,729,940	1,405,333	1,697,084	120.76
320500 Project Administration	0	593,400	586,500	547,395	548,930	100.28
320600 Consultancy Phase II	0	0	8,600,000	11,141,426	11,142,585	100.01
320700 Consultancy Phase IB	0	404,254	1,155,000	1,858,213	1,777,537	95.66
320800 IEA with MWRWH	0	0	100,000	50,000	0	0.00
320900 IEA with MoE	0	0	100,000	40,000	0	0.00
321000 IEA with MoLGRDE	0	0	100,000	60,000	8,513	14.19
<b>3.3 Financial Services Activity</b>	<b>23,970,000</b>	<b>25,147,668</b>	<b>24,882,755</b>	<b>31,336,925</b>	<b>30,266,099</b>	<b>96.58</b>
330100 Dev of WAN for Rural Banks	20,827,900	19,917,900	20,917,900	26,428,060	26,355,270	99.72
330200 Improvement of Payment Systems	3,142,100	2,729,768	2,464,855	2,200,350	1,799,064	81.76
330300 Apex bank IEA		2,500,000	1,500,000	2,708,515	2,111,765	77.97

Project/Activity/ Sub-Activity	Compact Budget	2008 Reallocation Budget	2009 Reallocation	Final Budget Disbursement	Final	Percent Disbursed
<b>Monitoring and Evaluation</b>	<b>15,180,000</b>	<b>13,584,258</b>	<b>10,588,925</b>	<b>10,376,840</b>	<b>6,942,082</b>	<b>66.90</b>
410100 ISSER IEA	180,000	99,221	99,221	262,129	261,954	99.93
410200 GLSS5 & FBO	3,648,426	3,648,426	3,648,426	2,100,000	1,986,240	94.58
410300 Other Specialized Surveys	1,979,699	1,350,218	178,054	1,141,394	722,090	63.26
410400 Misc M&E Activities	9,371,875	8,486,393	6,663,224	3,949,893	2,330,165	58.99
410500 IEA with GSS	0	(0)	(0)	2,711,689	1,466,215	54.07
410600 IEA with Ministry of Transport		0	0	211,735	175,418	82.85
<b>Program Administration and Audits</b>	<b>46,453,000</b>	<b>41,878,700</b>	<b>34,414,807</b>	<b>36,422,677</b>	<b>36,873,275</b>	<b>101.24</b>
510000 Program Administration (MiDA)	26,674,000	25,674,000	20,910,874	22,374,812	23,152,698	103.48
520000 Fiscal Agent Fees	5,375,000	5,375,000	5,375,000	5,571,875	5,571,869	100.00
530000 Procurement Agent Fees	5,104,000	5,104,000	5,104,000	5,036,398	5,036,395	100.00
540000 External Legal Fees	0	0	5,026	113,438	113,438	100.00
550000 Audits	7,500,000	3,925,700	1,410,267	1,087,203	759,927	69.90
560000 Strategic Environmental Assessments	1,800,000	1,800,000	1,609,640	2,238,952	2,238,948	100.00
<b>Grand Total</b>	<b>547,009,000</b>	<b>547,009,000</b>	<b>547,008,960</b>	<b>547,009,000</b>	<b>543,208,118</b>	<b>99.31</b>

**Table 1.2: Intervention Districts - MCA Ghana Program**

<b>Zone /Region</b>		<b>Original Name</b>		<b>New Name</b>
<b>SOUTHERN HORTICULTURAL ZONE - (SHZ)</b>				
Central Central	1	Gomoa District	1	Gomoa West District
			2	Gomoa East District
	2	Awutu-Efutu-Senya District	3	Awutu Senya District
			4	Efutu Municipal
Eastern	3	Akwapim South	5	Akwapim South Municipal
Eastern	4	Yilo Krobo District	6	Yilo Krobo District
Eastern	5	Manya Krobo District	7	Upper Manya Krobo District
			8	Lower Manya Krobo District
Greater Accra	6	Dangme West District	9	Dangme West District
Volta	7	Hohoe District	10	Hohoe Municipal
	8	Kpandu District	11	Kpandu District
	9	Keta District	12	Keta Municipal
	10	Akatsi District	13	Akatsi District
	11	South Tongu District	14	South Tongu District
	12	Ketu District	15	Ketu South District
			16	Ketu North District
<b>AFRAM BASIN ZONE - (AFZ)</b>				
Ashanti Region	1	Ejura Sekyedumase District	1	Ejura Sekyedumase District
	2	Sekyere West District	2	Asante Mampong Municipal
			3	Sekyere Central District
	3	Sekyere East District	4	Sekyere East District
			5	Sekyere- Afram Plains District
Eastern Region	4	Kwahu North District	6	Kwahu North District
	5	Kwahu South District	7	Kwahu South District
			9	Kwahu East District
	6	Fanteakwa District	9	Fanteakwa District
<b>NORTHERN AGRICULTURAL ZONE - (NAZ)</b>				
Northern Region	1	Tamale Metro	1	Tamale Metro
	2	Karaga District	2	Karaga District
	3	Savelugu Nanton District	3	Savelugu Nanton District
	4	Tolon-Kumbungu District	4	Tolon-Kumbungu District
	5	West Mamprusi District	5	West Mamprusi District



**Table 1.3: Board Members and Duration of Service**

No.	Name	Position Held	Duration	Years Served
<b>Chair</b>				
1	Dr. P.K. Nduom, MP	Minister, Public Sector Reform	August 2006 to August 2007	1 year
2	Mr. Edward Boateng	Executive Chairman, Global Media Alliance	August 2007 to January 2009	1 year; 5 months
3	Prof. Samuel K. Sefa-Dedeh	Head, Faculty of Engineering Sciences, University of Ghana	December 2009 to Date	2 years; 5 months
<b>Members</b>				
1	Stephen Asamoah-Boateng, MP	Minister, Local Government and Rural Development	August 2006 to August 2007	1 year
2	Alan. K Kyeremanteng	Minister, Trade and Industry	August 2006 to August 2007	1 year
3	Augustine Adongo	Representative of Private Enterprise Foundation (PEF)	August 2006 to December 2007	1 year; 4 months
4	Kwadwo Baah-Wiredu, MP	Minister, Finance and Economic Planning	August 2006 to September 2008	2 years; 1 month
5	Ernest Akuboor Debrah, MP	Minister, Food and Agriculture	August 2006 to January 2009	2 years; 5 months
6	Nana Owusu Afari	President, PEF	August 2006 to Date	5 years; 9 months
7	Dr. Albert Tenga	Chairman, Ghana Association of Private Voluntary Organisations in Development (GAPVOD)	August 2006 to Date	5 years; 9 months
8	Martin Eson-Benjamin	Chief Executive Officer, MiDA	November 2006 to Date	5 years; 6 months
9	Joe Baidoe-Ansah, MP	Minister, Trade and Industry	August 2007 to June 2008	10 months
10	Kwadwo Agyei-Darko, MP	Minister, Local Government and Rural Development	August 2007 to January 2009	1 year; 5 months
11	Dr. Richard Anane, MP	Minister, Transportation	February 2008 to January 2009	11 months
12	Papa Owusu Ankomah, MP	Minister, Trade and Industry	June 2008 to January 2009	7 months
13	Flt. Lt. Godfred Tackey (Rtd.)	Representative of PEF	April 2008 to Date	4 years; 1 month
14	Joseph Yieleh-Chireh, MP	Minister, Local Government and Rural Development	February 2009 to December 2010	3 yrs; 10 months
15	Hon. Kwabena Duffuor (Dr.)	Minister, Finance and Economic Planning	February 2009 to Date	3 years; 3 months
16	Hon. Hanna Tetteh	Minister, Trade and Industry	February 2009 to Date	3 years; 3 months
17	Hon. Kwesi Ahwoi	Minister, Food and Agriculture	February 2009 to Date	3 years; 3 months
18	Hon. Joe Gidisu, MP	Minister, Roads and Highways	February 2009 to Date	3 years; 3 months
19	Hon. Samuel Ofofu-Ampofo	Minister, Local Government and Rural Development	January 2011 to Date	1 year; 4 months

<b>Observers</b>				
1	Wilhelmina E. Vandyke-Owusu (Mrs.)	Presiding Member, South Tongu District Assembly - (Representing the Southern Horticultural Zone)	August 2006 to December 2010	4years; 4 months
2	Abdul-Rahman Hanan Gundadow	Presiding Member, Tamale Metropolitan Assembly- (Representing the Northern Agricultural Zone)	August 2006 to December 2010	4 years; 4 months
3	Fredua Agyemang	Presiding Member, Sekyere Afram Plains South District Assembly - (Representing the Afram Basin Zone)	August 2006 to December 2010	4 years; 4 months
4	George Ahadzie	Executive Director, Green Earth Organisation - (Representing the eNGO Community)	December 2007 to Date	4 years; 5 months
5	Robert Hindle	Resident Country Director, MCC	August 2006 to January 2007	6 months
6	Jim Bednar	Resident Country Director, MCC	January 2007 to January 2011	4 years
7	Katerina S. Ntep (Mrs.)	Resident Country Director, MCC	January 2011 to Date	1 year; 2 months

**Table 1.4: Training and Technical Services Providers (TTSPs)**

No.	TTSP Name	Number of Tasks Orders Executed
	GAABIC	8
	IPS	10
	AMSIG (ABZ and NAZ)	16
	OTO	10
	IMAS	10
	CPDF	8
	CSIR-CRI (ABZ and SHB)	16
	CSIR-FRI	8
	CSLD	8
	IDC	8
	GDCP	10
	PUC	8
	LD	8
	TANGERANGE	8
	KNUST-CANR	8
	UEW-CAE	8
	KNUST-TCC	8
	AGROTEQUE (ABZ and SHB)	20
	INNOVATIVE (ABZ and SHB)	18
	GREENWEB	8
	PAS	8
	MEDCS	8
	EMPRETEC	8
	TECHNOSERVE	2
	PAB	8

**Table 1.5: Classification of the Irrigation Schemes - Tranches A and B**

Component		Location	Description
Zone 1: Northern	Tranche A	Golinga – Tolon Kumbungu	A gravity irrigation scheme with potential for 100 hectares of irrigable land, but only the existing operational area of 40 hectares will be rehabilitated.
		Bontanga – Tolon Kumbungu	A gravity irrigation scheme with potential for 800 hectares of irrigable land, but only the existing operational area of 495 hectares will be rehabilitated.
	Tranche B	Libga-Savelugu - Nanton	A small gravity irrigation scheme with 16 ha presently developed.
		Nasia – West Mamprusi	A combined pumped and gravity scheme.
Zone 2: Afram Plains	Tranche A	Dedeso - Fantekwa	A disused sprinkler irrigation scheme based on the use of water from the Volta River Amate – Kwahu South A disused sprinkler irrigation scheme based on the use of water from the Volta River.
	Tranche B	Sata-Sekyere West Aframso-Ejura -	A small diversion weir irrigation scheme. A gated blockage system for water regulation for irrigation Sekyeredumasi
Zone 3: Southern	Tranche A	Kpong Left Bank-North Tongu	A gravity system with potential for 2,000 hectares based upon water from the Kpong Hydroelectric Dam.
		Kpong - North Tongu	A piped irrigation water supply for VegPro Ltd.
	Tranche B	Kpandu Torkor - Kpandu District	A sprinkler system on the banks of the Volta Lake with potential for 350 ha.

**Table 1.6: Distribution of Post-Harvest Infrastructure (Showing Floor Area by District)**

District	Location	Floor area of Main Building including cold rooms (sq. m)	Floor area of Pre-Cooler (sq. m)	Floor area of Cold Storage (holding) room (sq.m)	Total Cooling area (sq. m)	Administration block (sq. m)
<b>PUBLIC PACKHOUSES (PPH)</b>						
Yilo Krobo	Akorley	980.2	35.0	113.5	148.5	219.1
Akwapim South	Mariakrom	647.0	53.6	107.7	161.3	126.2
Gomoa West	Otwekrom	956.6	54.4	120.0	174.4	107.2
<b>PERISHABLE CARGO CENTRE (PCC)</b>						
Accra Metro	KIA, Accra	1396.0	N/A	186.0	186.0	29.7
<b>TOTAL</b>	<b>3979.8</b>	<b>143.0</b>	<b>527.2</b>	<b>670.2</b>	<b>482.2</b>	
<b>AGRIBUSINESS CENTERS (ABC)</b>						
District	Location	Floor Area of 1000MT Warehouse (sq. m)	Processing Shed (sq. m)	Total Floor Area (sq. m)		Administration Block (sq. m)
Gomoa East	Gomoa Abaasa	481.1	138.6	619.7	N/A	45.2
Upper Manya Krobo	Asesewa	481.1	138.6	619.7	N/A	45.2
Kwahu North	Kwamepong Nkwanta	481.1	138.6	619.7	N/A	45.2
Ejura-Sekyedumase	Dome-Aframso	481.1	138.6	619.7	N/A	45.2
Ejura-Sekyedumase	Bonyon	481.1	138.6	619.7	N/A	45.2
Tamale Metro	Chanzehiini	481.1	138.6	619.7	N/A	45.2
Tolon-Kumbungu	Woriboggu -Kukuo	481.1	138.6	619.7	N/A	45.2
Savelugu-Nanton	Savelugu	481.1	138.6	619.7	N/A	45.2
West Mamprusi	Kperiga	481.1	138.6	619.7	N/A	45.2
Karaga	Karaga	481.1	138.6	619.7	N/A	45.2
<b>TOTAL</b>	<b>4811.0</b>	<b>1386.0</b>	<b>6197.0</b>		<b>452.0</b>	

**Table 1.7: List of Feeder Roads by District**

ID	Road Name	District	Road Length (Km)
AES 12	Akotsi-Desum-Kwanyako	Awutu Efutu Senya	7.25
AES 14	Awutu Breku-Bontrase-Obrakyire	Awutu Efutu Senya	18.93
AES 15 B	Amanfrom-Papase-Bawjiase km 4-15	Awutu Efutu Senya	10.75
AES 16	Buduburam-Apra	Awutu Efutu Senya	4.14
AES 19	Ofankor-Apra-Loye	Awutu Efutu Senya	11.34
AKS 1	Kofi Kwei-Sakyikrom-Adoagyiri	Akwapim South	9.52
AKS 3	Mame Dede Junction-Duayeden	Akwapim South	3.92
AKS 4	Mame Dede Junction-Otiakrom	Akwapim South	3.39
AKS 7	Doboro-Chinto	Akwapim South	5.24
AKS 10A	Nsawam-Odeikrom	Akwapim South	6.70
AKS 10B	Odeikrom-Pakro Junction (Adese)	Akwapim South	7.44
AKS 11	Adese-Ankwaso-Aboabo	Akwapim South	10.26
AKS 17	Odeikrom-Dago	Akwapim South	5.97
AKS 20	Amanfrom-Otiakrom	Akwapim South	7.85
AKS 21	Pokrom - Yaw Duodo	Akwapim South	4.28
AKS 22	Yaw Duodo-Pepawani	Akwapim South	4.67
AKS 23	Pepawani-Adawso	Akwapim South	8.66
AKS 25	Pepawani-Mariakrom	Akwapim South	4.29
AKS 26	Nkrumkrom-Mariakrom	Akwapim South	7.94
AKS 27	Oboadaka-Bepoano Nkwanta	Akwapim South	3.70
STO 2	Sogakope-Adidiokope	South Tongu	5.80
STO 4	Adutor Junction-Bekpo	South Tongu	7.80
STO 5	Dabala-Lakpo-Agbakope	South Tongu	7.02
KTA1	Woe-Tegbi-Ashiata	Keta	6.82
KTU1	Ave Hevi-Tadzewwu-Abor	Ketu	27.70
KTU2	Avalavi-Dekpoyaa-Dekpo Dome	Ketu	11.96
KTU3	Dekpor Dome-Agorve-Kave	Ketu	8.06
KPA5	Kpandu-Kudzra	Kpandu	8.21
KPA6	Kudzra-Aveti	Kpandu	4.10
HOH3	Tafi Mado-Jordanu	Hohoe	10.19
HOH5	Leklebi-ve Abeme	Hohoe	4.04
SAN12	Nyantua Junction -Sandu -Guno-Kpano Junction	Savelugu Nanton	14.50
SAN13	Savelugu-Nyantua Junction –Zoggu	Savelugu Nanton	13.00
SAN14	Zoggu-Tampion Junction	Savelugu Nanton	15.70
SAN16	Libga - Junction -Libga	Savelugu Nanton	1.80
SAN17	Kumbungu turn off-Botanga Junction	Savelugu Nanton	5.40
SAN18	Bontanga Junction - Bontanga Irrigation Project	Savelugu Nanton	3.20
SAN21	Savelugu-Kpendua Batoyili	Savelugu Nanton	18.50
SAN24	Pong Tamale - Landokura - Yapalse - Gubua	Savelugu Nanton	27.30
SAN27	Diare -Kpong-Adayili	Savelugu Nanton	10.20

**Table 1.8 - Contractors for Community Services Activity**

<b>Program Component</b>	<b>Name of Contractor</b>
<b>Education Sub-Activity</b>	Proko (Ghana) Limited Antartic Construction Works Limited Defiat Development Company Limited Rinacand Company Limited Justmoh Construction Limited Prescon Limited Build-Us Limited Okufalls Enterprises Limited Mawums Limited Aditish-Idall Joint Venture Malson Limited Macksams Limited Effaby-JCP Joint Venture Bizun Company Lubie Construction Works Thywill Business Investment Mak Projects Limited Brazz Construction Limited Maymens Construction Limited Hauchang Infrastructure Engineering Company (Gh) Limited Sey Construction Limited Ceekabs Limited Attachy Construction Limited Bediako & Company Limited Oakley Construction Limited Berock Ventures Limited David Walter Limited Biofil Technologies Limited Central Furniture Jesus Finger Kingsman Enterprise Erncar Limited John Red Kingdom Books and Stationary
<b>Water Sub-Activity</b>	Berock Ventures Limited Zigma Engineering Limited Kaddacon Limited Lestako Ventures Hydronomics Limited Indo-Ghana Borehole Services Limited TBL Resources Limited Stanton Limited Defiat Development Company Limited Seg Mahsen (Nig.) Limited Lestako Ventures limited Blessedfield Limited Osamanpa Estate Developers Company Limited
<b>Rural Electrification</b>	Berock Ventures Limited/Bashiru Limited JV Best and Crompton Engineering Ghana Limited

**Table 1.9: List of Environmental Permits**

<b>Project/Activity</b>	<b>Date On Which Permit Was Issued</b>	<b>Resettlement Action Plans (RAPs) Developed</b>
<b>N1 Highway</b>		
N1 LOTS 1 & 2	24 February 2009	N1 Lot 1 (October 2008) N1 Lot 2 (15 May 2009)
Ferry	14 July 2009	-
<b>TRUNK &amp; FEEDER ROADS</b>		
Lot 1	11 January 2010	28 January 2010
NR1 Camp site	27 September 2010	-
NR2 Camp site	30 September 2010	-
Lot 2	24 February 2009	February 2010
Lot 3	24 February 2009	16 November 2009
Lot 4	7 May 2009	May 2009
<b>IRRIGATION</b>		
<i>Northern Zone</i>		
Bontanga	22 March 2011	March 2011
Golinga	15 March 2011	March 2011
<i>Southern Zone</i>		
Kpandu Torkor	15 March 2011	-
Kpong Left Bank	16 February 2011	February 2011
<b>POST-HARVEST INFRASTRUCTURE</b>		
Perishable Cargo Center at Kotoka International Airport		
<b>Public Pack houses</b>		
<i>Eastern Region</i>		
Aburi Adjanoa	18 November 2010	-
Akorley Yilo Krobo	18 November 2010	-
<i>Central Region</i>		
Gomoa Otwekrom	2 February 2011	-
<b>Agric Business Centres (ABCs)</b>		
<i>Northern Zone</i>		
Chanzeni	February 2012	-
Bunlung	February 2012	-
Woriboggu-Kukuo	15 February 2012	-
Yabaga	15 February 2012	-
Karaga	15 February 2012	-
<i>Central Region</i>		
Gomoa Abaasa	19 October 2011	-
<i>Eastern Region</i>		
Asasehene-Asesewa	19 October 2011	-
Kwamepong Nkwanta	15 February 2012	-



<i>Ashanti Region</i>		
Sekyedumase	19 October 2011	-
New Bonyon	19 October 2011	-
Dome	19 October 2011	-
Ejura-Dromankuma	19 October 2011	-
<b>COMMUNITY SERVICES</b>		
<b><i>Educational Facilities</i></b>		
Volta Region	15 December 2010	-
<b><i>Water Facilities</i></b>		
Water		
Tamale Water Extension Project (TWEP)	11 March 2011	March 2011
<b><i>Rural Electrification</i></b>		
Rural Electrification Northern Zone	11 February 2011	February 2011
Rural Electrification Southern Zone	11 February 2011	February 2011
<b>COMMERCIALISATION OF AGRICULTURE</b>		
<b><i>Nucleus Farmers</i></b>		
Pioneer Quality Farms (Victor Peasah)	3 November 2008	-
Efah Plantations (Kwame A. Efah)	15 September 2008	-

Table 1.10: Supplementary Agreements

Contract Reference	Contractor	Activity
1201101-01	SNC Lavalin	Irrigation Lot 1 North
1201101-03	SNC Lavalin	Irrigation Lot 3 South
1201201-03	Erdmac Company Ltd	Irrigation Works Lot 3
1201204	Ceekabs Limited	Kpong Piped Irrigation Construction
1401101	VEK	KIA PCC Consultant
1401202	Stamek Limited	KIA PCC Works
1401203-01	Frigo Limited	Pack houses
1601201-01	Jiangxi Zhongmei Eng	NR1 Feeder Roads
1601201-02	China Zhong Hao Ltd	NR2 Feeder Roads
1601202-01	Big Aidoo Construction	EC1 Feeder Roads
1601202-02	GKL Kamsad	EC2 Feeder Roads
1601202-03	GKL Kamsad	EC3 Feeder Roads
1601203-01	Justmoh-Erdmac JV	VR1 Feeder Roads
1601203-03	Justmoh Construction Ltd	VR3 Feeder Roads
1601203-05	First Sky Limited	VR5 Feeder Roads
1601203-06	Jiangsu Xintianda Eng Co	VR6 Feeder Roads
2001101	SMEC	TAIP PMS Consultant including Pack houses Supervision Consultancy
2101101	ICT Bans JV	N1 Highway Consultant
2201101-01	Kocks Consult	NR Feeder Roads Consultant
2201101-02	ROM Consult	EC Feeder Roads Consultant
2201101-03	SAI International	VR Feeder Roads Consultant
2201101-04	HP Gauff Ingenieure	AF Trunk Roads Consultant
2101201	China Railway WUJU Group	N1 Highway Works Lot 1
2101202	MSF Engenharia	N1 Highway Works Lot 2
2201201	China Jiangsu Jianda Construction	AF1 Trunk Roads
2201202	China Jiangsu Jianda Construction	AF2 Trunk Roads
2301101	Grontmij - Carl Bro	Ferry Consultant
2301201	Arab Contractors	Ro-Ro Ferries
2301202	Terrascon Hopkus JV	Ferry Terminal and Landing site
3202101-01	Lamda Consult Ltd	Community Services PMSC
3202102-01	Addis Consult	IDIQ Consultant
3202102-02	H.P. Gauff Ingenieure	IDIQ Consultant
3202102-03	A.B. Serkoms	IDIQ Consultant
3202102-04	Urban Development Consortium	IDIQ Consultant

**Table 1.11: List of Contractors issued with CPPRS**

<b>Contractor</b>	<b>Contract Number</b>	<b>Total</b>
Rana Motors Metal Works Co. Ltd.	3302303/03	2,100,185.00
Sambus Co. Ltd	3302105-01	2,321,873.69
Superlock Technologies Limited	3302104-01	4,350,573.00
Inlaks Computers Limited	3202103-01	4,482,970.95
Int. Exec. Service Corps	1501101-01	6,446,600.00
Louis Berger Group Inc.	5601101-01	2,106,674.40
Afcott Ghana Limited	1101303/02	2,811,176.89
IFDC	1101102-02	5,462,397.00
ACDI/VOCA	1101102-03	5,532,394.30
ADRA	1101102-01	6,474,235.00
Development Alternatives Inc.	1101101/01	8,516,635.00
Lamda Consult Ltd.	3202101-01	2,521,300.00
Berock Ventures Limited	3202206-02	3,670,110.34
Charles Kendall	5301101	5,036,398.00
Charles Kendall	5201101	5,571,875.00
Kocks Consult GmbH Engineers	2201101-01	2,382,970.00
HP Gauff Ingenieure GmbH & Co.	2201101-04	2,583,638.00
GRONTMIJ/CARL BRO	2301101-01	2,660,128.00
SNC-Lavalin International Inc	1201101-01	2,827,461.65
Jiangxi Zhongmei Eng. Construction Co.	1201201-01	3,046,861.54
SNC-Lavalin International Inc.	1201101-03	3,429,609.58
SAI Consulting Engineers Ltd.	2201101-03	3,469,273.00
Terrascon Engineering Ltd.	2301202	3,692,258.65
Jiangsu Xintianda Eng. Co Ltd.	1601203/06	3,811,631.54
First Sky Ltd.	1601203/05	5,007,997.93
Justmoh Construction Ltd.	1601203/03	5,358,388.69
ICT Pvt. & Bans Consult USD	2101101-01	5,406,447.77
Justmoh-Erdmac JV Ltd.	1601203/01R	5,928,367.95
GKL Kamsad Joint Venture	1601202/03	6,060,474.30
Big Aidoo Construction Ltd.	1601202/01	6,802,201.81
SMEC International Ltd.	2001101-01	6,829,468.00
GKL Kamsad Joint Venture	1601202/02	7,916,827.74
Erdmac Company Ltd.	1201201/03	9,216,169.36
Jiangxi Zhongmei Eng. Construction Co.	1601201/01	9,355,810.74
Arab Contractors, Egypt	2301201	9,484,800.00
China Zhong Hao Limited	1601201/02	11,355,434.97
China Jiangsu Jianda Construction	2201202	12,887,798.87
China Jiangsu Jianda Construction	2201201	13,172,383.47
China Railway Wuju(Group) Corp.	2101201	42,629,054.65
Frigo Services (GH) Ltd.	1401203	3,392,807.38
Stamek Limited	1401202	2,473,482.00
MSF-Moniza Da Maia Serra & Fort - (MSF Engenharia)	2101202	86,753,514.33

**Table 1.12: Details of Project Performance - Output and Immediate Outcome Indicators**

Activity	Indicator	Indicator Level	Percent Complete	Percentage of Target Achieved				
				≥100%	91%-99%	75%-90%	Below 75%	Total
Commercial Agriculture	Number Of Agribusinesses Assisted	Output	131	1				
Commercial Agriculture	Number Of Farmers Adopting New Technologies And Farming Methods	Outcome	139	1				
Commercial Agriculture	Number Of Enterprises That Have Applied Improved	Outcome	76			1		
Commercial Agriculture	Techniques Number Of FBOs Trained In Commercial	Output	124	1				
Commercial Agriculture	Number Of Farmers Trained In Commercial Agriculture	Output	134	1				
<b>Activity Performance Vis-A-Vis End Of Compact Targets For Commercial Agriculture</b>		<b>Total</b>		<b>4</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>5</b>
				<b>80%</b>	<b>0%</b>	<b>20%</b>	<b>0%</b>	<b>100%</b>
Irrigation	Number Of Irrigation Facilities Constructed/ Rehabilitated	Output	20				1	
<b>Activity Performance Vis-A-Vis End Of Compact Targets For Irrigation Activity</b>		<b>Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>
				<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>100%</b>	<b>100%</b>
Land	Number Of Personnel Trained	Output	214	1				
Land	Total Number Of Parcels Surveyed In The Pilot Land Registration Areas	Output	119	1				
Land	Number Of Landholders Reached By Public Outreach Efforts	Output	107	1				
Land	Number Of Buildings Rehabilitated/ Constructed	Output	100	1				
Land	Rural Hectares Mapped	Output	72				1	
<b>Activity Performance Vis-A-Vis End Of Compact Targets For Land Activity</b>		<b>Total</b>		<b>4</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>5</b>
				<b>80%</b>	<b>0%</b>	<b>0%</b>	<b>20%</b>	<b>100%</b>
Post-Harvest	Number Of Cooling Facilities Installed	Output	83		1			
Post-Harvest	Area Of Pack-Houses And Other Post-Harvest Infrastructure Constructed	Output	76		1			
Post-Harvest	Area Of Cold Storage Facilities Constructed	Output	65			1		
<b>Activity Performance Vis-A-Vis End Of Compact Targets For Post-Harvest Activity</b>		<b>Total</b>		<b>0</b>	<b>0</b>	<b>2</b>	<b>1</b>	<b>3</b>
				<b>0%</b>	<b>0%</b>	<b>67%</b>	<b>33%</b>	<b>100%</b>

Activity	Indicator	Indicator Level	Percent Complete	Percentage of Target Achieved				
				≥100%	91%-99%	75%-90%	Below 75%	Total
Agric Credit	Number Of Participating Financial Institutions Accredited	Output	93		1			
Agric Credit	Number Of Loans Disbursed To Clients From Agricultural Loan Fund	Outcome	75			1		
Agric Credit	Number Of Clients Receiving Loans Disbursed From Agricultural Loan Fund	Outcome	65				1	
Agric Credit	Value Of Loans Disbursed To Clients From Agricultural Loan Fund	Outcome	64				1	
Agric Credit	Number Of Participating Financial Institutions' Staff Trained	Output	59				1	
Agric Credit	Total Outstanding Principal Balance For Group/ Individual Loans	Outcome	51				1	
<b>Activity Performance Vis-A-Vis End Of Compact Targets For Agric Credit Activity</b>			<b>Total</b>	<b>0</b> <b>0%</b>	<b>1</b> <b>17%</b>	<b>1</b> <b>17%</b>	<b>4</b> <b>67%</b>	<b>6</b> <b>100%</b>
Feeder Roads	International Roughness Index	Outcome	115	1				
Feeder Roads	Kilometers Of Feeder Roads Completed	Output	100	1				
<b>Activity Performance Vis-A-Vis End Of Compact Targets For Feeder Roads</b>			<b>Total</b>	<b>2</b> <b>100%</b>	<b>0</b> <b>0%</b>	<b>0</b> <b>0%</b>	<b>0</b> <b>0%</b>	<b>2</b> <b>100%</b>
<b>Total Agric Project: Activity Performance Vis-A-Vis End Of Compact Targets</b>				<b>10</b> <b>45%</b>	<b>1</b> <b>5%</b>	<b>4</b> <b>18%</b>	<b>7</b> <b>32%</b>	<b>22</b> <b>100%</b>
N1 Highway	International Roughness Index	Outcome	140	1				
N1 Highway	Kilometers Of Road (N-1) Upgraded	Output	97	1				
<b>Activity Performance Vis-A-Vis End Of Compact Targets For N1 Highway Activity</b>			<b>Total</b>	<b>2</b> <b>100%</b>	<b>0</b> <b>0%</b>	<b>0</b> <b>0%</b>	<b>0</b> <b>0%</b>	<b>2</b> <b>100%</b>
Trunk Roads	International Roughness Index	Outcome	102	1				
Trunk Roads	Kilometers Of Trunk Roads Completed	Output	100	1				
<b>Activity Performance Vis-A-Vis End Of Compact Targets For Trunk Roads</b>			<b>Total</b>	<b>2</b> <b>100%</b>	<b>0</b> <b>0%</b>	<b>0</b> <b>0%</b>	<b>0</b> <b>0%</b>	<b>2</b> <b>100%</b>
Ferry	Percent Physical Completion Of Ferry Terminals	Output	100	1				
Ferry	Ferry Terminals Upgraded	Output	100	1				
Ferry	Percent Physical Completion Of Civil Works At Landing Stages	Output	84			1		
Ferry	Landing Stages Rehabilitated	Output	0				1	

Activity	Indicator	Indicator Level	Percent Complete	Percentage of Target Achieved				
				≥100%	91%-99%	75%-90%	Below 75%	Total
<i>Activity Performance Vis-A-Vis End Of Compact Targets For Ferry Activity</i>		<i>Total</i>		<b>2</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>4</b>
				<b>50%</b>	<b>0%</b>	<b>25%</b>	<b>25%</b>	<b>100%</b>
<b>Total Transportation Project: Activity Performance Vis-A-Vis End Of Compact Targets</b>				<b>6</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>8</b>
				<b>75%</b>	<b>0%</b>	<b>13%</b>	<b>13%</b>	<b>100%</b>
Community Services	Number Of School Blocks Rehabilitated	Output	126	1				
Community Services	Number Of Agricultural Facilities In Target Districts With Electricity Due To Rural Electrification Sub-Activity	Output	108	1				
Community Services	Number Of Households With Access To Improved Water Supply	Outcome	107	1				
Community Services	Number Of Water Points Constructed	Output	104	1				
Community Services	Number Of People Affected By Water And Sanitation Facilities Sub-Activity	Outcome	103	1				
Community Services	Distance To Collect Water	Outcome	97		1			
Community Services	Number Of School Blocks Constructed	Output	81			1		
Community Services	Number Of People Trained In Hygiene And Sanitary Best Practices	Output	47				1	
<i>Activity Performance Vis-A-Vis End Of Compact Targets For Community Services</i>		<i>Total</i>		<b>5</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>8</b>
				<b>63%</b>	<b>13%</b>	<b>13%</b>	<b>13%</b>	<b>100%</b>
Financial Services	Number Of Rural Banks Connected To The Wan	Output	111					
Financial Services	Number Of Rural Banks Automated Under The Automation/Computerization And Interconnectivity Of Rural Bank Activity	Output	107					
<i>Activity Performance Vis-A-Vis End Of Compact Targets For Financial Services</i>		<i>Total</i>		<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>
				<b>100%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>100%</b>
<b>Total Rural Development Project: Activity Performance Vis-A-Vis End Of Compact Targets</b>				<b>7</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>10</b>
				<b>67%</b>	<b>11%</b>	<b>11%</b>	<b>11%</b>	<b>100%</b>
<b>Overall Program: Activity Performance Vis-A-Vis End Of Compact Targets</b>				<b>23</b>	<b>2</b>	<b>6</b>	<b>9</b>	<b>40</b>
				<b>57%</b>	<b>5%</b>	<b>15%</b>	<b>23%</b>	<b>100%</b>

**Table 1.13: Program Outputs by Project and Sub-Project**

Within the 5-year implementation period, the MCA Ghana Program delivered the following Outputs per Projects and Sub-Projects executed with the US\$547.09 million in 30 Administrative Districts in the Three (3) Operational Zones.

### **Project 1: Commercial Agriculture Training**

<b>Indicator</b>	<b>Result</b>
• Number Of Agribusinesses Assisted	<b>1,722</b>
• Number Of FBOs Primed For Training In Commercial Agriculture	<b>1,759</b>
• Number Of Farmers Primed For Training In Commercial Agriculture	<b>73,087</b>
• Total Number Of Training Sessions In Commercial Agriculture	<b>3,240</b>
- Number Of Training Sessions On Business Capacity (Stage 1-Business Planning) Delivered	<b>2,160</b>
- Number Of Training Sessions On Crop Productivity (Stage 2-Technical) Delivered	<b>1,080</b>
• Number Of FBOs Trained In Commercial Agriculture	<b>1,242</b>
• Total Number Of Farmers Trained In Commercial Agriculture	<b>66,930</b>
- Number Of Women Farmers Trained In Commercial Agriculture	<b>31,902 (48%)</b>
• Number Of Business Plans Developed By FBOs With The Project's Assistance	<b>1,549</b>

### **Project 2: Irrigation**

<b>Indicator</b>	<b>Result</b>
• Number Of Irrigation Facilities Rehabilitated	<b>2</b>
- Golinga Irrigation	<b>1</b>
- Bontanga Irrigation	<b>1</b>

### **Project 3: Land Tenure**

<b>Indicator</b>	<b>Result</b>
• Total Number Of Land Parcels Surveyed In The Pilot Land Registration Areas	<b>5,729</b>
• Rural Hectares Of Land Parcels Mapped	<b>5,039.88</b>
• Total Number Of Land Parcels Registered In The Pilot Land Registration Areas	<b>1,481</b>
• Rural Hectares Of Land Parcels Formalized	<b>410.92 Ha</b>
• Number Of Landholders Reached By Public Outreach Efforts	<b>10,746</b>
• Number Of Personnel Trained	<b>427</b>
• Number Of Buildings For Land Title Registration Processes Constructed	<b>3</b>

### **Project 4: Post-Harvest**

<b>Indicator</b>	<b>Result</b>
• Total Number Of Post-Harvest Infrastructure Facilities (Including Cooling Units) Constructed/Installed	<b>20</b>
- Agri-Business Centres (ABCs) For Grains And Cereals	<b>10</b>
- Public Pack Houses For Pineapples, Mangoes And Other Fruits	<b>3</b>
- Perishable Cargo Center (At KIA) For Fruits And Vegetables	<b>1</b>
- Cooling Units For Sea-Freight Pineapple Exporters Of Ghana (SPEG) Members	<b>6</b>
• Total Area Of Post-Harvest Infrastructure Facilities (Including Cooling Units) Constructed/Installed	<b>11,758.71 sq m</b>
- Agri-Business Centres (ABCs) For Grains And Cereals	<b>6,649 sq m</b>
- Public Pack Houses For Pineapples, Mangoes And Other Fruits	<b>3,036.30 sq m</b>
- Perishable Cargo Center (At KIA) For Fruits And Vegetables	<b>1,425.70 sq m</b>
- Cooling Units For SPEG Members	<b>647.71 sq m</b>

• Total Number Of Cold Storage Facilities And Packing Lines Constructed/Installed	<b>10</b>
- <i>SPEG Members</i>	6
- <i>Public Pack houses</i>	3
- <i>Perishable Cargo Centre</i>	1
• Total Area Of Cold Storage Facilities Constructed/Installed	<b>1,317.91 sq m</b>
- <i>SPEG Members</i>	647.71 sq m
- <i>Public Pack houses</i>	484.20 sq m
- <i>Perishable Cargo Centre</i>	186 sq m

### **Project 5: Agric Credit**

<b>Indicator</b>	<b>Result</b>
• Number Of Loans Disbursed To Clients From Agricultural Loan Fund	298
• Number Of Clients Receiving Loans Disbursed From Agricultural Loan Fund	10,506
• Number Of Participating Financial Institutions	56
• Number Of Participating Financial Institutions' Staff Trained	285

### **Project 6: Feeder Roads**

<b>Indicator</b>	<b>Result</b>
• Number Of Feeder Roads Constructed	41
• Kilometres Of Feeder Roads Designed	686.04km
• Kilometres Of Feeder Roads Constructed	357.54km

### **Project 7: N1 Highway**

<b>Indicator</b>	<b>Result</b>
• Kilometres of N1 Highway Designed	14.125
• Kilometres of N1 Highway Constructed	13.86

### **Project 8: Trunk Roads**

<b>Indicator</b>	<b>Result</b>
• Kilometres of Trunk Roads Designed	243.71
• Kilometres of Trunk Roads Constructed	73.941

### **Project 9: Ferry Services**

<b>Indicator</b>	<b>Result</b>
• Number of Double-ended Ro-Ro Ferries Constructed	2
• Number of Ferry Terminals Rehabilitated	2
• Number of Ferry landing Stages Rehabilitated	2

### **Project 10: Public Procurement Capacity**

<b>Indicator</b>	<b>Result</b>
• Number Of Practicing Procurement Personnel Trained In Modules Developed	175
• Number Of Individuals Sponsored To Undertake Internship Programs At Ministries, Departments And Agencies (MDAs) And Metropolitan, Municipal And District Assemblies (MMDAs)	1,274
• Number Of Procurement Students At Various Tertiary Institutions Who Completed	397



## 1-2 Years Of Coursework On The Modules Developed

**Project 11a: Community Services – Education Sub-Project**

<b>Indicator</b>	<b>Result</b>
• Total number of Classroom Blocks Rehabilitated	44
- 8-Unit Classroom Block	1
- 6-Unit Classroom Block	12
- 5-Unit Classroom Block	2
- 4-Unit Classroom Block	9
- 3-Unit Classroom Block	20
• Total number of Classroom Blocks Constructed	206
- 6-Unit Classroom Block	30
- 3-Unit Classroom Block	73
- 2-Unit Classroom Block	103
• Number of Teacher Accommodation (in Karaga District only)	1
• Number of Beneficiary Communities in all 30 Districts	204

**Project 11b: Community Services – Water Sub-Project**

<b>Indicator</b>	<b>Result</b>
• Number Of People Trained In Hygiene And Sanitary Best Practices	778
- Women Trained In Hygiene And Sanitary Best Practices	246
• Total Number Of Standpipes (Water Points) Constructed With Water Flowing	394
- Number Of Public Standpipes (Water Points) Constructed With Water Flowing	312
- Number Of Private Connections To Individual Homes/Households	82
- From STWS (Including The Tamale Water Extension Project)	264
- From Pipe Extensions (Existing GWCL & DANIDA Lines)	43
- From Standalone Boreholes With Hand-Pump	87
• Number Of Beneficiary Communities In 28 Districts	135

**Project 11c: Community Services – Rural Electrification Sub-Project**

<b>Indicator</b>	<b>Result</b>
• Number Of Agricultural Facilities (Or Nucleus Farms) Connected To The National Grid Under The Rural Electrification Sub-Activity	11
• Kilometres Of Electricity Lines Designed And Diligenced For Agro-Processing Facilities	100.095km
• Kilometres Of High Voltage Electricity Lines Constructed To Agro-Processing Facilities	93.475km

**Project 12: Financial Services**

<b>Indicator</b>	<b>Result</b>
• Number Of Rural Banks Agencies/Sites (Including Head Offices) Computerized, Automated And Interconnected	743
• Number Of Rural Banks Agencies/Sites Connected To Wide Area Network (WAN)	547

**Table 1.14: List of Agri-Business Centres and Contractors**

<b>Contractor</b>	<b>Name of ABC</b>	<b>Location</b>	<b>District</b>
M/S Malsons Limited	SAVBAN Processing and Marketing Company	Chanzeini	Tamale Metro
	Shekinah Agribusiness Center Busaka ABC	Woriboggu-Kukuo Savelugu	Tolon-Kumbungu Savelugu-Nanton
M/S Defiat Development Company Limited	Seedshop Gomoaman FBO Company Limited	Gomoa Abaasa	Gomoa East
	Quality Agricultural Services FBO	Asesewa	Upper Manya Krobo
M/S Lubie Construction Limited	Faranaya ABC	Kperiga	West Mamprusi
M/S Bizun Co. Limited	Karaga ABC	Karaga	Karaga
M/S Maymens Construction Limited	Yahweh Shalom ABC	Dome-Aframso	Ejura-Sekyedumase
M/S Sey Construction Limited	Victory Feeds ABC	Bonyon	Ejura-Sekyedumase
M/S David Walter Limited	Community Planning and Development Fund	Kwamepong Nkwanta	Kwahu North

**Table 1.15: Key Management Positions - MCA Ghana Program**

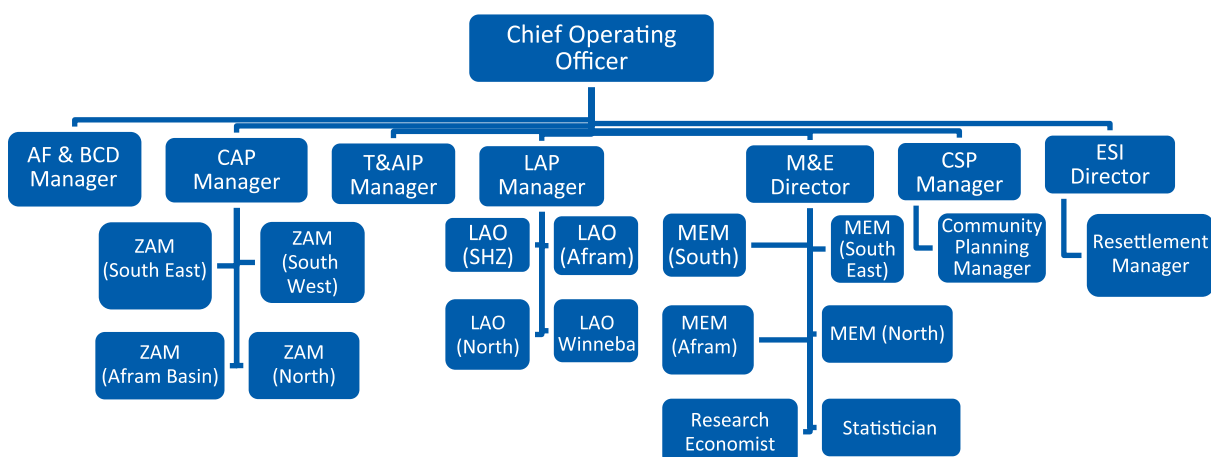
No.	Designation	Name	Employment Date
1	Chief Executive Officer	Martin Eson-Benjamin	November 1, 2006
2	Chief Operating Officer	Matthew Eric Armah	November 1, 2006
3	Legal Counsel	Dorothy Gyamfi (later Djokoto) (Mrs)	February 1, 2007
4	Internal Auditor	Elsie Bunyan (Mrs)	March 1, 2007
5	Director of Procurement	Vidal Creppy	March 1, 2007
6	Director of Finance and Administration	John Okyere Boakye	April 1, 2007
7	Director of Environmental and Social Impact	Dr. Robert Kwadwo Akuamoah	February 1, 2007
8	Director of Monitoring & Evaluation	Abigail Abandoh-Sam (Mrs)	March 1, 2007
9	Director of Community and Public Outreach	Major (Rtd) Albert Don-Chebe	November 1, 2009
10	Transportation and Agriculture Infrastructure Project Manager	John Bernard Koranteng-Yorke	December 1, 2006
11	Community Services Project Manager	Samuel Kwadwo Kuma-Botchway	February 1, 2007
12	Commercialization of Agriculture Project Manager	Michael Asomani-Adem	February 1, 2007
13	Land Administration Project Manager	Dr. Isaac Bonsu Karikari	December 1, 2006
14	Agricultural Financial Services and Bank Capacity Building Manager	Yaw Adom Brantuo	March 1, 2007
15	Community and Public Outreach Manager	Mr. Selasi Adjorlolo	December 1, 2006
16	Resettlement Manager	Ophelia Ayeh (Mrs)	February 1, 2007
17	Administration Manager	Mr. John Theophilus Warmann	January 2, 2007
18	Management Accountant	Mr. Kwame Amanfo Boateng	June 1, 2008
19	Community Development Planner	Mr. Albert Dodoo	November 1, 2007
20	Research Economist	Dr Kofi Amoako Marfo	August 1, 2007
21	Statistician	Albert Kofi Nyarko	July 9, 2007
22	ICT Manager	David Odoom	May 1, 2007
23	Procurement Manager (Goods & Services)	Emmanuel Kofi Atubra	June 1, 2007
24	Procurement Manager (Works)	John Bellah Benson	June 1, 2007

Appendix 2: Figures

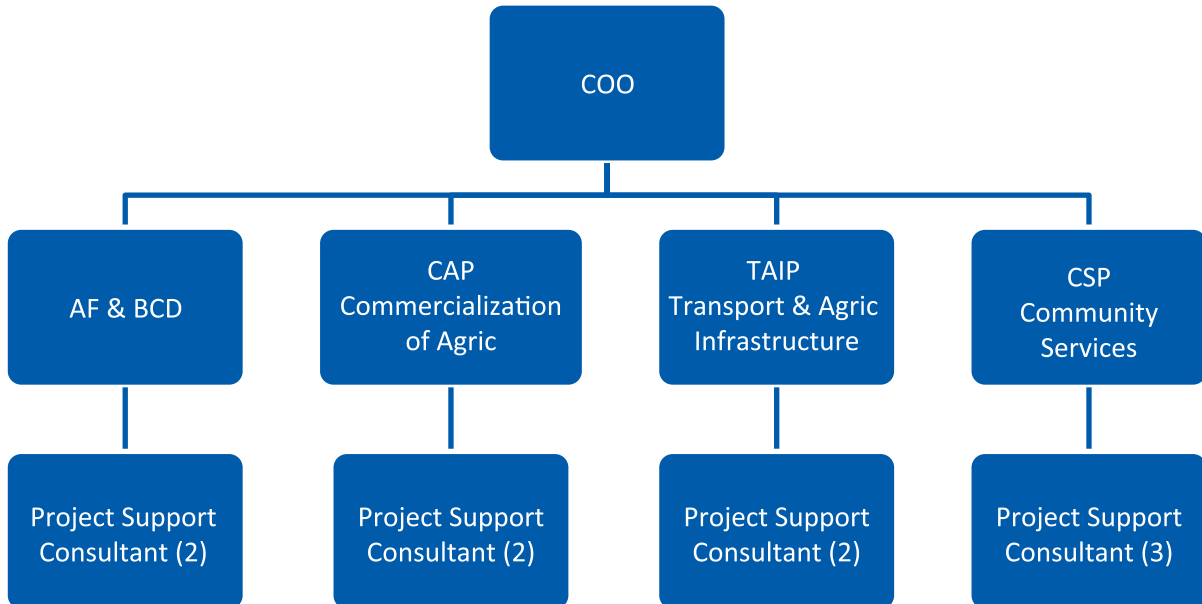
Figure 2.1: MiDA Corporate Structure



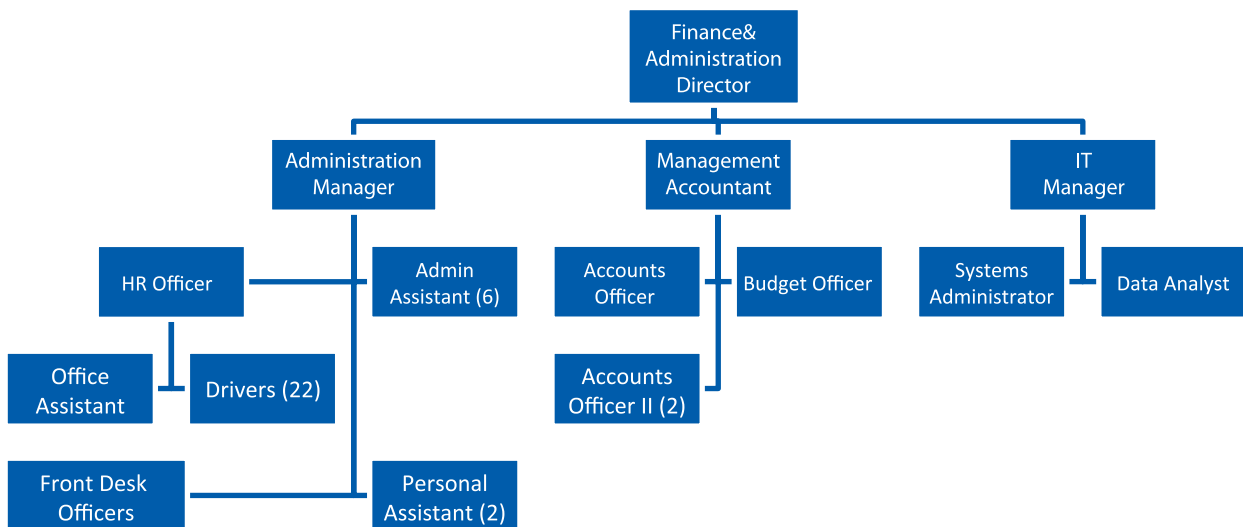
Figure 2.2: Organizational Structure - Project Management



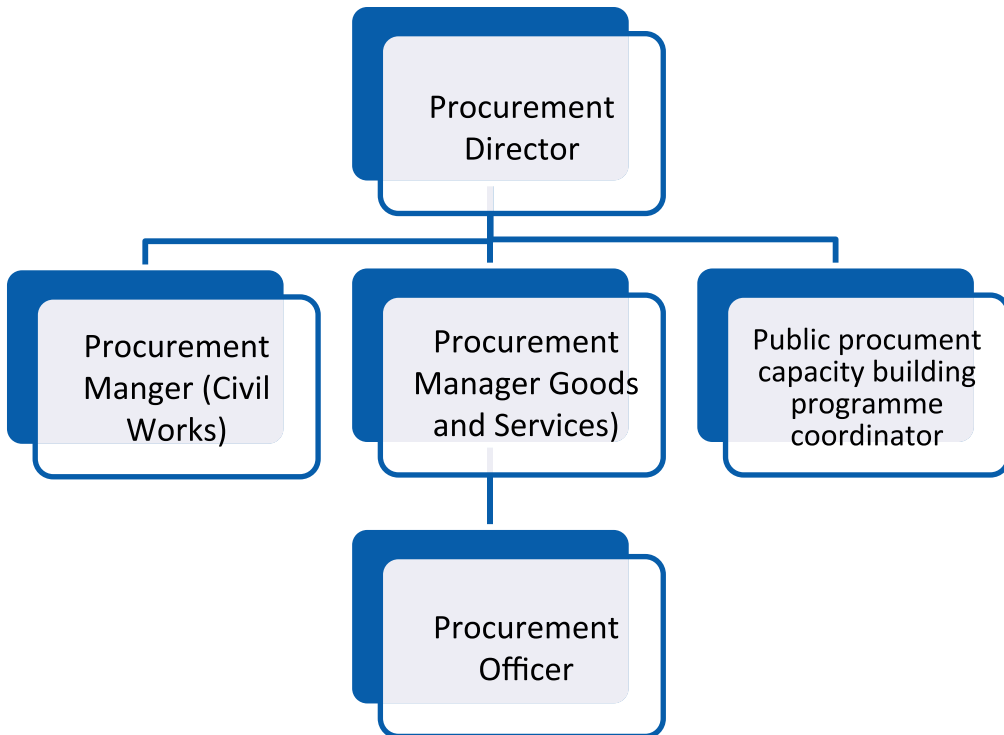
**Figure 2.3: Organizational Structure - Project Support Consultants**



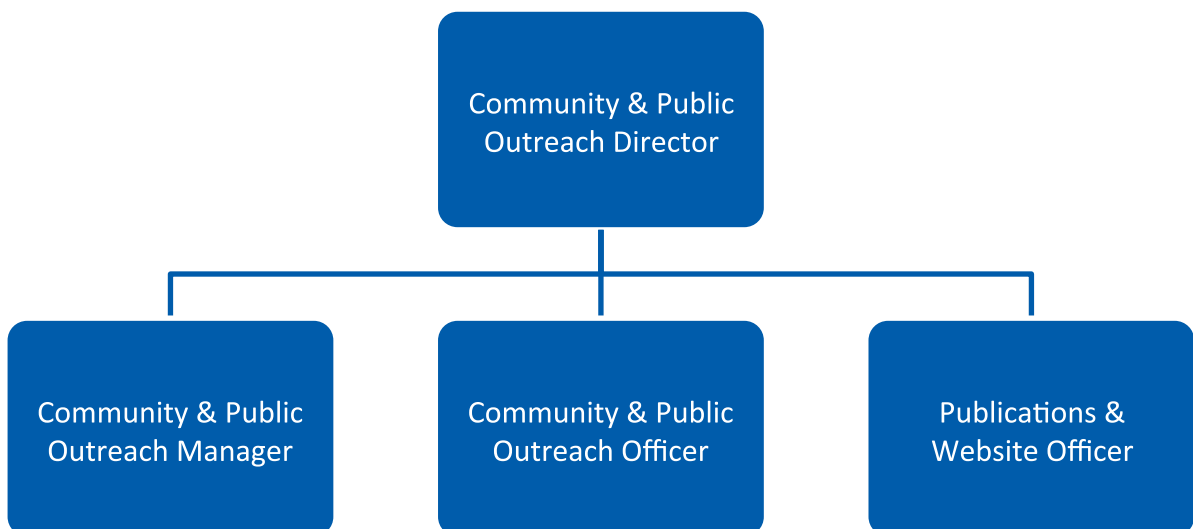
**Figure 2.4: Organizational Structure - Finance and Administration**



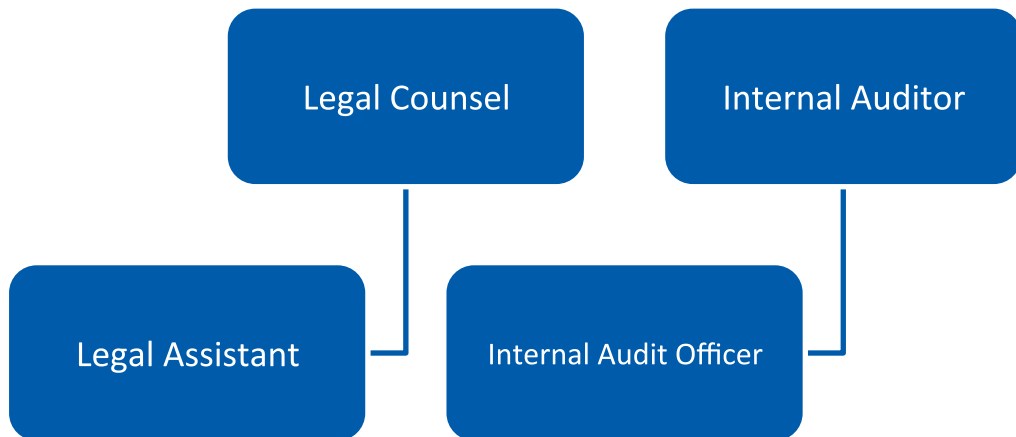
**Figure 2.5: Organizational Structure - Procurement Directorate**



**Figure 2.6: Organizational Structure - Community & Public Outreach**



**Figure 2.7: Organogram for Internal Audit and Legal**



## Appendix 3: MiDA Act; MiDA Board TOR and CEO/COO Job Descriptions

### Appendix 3.1: Act of Parliament that set up MiDA

**ACT 702**  
**THE SEVEN HUNDRED AND SECOND**  
**ACT**  
**OF THE PARLIAMENT OF THE REPUBLIC OF GHANA ENTITLED**  
**THE MILLENNIUM DEVELOPMENT AUTHORITY ACT, 2006**

AN ACT to establish the Millennium Development Authority to oversee and manage the implementation of the Ghana Programme under the Millennium Challenge Account for the sustainable reduction of poverty through growth as contained in the agreement between the Government of Ghana and the Millennium Challenge Corporation acting for and on behalf of the Government of the United States of America and to provide for related matters.

DATE OF ASSENT: 23rd March, 2006. ENACTED by the President and Parliament

#### 1. Establishment of Millennium Development Authority

- (1) There is established by this Act the Millennium Development Authority.
- (2) The Authority is a body corporate with perpetual succession and a common seal and may sue and be sued in its corporate name.
- (3) The Authority may for the discharge of its functions under this Act acquire and hold movable or immovable property and may enter into a contract or other transaction.
- (4) Where there is any hindrance to the acquisition of property under subsection (3) the property may be acquired for the Authority under the State Lands Act, 1962 (Act 125) or the State Property and Contract Act 1960 (C.A. 6).

#### 2. Objectives of the Authority

The objectives of the Authority are:

- (a) to oversee and manage the implementation of the Ghana Programme under the Millennium Challenge Account of the United States Government for sustainable reduction of poverty through growth as contained in the Compact;
- (b) to secure the proper and effective utilisation of the Millennium Development Fund granted to Ghana under the Compact; and
- (c) to oversee and manage other national development programmes of similar nature funded by the Government of Ghana, Development Partners or by both.

#### 3. Functions of the Authority

For the purpose of achieving its objectives the Authority shall

- (a) undertake activities to build human resource capacity for successful implementation of development projects by Ministries, Departments and Agencies of the Government of Ghana;
- (b) take necessary steps to ensure the reduction of poverty through modernization of agriculture;
- (c) implement measures that ensure active participation by the private sector in national development including access to financial resources,
- (d) provide as determined by the Board and within the terms of the Compact, infrastructure facilities including, schools, healthcare, water, sanitation and electricity;
- (e) establish an accounting, reporting and auditing arrangement that is transparent and conforms to the best international practices;



- (f) put in place a mechanism by which there is exchange of information to and from the public on the activities of the Authority;
- (g) perform functions that may be required by subsequent investments made by the Millennium Challenge Corporation, the Government and other Development Partner; and
- (h) perform functions ancillary to the objectives stated in section 2 and the functions stated in this section.

#### **4. Management of Similar Programs**

The Authority may on the expiry of the Millennium Challenge Account Program, undertake programmes of similar nature determined by the President.

#### **5. Responsibility for the Authority**

The Authority shall operate under the Office of the President and the President may assign oversight ministerial responsibility to a Minister determined by the President.

#### **6. Collaboration with Other Institutions**

The Authority shall in the performance of its functions collaborate with institutions the Board may direct.

#### **7. Governing Body of the Authority**

- (1) The governing body of the Authority is a Board composed of the following members:
  - (a) the chairperson, (b) one representative each of not less than four Ministries, Department and Agencies whose functions are of direct relevance to the objectives and functions of the Authority, (c) two persons representing the Private Sector, and (d) one representative of non-governmental organisations.
- (2) The members of the Board shall be appointed by the President in consultation with the Council of State.
- (3) The following are members of the Board without voting rights and have the status of observers only: (a) one representative of the Millennium Challenge Corporation, (b) one representative each nominated by the District Assemblies within the zones that are covered by the investment.

#### **8. Functions of the Board**

- (1) The Board has the responsibility to ensure the implementation of the functions of the Authority and the achievement of the objectives of the Authority.
- (2) Without prejudice to subsection (1), the Board shall (a) approve annual operating plans and budget of the Authority, (b) review the quarterly performance of the Authority including statement of account of monies disbursed from the Fund. (c) ensure adequate accountability to the stakeholders in compliance with the terms of the Compact, (d) approve an audit plan and monitor its implementation; and seek the full implementation of the external auditor's report within the specified time frame for action, and (e) approve the remuneration of the staff of the Authority.

#### **9. Tenure of Office of Members**

- (1) The chairperson and the other voting members of the Board shall hold office for a period of five years except that the representatives from the Private Sector and of nongovernmental organisations shall hold office for a period of two and one half years and shall upon the expiry of that period be replaced by new members for the same period.

- (2) A voting member of the Board may be removed from office by the President by reason of mental or physical incapacity or for stated misconduct.
- (3) A member of the Board may at any time resign from office in writing addressed to the President through the chairperson.
- (4) Where a member of the Board resigns, dies, is removed from office or is for a sufficient reason unable to act as a member, the chairperson shall within one month of the occurrence of the vacancy notify the President of the vacancy and the President shall, acting on the advice of the nominating authority and in consultation with the Council of State, appoint another person to hold office for the unexpired period of the member's term of office.
- (5) A member of the Board who is absent from three consecutive meetings of the Board without reasonable cause ceases to be a member of the Board.

#### **10. Meetings of the Board**

- (1) The Board shall ordinarily meet for the dispatch of business at a time and place the chairperson may determine but shall meet at least once every two months.
- (2) The chairperson shall at the request in writing of not less than one-third of the members of the Board convene a special meeting of the Board.
- (3) At every meeting of the Board, the Chairperson shall preside and in the absence of the Chairperson, a member elected by members present from among their number shall preside.
- (4) The quorum at a Meeting of the Board consists of five members.
- (5) The Board may co-opt a person to attend a board meeting except that a co-opted person does not have voting rights.
- (6) Decisions at Meetings of the Board shall be determined by a majority of the votes of the members present and voting and where the votes are equal the Chairperson or the member presiding shall have a second vote.
- (7) The proceedings of the Board shall not be invalidated by reason of a vacancy among the members or a defect in the appointment or qualification of a member.
- (8) Subject to this section, the Board may determine the procedure for its meetings.

#### **11. Disclosure of Interest**

- (1) A member of the Board, who has an interest directly or indirectly in a contract or in other transaction proposed to be entered into with the Authority, shall disclose that interest to the Board and is disqualified from participating in any deliberations of the Board in respect of the contract or transaction.
- (2) A member who fails to disclose an interest under subsection (1) shall be removed from the Board.

#### **12. Appointment of Committees**

- (1) The Board may appoint Committees consisting of members of the Board or nonmembers or both (a) to perform a function of the Board assigned to the Committee, or (b) to advise the Board on a matter referred to the Committee.
- (2) A Committee of the Board may be chaired by a member of the Board.

#### **13. Non-Liability for Acts or Omissions**

Members of the Board and committees of the Board are not personally liable for any act or omission in the performance of a function under this Act.

## ***Administration and Staff of Authority***

### **14. Division of the Authority**

- (1) The Board may establish divisions or units it considers necessary within the Authority for the effective performance of the functions of the Authority.
- (2) There shall be appointed for each Unit, a director who is the head of the Unit. (3) Each Director shall be responsible for the management of the Unit under the Director and shall answer to the chief executive in the performance of the functions of the director under this Act.
- (4) The qualifications for appointment as a director shall be determined by the Board.
- (5) The staff strength, duties and functions of each Unit shall be determined by the Board.
- (6) For the purpose of determining the duties and functions of each Unit, the Chief Executive Officer shall draw up for the consideration of the Board a Service Charter which shall set out the duties and responsibilities of the Units.
- (7) The Service Charter is subject to revision by the Board.

### **15. Appointment of Chief Executive Officer**

- (1) There shall be a Chief Executive Officer of the Authority who shall be appointed for a term not exceeding five years.
- (2) The Chief Executive shall be appointed by the President in accordance with article 195(1) of the Constitution.
- (3) The Chief Executive shall possess the requisite qualifications, experience and skills determined by the Board.
- (4) The terms and conditions of appointment of the Chief Executive shall be as stated in the Chief Executive's letter of appointment.

### **16. Functions of the Chief Executive Officer**

The Chief Executive Officer is responsible for the day to day management of the Authority and shall for this purpose, (a) direct and coordinate the work of the Authority, (b) with the assistance of the Directors of the Units draw up the implementation plans, budget and programme of activities of the Authority for the approval of the Board, (c) direct and coordinate the Units of the Authority to achieve set targets, (d) ensure that procurement practices and processes are in compliance with the procurement agreement between the Authority and the Millennium Challenge Corporation, (e) collaborate with the Ministry of Finance to fully account for all funding in accordance with the Fiscal Accountability Plan under the Compact, (f) assist the Board to appraise the performance contracts of other management staff of the Authority, and (g) perform other duties determined by the Board for the achievement of the objectives of the Authority.

### **17. Performance Contracts**

The Board shall enter into performance contracts with staff of the managerial level in the Authority.

### **18. Appointment of Other Staff and Delegation of Power of Appointment**

- (1) There shall be appointed for the Authority other staff or employees necessary for the effective performance of the functions of the Authority in accordance with article 195(1) of the Constitution.
- (2). The President may in writing delegate in accordance with article 195(2) the power of appointment of public officers under this Act.

## **Finances**

### **19. The Fund and its Management**

- (1) The monies granted to the Government of Ghana under the Compact or any other programme under this Act assigned to the Authority for the performance of its functions and achievement of its objectives.
- (2) The monies of the Fund shall be deposited with the Bank of Ghana; and the Minister for Finance shall have general oversight over the Fund.
- (3) For the purpose of management and accessing money from the Fund there shall be entered into between the Bank of Ghana and the Authority, an agreement which shall specify (a) conditions for the management of the Fund, (b) qualification for grant from the Fund, (c) projects for which disbursement can be made from the Fund, (d) signatories to cheques drawn on the Fund, and (e) other provisions necessary for the effective management and utilisation of the Fund.
- (4) Disbursement of monies from the Fund to qualified recipients shall be made by the Authority through Rural banks, Commercial banks and other financial institutions approved by the Bank of Ghana.

### **20. Expenses of the Authority**

The expenses for the administration and management of the Authority shall be paid from the Fund for a period of five years and after that from monies provided by Parliament.

### **21. Accounts and Audit**

- (1) The Board shall establish an accounting and internal audit mechanism that achieves a transparent accountability of the monies of the Fund.
- (2) Without limiting the scope of subsection (1) the Board shall keep books of account and proper records in relation to them in the form approved by the Auditor-General.
- (3) The Board shall submit the accounts of the Authority to the Auditor-General for audit within three months after the end of each financial year.
- (4) The Auditor-General shall, not later than three months after the receipt of the accounts, audit the accounts and submit a copy of the audit report to Parliament
- (5) The Board may with the approval of the Auditor-General appoint an external auditor for the purpose of this section.

### **22. Financial Year**

The financial year of the Authority is the same as the financial year of the Government.

### **23. Annual Report and other Reports**

- (1) The Board shall within one month after the receipt of the Audit Report of the Auditor-General submit to the Minister an Annual Report that covers the activities and the operations of the Authority for the year to which the Report relates.
- (2) The Annual Report shall include the Report of the Auditor-General.
- (3) The Minister shall, within one month after the receipt of the Annual Report, submit the Report to Parliament with a statement that the Minister considers necessary.
- (4) The Board shall also submit to the Minister any other Reports which the Minister may require in writing.

### **24. Offences**

A person who (a) when required to submit a Report to the Authority knowingly submits a false Report, or (b) knowingly misrepresents a matter to the Authority in pursuance of an activity under this Act, commits an offence and is liable on summary conviction to a fine not exceeding five hundred penalty units.

**25. Regulations and Bye-laws**

- (1) The Minister may on the advice of the Board by legislative Instrument make Regulations generally for the effective implementation of the provisions of this Act.
- (2) The Board may subject to existing laws by internal bye-laws prescribe, (a) qualifications for employment of staff, (b) matters on accounting and reporting on activities of the Authority to the Board, (c) matters that relate to internal auditing, (d) method for achieving transparency in procurement and fiscal accounting, (e) mechanism for flow of information between the public and the Authority on the activities of the Authority; (f) matters on the management of infrastructure facilities built under the Compact from the Fund, (g) for the provision of credits and grants from the Fund; and (h) for administrative matters necessary for the performance of the functions of the Authority.

**26. Interpretation**

In this Act unless the context otherwise requires,

“Authority” means the Millennium Development Authority established under Section 1;

“Board” means the governing body of the Authority provided for under Section 8;

“chief executive” means the Chief Executive Officer of the Authority appointed under section 16; “Compact” means the five year Agreement between the Government of Ghana and the Millennium Challenge Corporation which governs the relationship between Ghana and the United State of America with regard to the implementation of Ghana’s Programme under the Millennium Challenge Account;

“Fund” means the Millennium Development Fund;

“Millennium Development Fund” means the amount of money granted by the USA Government to the Government of Ghana under the Millennium Challenge Account;

“Minister” means the Minister for the time being assigned responsibility for this Act by the President;

“observer status” means the right to attend Meetings of the Board but without the right to vote on a decision before the Board.

Date of Gazette notification: 31 March, 2006.

## **ACT 709**

### **ARRANGEMENT OF SECTIONS**

1. Section 2 of Act 702 amended
2. Section 4 of Act 702 amended
3. Section 6 of Act 702 substituted
4. Section 7 of Act 702 amended
5. Section 9 of Act 702 amended
6. Section 10 of Act 702 amended
7. Section 14 of Act 702 amended
8. Section 15 of Act 702 amended
9. Section 19 of Act 702 amended
10. Section 19A inserted
11. Section 20A inserted
12. Section 26 of Act 702 amended
13. Section 27 Inserted

**THE SEVEN HUNDRED AND NINTH  
ACT  
OF THE PARLIAMENT OF THE REPUBLIC OF GHANA ENTITLED  
THE MILLENNIUM DEVELOPMENT AUTHORITY (AMENDMENT) ACT, 2006**

AN ACT to amend the Millennium Development Authority Act, 2006 (Act 702) to make further provisions for the implementation of the terms of the Compact.

DATE OF ASSENT: 20th July, 2006.

ENACTED by the President and Parliament:

**1. Section 2 of Act 702 amended**

The Millennium Development Authority Act 2006 (Act 702) referred to in this Act as the “principal enactment” is amended in section 2 as follows: (a) in paragraph (a), by the substitution for the words “reduction of poverty through growth as contained in the Compact” of the words “poverty reduction through economic growth”, (b) by the substitution for paragraph (b) of the following: “(b) to secure the proper and effective utilisation of the Fund established under section 19(l)”.

**2. Section 4 of Act 702 amended**

Section 4 of the “principal enactment” is amended by the substitution for the words “Millennium Development Challenge Corporation Programme” of the words “Compact Term”.

**3. Section 6 of Act 702 substituted** Section 6 of the “principal enactment” is amended by the substitution for the section of the following: “Collaboration with institutions of relevance 6. The Authority shall in the performance of its functions collaborate with such institutions of relevance to the Authority’s functions as the Board may direct”.

**4. Section 7 of Act 702 amended**

The “principal enactment” is amended by the substitution for section 7 of the following: “Governing body of the Authority 7.

- (1) The governing Board shall be composed of not less than nine nor more than eleven voting members during the Compact Term, including: (a) the chairperson, (b) the Ministers or the representatives of the Ministers not below the rank of a director of the following Ministries: (i) Food and Agriculture, (ii) Trade, Industry, Private Sector and PSI, (iii) Local Government, Rural Development and Environment, and (iv) Finance and Economic Planning, (c) the chief executive appointed under section 15, (d) two representatives of the Private Sector selected by the Private Enterprises Foundation through a transparent process, and (e) one representative of civil society organisations selected by the Ghana Association of Private Voluntary Organisations in Development through a transparent process”
- (2) The members of the Board specified in Sub-Section (1) shall be appointed by the President in consultation with the Council of State.
- (3) The following are members of the Board without voting right: (a) one representative of the MCC, (b) three persons representing the District Assemblies within each Intervention Zone selected by the District Assemblies in the zones through a transparent selection process.

**Section 9 of Act 702 amended 5.**

Section 9 of the principal enactment is amended, in subsection (5), by the substitution for the word “conservative” of the word “consecutive”.

**6. Section 10 of Act 702 amended**

Section 10 of the “principal enactment” is amended by the substitution for subsection (4) of the following: “(4) The quorum for a meeting of the Board consists of not less than half of the voting members present.”

**7. Section 14 of Act 702 amended**

Section 14 of the “principal enactment” is amended in subsection (7) by the substitution for the word “revision” of the word “approval”.

**8. Section 15 of Act 702 amended**

Section 15 of the “principal enactment” is amended by the substitution for subsection (2) of the following: “(2) The Chief Executive Officer shall be appointed by the President in accordance with Article 195 (1) of the Constitution”.

**9. Section 19 of Act 702 amended**

Section 19 of the “principal enactment” is amended by the substitution for subsection (1) of the following and the renumbering of the subsections accordingly: **“Establishment of the Fund, its management and budgetary provision.** 19 (1) There is established by this Act the Millennium Challenge Corporation Fund. (2) The Fund shall consist of monies granted to the Government of Ghana under the Compact. (3) The Fund is exempt from the taxes and duties specified under the Compact.

**Section 19A inserted 10.** The “principal enactment” is amended by the insertion after Section 19 of the following: **“Moneys approved by Parliament.** 19A. Parliament shall approve such monies as may be required of the Government under the Compact.”

**Section 20A inserted 11.** The “principal enactment” is amended by the insertion after Section 20 of the following: **“Authority exempted from tax** 20A. The Authority is exempted from payment of the taxes and duties specified under the Compact.”

**Section 26 of Act 702 amended 12.** Section 26 of the “principal enactment” is amended by the substitution for the Section of the follows: **“Interpretation** 26.

In this Act unless the context otherwise requires,

“Authority” means the Millennium Development Authority established under Section 1;

“Board” means the governing body of the Authority provided for under section 7;

“Chief Executive Officer” means the Chief Executive Officer of the Authority appointed under Section 15;

“Compact” means the Millennium Challenge Compact made between the United States of America, acting through the Millennium Challenge Corporation, a United States Corporation and the Government of the Republic of Ghana;

“Compact Term” means five years commencing from the date of Entry into Force of the Compact unless earlier terminated under the Compact;

“Fund” means the MCC Fund set under section 19(l); “Intervention Zone” means zones set out under the Compact as Intervention Zones,

“MCC” means the Millennium Challenge Corporation;

“MCC Fund” means the fund granted by the MCC to the Government of Ghana subject to terms and conditions of the Compact; and

“PSI” means the President’s Special Initiative;

“Minister” means the Minister for the time being assigned responsibility for this Act by the President.”



**Section 27 inserted 13.** The “principal enactment” is amended by the insertion after Section 26 of the following “Transitional provision” 27. The Minister may, at least twelve months before the expiry of the initial Compact Term, introduce, by legislative instrument, such measures as the Minister considers necessary to regulate the post Compact period.

Date of Gazette Notification: 21 July, 2006.

### **Appendix 3.2: Responsibilities of the MiDA Board**

#### ***Terms of Reference of the Board of Millennium Development Authority***

1. Exercise Government responsibilities under the Compact in realization of the Government’s goal of reducing poverty through economic growth.
2. Contract with the CEO, Project Managers and key staff to exercise formal authority and deliver the objectives and targets of the Compact and in so doing appraise their performance on annual basis for the purpose of determining their continued employment or non-employment.
3. Approve certain contract actions in excess of the agreed authority limit for Management and carry out quarterly overall review of the Authority’s procurement plan and practices ensuring that they conform to the Procurement Agreement.
4. In line with MiDA’s five (5) year strategic plan approve the annual operating plans and budget of Management and demand accountability through the CEO.
5. Provide operating plans and budgets, financial and Monitoring & Evaluation (M&E) reports to the Millennium Challenge Corporation (MCC) in compliance with the terms of the Compact.
6. On the basis of the Authority’s Procurement Plan and activities submit disbursement requests to the MCC for funding.
7. Review every quarter the performance of the Authority including statement of account of fund disbursements from the Ministry of Finance ensuring that project objectives and goals are being achieved.
8. Ensure adequate accountability to all stakeholders in line with the terms of the Compact.
9. Approve the annual Internal Audit Plan and monitor its implementation as well as ensure the annual operations/systems/financial auditing by the Authority’s external Auditors and full implementation of their Report in line with the suggested timeframe for action.
10. Approve the remuneration of the MiDA employees through a Board Compensation Committee (BCC) and ensure that the Authority’s pay levels are reasonably competitive to recruit, motivate and retain the best talent.

### **Appendix 3.3: Job Specification for the Chief Executive Officer (CEO)**

#### ***Job Purpose***

Ensure the overall success of the Ghana country Program by effectively liaising between the Executive and the Board and assisting the Board to fulfill the obligations of the Government of Ghana under section 3.2 of the Compact.

#### ***Principal Accountabilities***

Lead the Management Units to draw up the Authority’s implementation plans, budget and program of activities for Board approval and demand accountability from Chief.

Lead the Management Units to draw up the Authority’s implementation plans, budget and program of activities for Board approval and demand accountability from Chief Operations Officer for the achievement of all operational objectives and targets.

Report on a timely basis to the Board and Government of Ghana the performance and achievements of the MiDA in its implementation of the series of specific and complimentary projects in the Ghana Country Program to advance the Compact Goal.

Responsible for building and maintaining an effective relationship with MCC, other development partners and government, as well as ensuring same with the public

Responsible for recommending and working with the Board to explore all sources of funding for aspects of the Ghana country Program where costs exceed the compact funding.

Submit re-disbursement requests to the Board for action and follow up on release of funds to facilitate timely implementation of projects and ensure that disbursement are properly authorized and documented in accordance with established control procedures.

Collaborate with the Fiscal Agent to fully account to the Board for all funding in line with the Fiscal Accountability Plan.

Ensure that External Auditor's Report is implemented to the fullest to safeguard the assets and business of the Authority in compliance with the terms of Compact

Assist the Board to appraise the performance contracts of key personnel of the Authority and in determining whether or not to extend their contracts in accordance with their terms of contract

#### **Appendix 3.4: Job Specification for the Chief Operating Officer (COO)**

##### ***Job Purpose***

Direct and coordinate the activities of the management units within MiDA and ensure effective implementation of the agricultural transformation program (ATP) in compliance with the Compact and all supplemental agreements.

##### ***Principal Accountabilities***

Assist the CEO to draw up the Authority's implementation plans, budget and program of activities for Board approval and ensure effective and timely implementation of all the specific and complementary projects within the agricultural transformation program (ATP).

Ensure that there exists an implementation document for every project activity and oversee the implementation of such projects and other responsibilities as set out in the Governing Document or otherwise delegated to Management from time to time by the Board, by liaising with the relevant line directorates.

Ensure achievement of all operational objectives and targets as well as compliance with the Fiscal Accountability, Environmental Management, and M&E Plans and any other standards as required.

Ensure regular review of M&E data with decision makers to ensure that projects are accomplishing objectives and, where changes are warranted, decisions on corrective actions are made and implemented in a timely manner.

Ensure effective community/public outreach and external advocacy to build public confidence in the activities of MiDA and build a positive image for the Authority.

Assist CEO to review the performance contracts of key personnel within MiDA.

**Appendix 4: Status of Conditions Precedent**

<b>Project/ Activity<sup>12</sup></b>	<b>Condition Precedent</b>	<b>Due By</b>	<b>Status<sup>2</sup></b>	<b>Relevant Documentation</b>	<b>Request for Deferral/ Waiver and Justification</b>
Program – Monitoring and Evaluation <sup>3</sup>	Prior to any MCC Disbursement for any Program, Project or Project Activity (or any component thereof) covering Quarter 4 of Year 1, MiDA has selected and engaged a Director of Monitoring and Evaluation.	Y1Q4	Satisfied	Employment Contract: 1st March 2007	
	Prior to any MCC Disbursement for any Program, Project or Project Activity (or any component thereof) on or after the Quarter immediately following the selection and engagement of the initial Director of Monitoring and Evaluation, the Board of MiDA has approved the M&E Plan.	Any	Satisfied	Board Resolution from 02/26/2007 Revised M&E Plan to be sent to MiDA Board for approval to replace previous document.	
Agriculture Project	Prior to the initial MCC Disbursement with respect to any construction under the Agriculture Project: MiDA has submitted (a) a Strategic Environmental Assessment (including an EMP and an HIV/AIDS Awareness Plan) covering the Intervention Zone in which such construction is anticipated, completed to MCC's satisfaction; (b) any required feasibility and design study, EIA and RAP, each completed to MCC's satisfaction; and (c) the evidence of implementation of any required RAP, including full payment of resettlement costs, in accordance with World Bank OP 4.12 on involuntary resettlement.	Any	Not Due		It is confirmed that the supply and installation of pre-coolers do not involve construction.
Commercial Training Activity	Prior to any MCC Disbursement for the Commercial Training Activity: MiDA has selected and engaged the Commercialization of Agriculture Project Manager, approved by MCC, or in the event the position is vacated, MiDA is actively recruiting for the position.	Any	Satisfied.	Employment Contract: 1st February 2007	

<sup>1</sup> Table will follow the Projects and Activities set forth in the Disbursement Agreement.

<sup>2</sup> Indicate whether condition is "satisfied," "partially satisfied," or "not satisfied."

<sup>3</sup> Project and Project Activity Level Conditions relating to Indicators Targets are not included in this Report.

<b>Project/ Activity</b> <sup>12</sup>	<b>Condition Precedent</b>	<b>Due By</b>	<b>Status<sup>2</sup></b>	<b>Relevant Documentation Waiver and Justification</b>	<b>Request for Deferral/</b>
	Prior to any MCC Disbursement, for the Commercial Training Activity covering Quarter 1 of each Year: MiDA has submitted evidence demonstrating that the Government has maintained, at minimum the current fiscal year's level of budget allocation to the Directorate of Extension of MOFA to fund management, staffing and operational cost of extension services in target Districts for the upcoming fiscal year.	Y2Q1	Satisfied	Government budgetary provision in 2009 for Directorate of Extension Services of MoFA, exceeds that of 2008	
Irrigation Activity	Prior to any MCC Disbursement for the Irrigation Activity: MiDA has selected and engaged the Commercialization of Agriculture Project Manager, approved by MCC or in the event the position is vacated, MiDA is actively recruiting for the position.	Any	Satisfied.	Employment Contract: 1st February 2007	
Land Activity	Prior to any MCC Disbursement for the Land Activity: MiDA has selected and engaged the Land Administration Project Manager, approved by MCC, or in the event the position is vacated, MiDA is actively recruiting for the position.	Any	Satisfied	Employment Contract : 1st December, 2006	
	Prior to any MCC Disbursement to improve the Ghanaian courts' ability to process land disputes (as described in Paragraph 2(c) (iv) of Schedule 1 to the Compact) in connection with the Land Activity: MiDA has engaged the Judicial Service of Ghana as an Implementing Entity under an Implementing Entity Agreement, and such Implementing Entity Agreement remains in full force and effect.	Any	Satisfied	IEA with Judicial Service signed on 24th April, 2008	
	Prior to any MCC Disbursement for the Land Activity on or after the commencement of Quarter 1 of Year 3: MiDA has submitted evidence demonstrating that the Government has taken effective measures to	Any from Y3Q1	Satisfied	The Lands Commission Act, Act 767, 2008 has been Gazetted on 12th Dec., 2008 to restructure the 5	

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
	implement the recommendations for legal and institutional reforms for land administration, land management and land tenure as proposed in a memorandum submitted by the Minister of Lands, Forests and Mines to the Cabinet and approved by the Cabinet on February 9, 2007.			Public Land Sector Agencies into a single Agency with one CEO and 2 Deputies.	
	Prior to any MCC Disbursement for the Land Activity on or after the commencement of Quarter 1 of Year 4: MiDA has submitted evidence demonstrating that Government has harmonized the relevant land legislation and regulations with the constitutional mandate related to public taking of land for the public good.	Any from Y3Q1	Not Due	National Land Forum was held on 27-29 November, 2007 to discuss Draft Bill. Stakeholder discussion of Bill to commence in 2008. Not Applicable for this Quarter's Disbursement	
Post-Harvest Activity	Prior to any MCC Disbursement for the Post-Harvest Activity: MiDA has selected and engaged the Commercialization of Agriculture Project Manager, approved by MCC, or in the event the position is vacated, MiDA is actively recruiting for the position.	Any	Satisfied	Employment Contract: 1st February 2007	MiDA has satisfied this CP
	Prior to any MCC Disbursement of Post-Harvest Activity on or after the Commencement of Quarter 4 of year 1: MiDA has submitted evidence demonstrating that the Government has adopted an Amendment to cause the National Plant Protection legislation to be in compliance with IPPC 1997.	Any from Y1Q4 (Jan 08)	Satisfied	The Plant and Pest Diseases Act, (Act 307), 1965 has been reviewed and revised to be consistent with IPPC standards by a Technical Expert. The draft Bill has been prepared and discussed at a National Stakeholders Forum. Legal Expert engaged to facilitate the passage of Bill from Cabinet, Attorney-General's Department through	

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
				<p>to Parliament for final passage into law.</p> <p>MiDA-organized Sensitization Workshop for the Parliamentarians on 17-19 July, 2009. MPs on the Agriculture Sub-Committee took time to go through the Draft Legislation and provided their mark-ups.</p> <p>The Workshop was a big success. Draft Bill approved by Cabinet. Final Draft of Bill approved by Attorney -General for resubmission to Cabinet and submission to Parliament.</p> <p>Parliament will reconvene on October 24 allowing time for passage by proposed date – December, 10th 2009</p> <p>Draft Bill was laid in Parliament for its first reading in December, 2009. Parliament reconvened in mid-January, 2010 and MiDA organized Workshops on the 12th and 19th of February for the Parliamentary Select Committee on</p>	

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
				<p>Agriculture to assist them prepare their final report on the Bill for presentation to Parliament. The Parliamentary Select Committee on Agriculture have presented their Report to Parliament and the Bill has been read a second time. Its passage into law is therefore imminent and we are still hopeful that it will pass in March, 2010. The Plant Act (number to be supplied) which comprises (a) the Plant Quarantine Legislation, (b). Fertilizer Legislation and (c) Seed Legislation, was passed on June 4th, 2010. The Act has received Presidential Assent and was published in the Gazette on 7th September, 2010, upon which it entered into force.</p>	
	<p>Prior to any MCC Disbursement of Post-Harvest Activity on or after the Commencement of Quarter 1 of each year: MiDA has submitted evidence, demonstrating that the Government has allocated funding for the upcoming fiscal year sufficient to cover cost of Plant Protection and Regulatory Service Directorate of MOFA, Ghana Standards Board under</p>	Y2 Q1	Satisfied		<p>Government has made budgetary allocation to enable relevant institutions perform their obligations.</p>

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
Credit Activity	the Ministry of Trade and Industry and the Water Resource Institute under the Environmental Protection Agency of Ghana, in order to carry out their roles and responsibility in compliance with IPPC 1997.				
	Prior to any MCC Disbursement for the Credit Activity: MiDA has selected and engaged the Agricultural Financial Services and Bank Capacity Building Manager, approved by MCC, or in the event the position is vacated, MiDA is actively recruiting for the position.	Any	Satisfied	Employment Contract: 1st March 2007	
	Prior to any MCC Disbursement for the Credit Activity on or after the commencement of Quarter 2 of Year 5: MiDA has engaged a fiduciary or liquidation agent to manage Program Assets in connection with the Credit Activity remaining at the end of the Compact.	Any from Y5Q2	Not satisfied	Project managed proposed to appoint Bank of Ghana as fiduciary agent in Compact Closure Plan. Appoint will occur upon approval Closure Plan.	Seeking a deferral till Compact Closure Plan is approved
Feeder Roads Activity	Prior to any MCC Disbursement for the Feeder Roads Activity: MiDA has selected and engaged an Implementing Entity under an Implementing Entity Agreement, and the agreement remains in full force and effect.	Any	Satisfied	IEA with the MoT signed 13th December, 2007	
	Prior to any MCC Disbursement for the Feeder Roads Activity: MiDA has selected and engaged a firm to supervise the construction activities under the Feeder Roads Activity, or in the event the position is vacated, MiDA is actively recruiting for the position	Any	Satisfied	Contracts for Design and Construction Supervision of Feeder Roads Lots 1, 2 and 3 awarded to three Consultants on : Lot 1- 03 Mar, 2008 Lot 2 - 21 Feb., 2008 Lot 3 - 12th Mar, 2008	
Transportation Project	Prior to any MCC Disbursement for the Transportation Project: MiDA has selected and engaged the Transportation and Agricultural Infrastructure Project Manager, approved by MCC, or in the event the position is vacated, MiDA is actively recruiting for the position.	Any	Satisfied	Employment Contract: 1st December, 2006	



Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
	Prior to any MCC Disbursement for the Transportation Project: MiDA has selected and engaged an external project management support consultant, approved by MCC, or in the event a position is vacated, MiDA is actively recruiting for the position.	Any	Satisfied	Contract for PMSC awarded and signed on 07 march, 2008.	
	Prior to the initial MCC Disbursement with respect to any construction under the Transportation Project: MiDA has submitted (a) a Strategic Environmental Assessment (including an EMP and an HIV/AIDS awareness plan) covering the Intervention Zone in which such construction is anticipated, completed to MCC's satisfaction; provided, this requirement shall not apply to any MCC Disbursement with respect to any construction under the N1 Activity; (b) any required feasibility study, EIA and RAP, each completed to MCC's satisfaction; and (c) the evidence of implementation of any required RAP, including full payment of resettlement costs, in accordance with World Bank OP 4.12 on involuntary resettlement.	All except N1(part (a) only)	Satisfied	SEA approved by MCC on 5th November, 2008. Feasibility Study for N1 Highway submitted to MCC. Environmental Permit for entire N1 Highway issued by EPA-Ghana on 24th February, 2009. N1 EIA including Off-site Drainage Impact Study for entire N1 Highway approved by MCC on 31 May, 2009. EIA resubmitted to EPA by MiDA on 20th June, 2009. RAP for Lot 1 of N1 Highway submitted and approved by MCC 17 Oct, 2008. Implementation of RAP underway. RAP for N1 Lot 2 completed and approved by MCC on 15th May, 2009. Implementation begun on 20th July, 2009. N1 FS/EIA approved 24th February, 2009. Feeder Roads Lot 1 – S/EIA submitted to EPA for approval on	

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
				1st October, 2009 Feeder Roads Lot 2 - FS/EIA approved on 24th February, 2009 Feeder Roads Lot 3 – FS/EIA approved on 24th February, 2009. Trunk Roads FS/EIA approved 7th May, 2009 SEA for MCA Ghana Compact programs approved by MCC on 5th November, 2008	
	Prior to each MCC Disbursement for the Transportation Project covering Quarter 1 of each Year: MiDA has submitted evidence <sup>4</sup> demonstrating that (a) the amounts budgeted for routine and periodic maintenance of the maintainable road network for the previous fiscal year (other than fiscal year 2006) has been substantially expended for the intended purpose, and (b) the Government has budgeted funds sufficient to ensure that routine and periodic maintenance works are carried out in accordance with Ghana's Road Maintenance Standards for the maintainable road network for the current fiscal year.	Any	satisfied	Relevant report Submitted to MCC	
	Prior to any MCC Disbursement for the Transportation Project covering Quarter 3 of each Year: MiDA has submitted evidence <sup>5</sup> demonstrating that the Government has adhered to agreements reached with donors under the RSDP and the Transport Sector Development Program.	Any	Satisfied	These are contained in a communiqué issued in December 2005. Progress outlined as follows: Government holds Annual Donors Conference to review performance of the Road Sector and	

<sup>4</sup> MiDA is to submit (i) both a written confirmation from the Ministry of Transportation, and a report from the Road Fund Board, confirming the satisfaction of the condition in Part A, Paragraph 4(a) of this Schedule 2, and (ii) excerpts from the Government budget for the current fiscal year to establish satisfaction of the condition in Part A, Paragraph 4(b) of this Schedule 2.

<sup>5</sup> MiDA is to submit, on an annual basis, as indicated in Part A, Paragraph 5 of this Schedule 2, (i) accident statistics from the National Road Safety Council and the Building and Road Research Institute; (ii) road condition surveys; (iii) reports from the Ghana Highway Authority, the Department of Feeder Roads and the Department of Urban Roads; (iv) report on registration from Driver and Vehicle License Authority; (v) report from Road Fund Board including its budget; and (vi) a Road Sector Development Program report. In addition, MiDA shall submit the Transport Master Plan when finalized.

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
				<p>agree on the Way Forward.</p> <p>2008 Annual Conference was held in April 2008. Sector Review Document prepared. Policy on Fuel Levy and approved by Cabinet to ensure sustainable road maintenance regime through the Road Fund. Fuel Levy was increased to 6.6 US cents as at beginning of 2007</p> <p>Axle Load Policy approved by Cabinet and Action Plan prepared. The new Road Traffic Regulation has incorporated the requirements of the Policy and the Action Plan.</p> <p>Cabinet has approved Policy on Tolling of Roads. Legislative Instruments on Road Use Fee, Vehicle Registration and Bridge Tolls amended by MoT yet to be submitted to Cabinet for Approval Draft Transport Policy White Paper signed by Ministers of Transportation, Aviation and Harbors and Railways and submitted to Cabinet for approval.</p> <p>Calibration of the HDM-4 Model.</p>	

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
				Application of HDM-4 institutionalized and forms the scientific and objective basis for strategic planning, program and budgeting.	
N1 Activity	Prior to any MCC Disbursement for the N1 Activity: MiDA has selected and engaged an Implementing Entity under an Implementing Entity Agreement, and the agreement remains in full force and effect	Any	Satisfied	IEA with MoT was signed on 13th December 2007	
	Prior to any MCC Disbursement with respect to any construction under the N1 Activity: MiDA has selected and engaged one or more firms to supervise the construction activities under the N1 Activity, approved by MCC, or in the event that such position is vacated, MiDA is actively recruiting for such position.	Any	Satisfied	Contract awarded and signed on 28 December, 2007	
	Prior to any MCC Disbursement with respect to any construction under the N1 Activity: MiDA has submitted evidence demonstrating that the construction activities for improvements to the N1 Highway or along the right of way between Tetteh Quarshie and Mallam Junctions, funded by sources other than MCC Funding, did not commence without prior MCC approval.	Any	Satisfied	MCC reviewed bidding documents prepared for N1 Lot 1 utility relocation and replacement work to be undertaken on or along the Right of Way between Tetteh Quarshie and Mallam Junctions, which work is to be funded from GoG.	
Trunk Road Activity	Prior to any MCC Disbursement for the Trunk Roads Activity: MiDA has selected and engaged a Government Ministry under an Implementing Entity Agreement, and the agreement remains in full force and effect.	Any	Satisfied	IEA with MoT is signed on 13th December 2007	

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
	Prior to the initial MCC Disbursement with respect to any construction on the Agogo-Dome Road segment under the Trunk Roads Activity: MiDA has submitted a technical and environmental audit of the Agogo-Dome Road, completed to MCC's satisfaction.	Any	Satisfied	Technical and Environmental Audit Report submitted to MCC and approved on 11 July, 2008	
	Prior to any MCC Disbursement with respect to any construction under the Trunk Roads Activity: MiDA has selected and engaged a firm to supervise the construction activities under the Trunk Roads Activity, approved by MCC, or in the event that such position is vacated, MiDA is actively recruiting for such position.	Any	Satisfied	Contract for Design and Construction Supervision of Trunk Roads(Lot 4) awarded and signed on 03 March, 2008	
Ferry Activity	Prior to any MCC Disbursement for the Ferry Activity: MiDA has selected and engaged an Entity under a Memorandum of Understanding (MOU), and the MOU remains in full force and effect.	Any	Satisfied	MOUs with VRA/VLTC and with Ministry of Harbors and Railways /Ghana Maritime Authority signed on 24th December, 2007.	
	Prior to any MCC Disbursement with respect to any construction under the Ferry Activity: MiDA has selected and engaged a firm to supervise the construction activities under the Ferry Activity, approved by MCC, or in the event that such position is vacated, MiDA is actively recruiting for such position.	Any	Satisfied	Consultant engaged by Contract signed 14 February, 2008.	
	Prior to any MCC Disbursement for the Ferry Activity and by the time construction related to the activity has commenced, MiDA has submitted the Emergency Response Plans of VLTC developed by the Government and satisfactory to MCC.	Any from Y2Q2	Not Satisfied	VLTC's Response Plan submitted to MCC. MCC not satisfied with Response Plan as submitted. It was agreed in Q11, that the requirement for the Emergency Response Plan be put into the Ferry Construction Contractor's Contract and so will be due on timeline stated in the Contract. Ferry construction	

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
				<p>Contract awarded on 16th April, 2010 with contract completion slated for November, 2011</p> <p>It has been agreed with the Ferry Contractor that Emergency Response Plans will be delivered by the November, 2011.</p> <p>The Completion date for the Ferry Contract has been revised and extended to January, 16, 2012 and it is expected that the associated Emergency Response Plans will be delivered by then<sup>6</sup>.</p>	MiDA is therefore seeking a deferral of the condition Precedent to January 16th, 2012.
	Prior to any MCC Disbursement for the Ferry Activity and by the time construction related to the activity has commenced, MiDA has submitted a Maritime Framework governing access and operations (including safety) on Lake Volta developed by the Government and satisfactory to MCC.	Any from Y2Q3	Satisfied	Maritime Framework submitted to MCC	
Rural Development Project	Prior to the initial MCC Disbursement with respect to any construction under the Rural Development Project: MiDA has submitted (a) a strategic environmental assessment (including an EMP and an HIV/AIDS awareness plan) covering the Intervention Zone in which such construction is anticipated, completed to MCC's satisfaction; (b) any required feasibility and design study, EIA and RAP, each completed to MCC's satisfaction; and (c) the evidence of implementation of any required RAP, including full payment of resettlement costs, in accordance with World Bank OP 4.12 on involuntary resettlement.	Any	Satisfied	Draft SEA submitted and approved by MCC on 5th November, 2008.	

<sup>6</sup> This has subsequently been delivered

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
Procurement Capacity	Prior to any MCC Disbursement for the Procurement Capacity Activity: MiDA has selected and engaged the Public Procurement Board under an Implementing Entity Agreement outlining, among others, the fiscal accountability arrangements that will govern the Procurement Capacity Activity and addressing the funding and sustainability plan for the Procurement Capacity Activity (including the amount of such funding), and the agreement remains in full force and effect.	Any	Satisfied	IEA with Public Procurement Authority signed 17th September, 2007	
Community Services Activity	Prior to any MCC Disbursement for the Community Services Activity: MiDA has selected and engaged the Community Services Project Manager, approved by MCC, or in the event the position is vacated, MiDA is actively recruiting for the position.	Any	Satisfied	Employment Contract: 1st February, 2007	
	Prior to any MCC Disbursement for the sub-activity described in Section 2(b)(i) of Schedule 3 to Annex I of the Compact: MiDA has executed one or more Implementing Entity Agreements with (1) the Ministry of Local Government, Rural Development and Environment (for RICU), (2) the Community Water and Sanitation Entity, and (3) the Ministry of Education, Youth and Sport (for the Ghana Education Service), and these Implementing Entity Agreement(s) remain in full force and effect.	Any	Satisfied.	IEAs with Ministry of Local Government, Rural Development & Environment (MLGRDE) signed - 12th March, 2008 IEA with Ministry of Education Science & Sports (MoESS) signed - 13th March, 2008 IEA with Ministry of Water Resources, Works & Housing (MWRWH) signed - 13th March, 2008	
	Prior to any MCC Disbursement for the sub-activity described in Section 2(b)(i) of Schedule 3 to Annex I of the Compact: MiDA has submitted a project implementation manual, completed to MCC's satisfaction, setting out key operational roles, responsibilities and processes relating to, among others (1) financial management, procurement and contracting mechanisms; (2) methodology for allocation of funds among eligible districts; (3) relationships with relevant ministries,	Any	Satisfied	Community Services Operations Manual (Sect ) Vol. II Chapter 3 Vol. II Chapter 2 Vol. I Chapters 3-6 Vol. II Chapter 3 Sec 3.6	

Project/ Activity <sup>12</sup>	Condition Precedent	Due By	Status <sup>2</sup>	Relevant Documentation Waiver and Justification	Request for Deferral/
	<p>district assemblies, area councils and other communities; and (4) reporting requirements.</p> <p>Prior to any MCC Disbursement for any of the sub-activities described in Sections 2(b)(ii), (iii) or (iv) of Schedule 3 to Annex I of the Compact: MiDA has submitted the following, each satisfactory to MCC: Service norms &amp; standard designs: Norms for the provision of services and facilities, and standard designs of facilities to be built or rehabilitated, in accordance with the relevant ministries, departments and agencies; District planning processes: Defined processes of prioritizing and selecting projects to be funded in accordance with District Development Plans, including consideration of proximity to the Project Activities under the Agriculture Project; Community commitment standards: Standards for minimum contribution in cash or other property (including land and raw material) or labor by communities to qualify for participation; Operating and maintenance budget commitments: Standards for adequate commitment of provision for operating and maintenance budgets, including needed staffing commitments; and standards for adequate cost recovery mechanisms (as appropriate); and Environmental and social assessment: Defined processes and standards for adequate assessment of environmental and social impacts, and remediation if needed.</p>	Any	Satisfied	<p>Contained in the Community Services Operations Manual (Reference Section)</p> <p>Vol. III: Chapter 1 – Specification for Water &amp; Sanitation</p> <p>Vol. IV: Chapter 1 - Specification for Education</p> <p>Vol. II: Chapter 2, Sect. 2.1 – 2.4 - Policies &amp; Procedures</p> <p>Vol. III: Chapter 1 Sect. 1.4 – Water &amp; Sanitation</p> <p>Vol. IV: Chapter 1, Sect. 1.2 – Education</p> <p>Vol. III: Chapter 1, Sect. 1.9 – Water &amp; Sanitation</p> <p>Vol. IV: Chapter 1, Sect. 1.2 – Education</p> <p>Vol. II: Chapter 7 – Water &amp; Sanitation</p> <p>Vol. IV: Chapter 7 – Education</p>	
Financial Services Activity	<p>Prior to any MCC Disbursement for the Financial Services Activity: MiDA has selected and engaged the Agricultural Financial Services and Bank Capacity Building Manager, approved by MCC, or in the event the position is vacated, MiDA is actively recruiting for the position.</p>	Any	Satisfied.	Employment Contract: 1st March 2007	



## Appendix 5: Ghana Compact in Pictures

### Appendix 5.1: Commercial Agriculture Activity



*Trainers of a TTSP showing determination to reach his Training site in the NAZ despite the accessibility challenges the rainy season poses.*



*An FBO Training Session in progress in the NAZ – Trainer recaps lessons from previous day's work.*



*Members of Akwasihho Farmers Association in the Kwahu South District of the ABZ admiring their Packaged chili Pepper ready for an Exporter to lift.*



*A Starter Pack field at Ave Dakpa in the Akatsi District.*



*Technology Park set up by RIC North, IFDC, to provide hands-on Training to Farmer-Based Organisations (FBOs).*



*A Pepper Demonstration Farm set up by RIC Afram, ADRA, in the Kwahu East District.*

## Appendix 5.2: Irrigation Activity



*Main Canal Access Roads at the Bontanga: Before*



*Main Canal Access Roads at Bontanga: After*



*Main Canal Check Structure at Bontanga Scheme: Before*



*Main Canal Check Structure at Bontanga Scheme: After*



*Lateral Canals and Embankments at Golinga Scheme: Before*

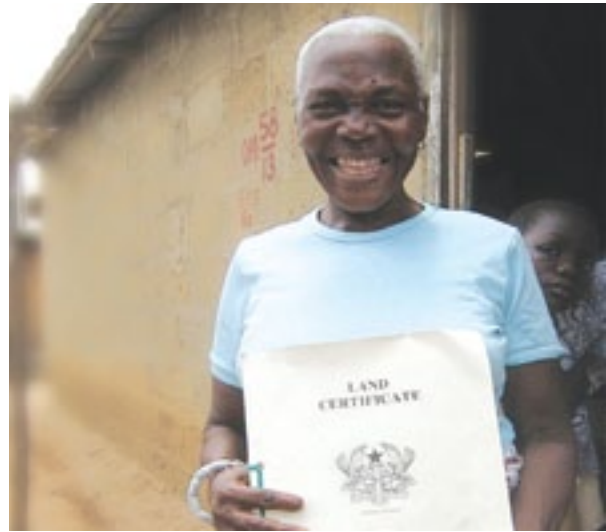


*Lateral Canals and Embankments at Golinga Scheme: After*

### Appendix 5.3: Land Activity



*A Community sensitization program at Opeikuma community.*



*A woman at Opeikuma community displaying her Land Title Certificate*



*The Winneba Land Title Registration Office. Similar offices were constructed and furnished in Savelugu and Donkorkrom in the Savelugu Nanton and Kwahu North Districts respectively.*

**Appendix 5.4: Post-Harvest Infrastructure Activity**



*A 1,000 metric tons capacity Warehouse of 1 of the 10 Agribusiness Centers, at Bonyon in the Ejura-Sekyedumase District of the Afram Basin Zone.*



*The Administration block of the ABC at Woriboggu-Kukuo in the Tolon Kumbungu District of the Northern Agricultural Zone.*



*Side view of the Primary Processing Shed of the Woriboggu-Kukuo ABC in the Tolon Kumbungu District of the Northern Agricultural Zone.*



*Pole mounted with a 100KVA Transformer connecting ABC Site to National Power Grid. Same was done for all ABCs.*



*One of three (3) Public Pack Houses at Akorley in the Yilo Krobo District.*



*Sides and front views of the Perishable Cargo Center (PCC) at the Kotoka International Airport (KIA).*

### Appendix 5.5: Agricultural Credit Activity



*The leadership of an FBO in the Fantekwa District that benefitted from the Agric Credit Program through Aiwa Rural Bank.*



*Signage showing the location a farm belonging to an SME in the Hohoe District that benefitted from the Agric Credit Program*



*Participating Financial Institutions' Training in best agric lending practices.*



*Signage showing the location a farm belonging to an SME in the Hohoe District that benefitted from the Agric Credit Program*

**Appendix 5.6: Feeder Roads Activity**



*A Pre-construction view of a section of the Savelugu Kpandu Batoyili Feeder Road that suffers perennial flooding in the Northern Region.*



*A Post-construction view of the Bridge constructed to correct the perennial flooding of a section of the Savelugu Kpandu Batoyili Feeder Road in the Northern Region.*



*A section of the Kpandu-Kudzra Road in the Volta Region: Pre-construction*



*A section of the Kpandu-Kudzra Road in the Volta Region: Post-construction*



*A pre-construction view of the Kwanyako Bridge along the Akoti-Desum-Kwanyako Feeder Road in the Central Region.*



*A post-construction view of the Kwanyako Bridge along the Akoti-Desum-Kwanyako Feeder Road in the Central Region.*

### Appendix 5.7: N-1 Activity



*A section of the N1 Highway Lot 1 – Tetteh Quarshie - Apenkwa Pre- construction: Before*



*A section of the N1 Highway, Lot 1 – Tetteh Quarshie – at Apenkwa Post-construction: After*



*Another section of the N1 Highway Lot 1 – Tetteh Quarshie - Apenkwa at Pre-construction: Before*



*The section of the N1 Highway, Lot 1 – Tetteh Quarshie – Apenkwa After-construction: After*

### Appendix 5.8: Trunk Roads Activity



*An impassable area of a section of the Agogo-Dome Trunk Road before construction*



*A section of the Agogo-Afrisere Trunk Road after construction*



*Bridge crossing on the Afrisere-Dome Trunk Road before construction.*



*Bridge crossing on the Afrisere-Dome Trunk Road after construction.*



*A section of the Agogo-Afrisere Trunk Road through Ananekrom on the road corridor before construction*



*A section of the Agogo-Afrisere Trunk Road through Agogo township after construction*



### Appendix 5.9: Ferry Activity



One of the two Ferries near completion at Akosombo path.



An average tree stump being removed from the navigational path.



Partial view of the Ferry Terminal at the Adawso end before construction



Partial view of the Ferry Terminal at the Adawso end after construction



Ferry navigational route without Buoys (Before)



Ferry navigational channel with Buoys (After)

## Appendix 5.10: Procurement Capacity Activity



*A group of Procurement Lecturers in syndication*



*Principal Operations Officer of Public Procurement Authority explaining a point at an Orientation Programme held for students of Koforidua Polytechnic prior to sending them out on Internship:*

## Appendix 5.11: Community Services Activity

### Appendix 5.11.1: Education Sub-Activity



Technical Handing over of completed School Facilities at Sinful, Fotobi and Aburi to the Municipal Assemblies. In attendance is the Community Dev. Planner-MiDA, Zonal Agric Manager-MiDA, Municipal Education Director, Municipal Engineer, Assemblymen and Messrs Prescon Ltd - the Contractor.



*Mono desk type of furniture supplied to the Zoosali Primary School in the by the Kingdom Books & Stationery Ltd.*



*Dual Desks type of furniture supplied to the Aburi Presby Junior High School in the Akwapim South District.*

**Appendix 5.11.2: Water and Sanitation Sub-Activity**

*Borehole and Small Town Water Systems*



*Fenced Borehole completed and well mechanized for Janga Polyclinic in the West Mamprusi District of the Northern Agricultural Zone.*



*Borehole installed with hand pump at Tadieso in the Afram Basin Zone.*



*50 m3 High level tank at Yonso in the Mampong Municipality of the Afram Basin Zone*



*Pump house at Apaah in the Sekyere Central District of the Afram Basin Zone*

*Tamale Water Extension Project (TWEP)*



*Because of uncertainty about the continuous flow of water women have lined up containers to fetch water during the test run of the facility in a beneficiary community.*



*Women in the same community fetching water after the commissioning of the project.*



*Pipe stand located on a school compound for students at Moglaa with students expressing their joy.*



*Woman fetching water from one of the pipe stands in Tindang with some community members looking on.*

### Appendix 5.11.3: Rural Electrification Sub-Activity



*Electricity generating system used by the Tamale Integrated Food Company (ITFC) before connection to the national grid.*



*A 315 kVA, 34.5/0.415kV PMT Transformer installed for the Tamale Integrated Food Company (ITFC) at Gushie in the Savelugu Nanton District.*

### Appendix 5.12: Financial Services Activity



*Symbolic launch of the Ghana Rural Bank Computerization Project in November 2010.*



*Satellite communication for networked banking services at one of the 130 Beneficiary Rural Banks in Ghana.*



*Secondary Power has been a critical component of the new computerized systems*



*Data Centre equipment being inspected by Apex Bank DMD and an MCC Official.*



*The launching of the Cheque Codeline Clearing and the Automated Clearing House Systems*

### Appendix 5.13: Environmental and Social Impact



*Entrepreneurial Skills Training session ongoing for selected N1 Highway Project Affected Persons*



*The construction of a relocated Shrine affected by the N.1 Highway.*



### Appendix 5.14: Monitoring and Evaluation



woman from Savelugu Township in the Savelugu-Nanton District responding to questions in the Water & Sanitation Impact Evaluation Baseline Survey, conducted by the National Opinion Research Center (NORC) at the University of Chicago.



The respondent drawing water from the only source (unprotected well) located in the middle of the house.



An FBO Survey Round 3 interview in progress at a community in the Ejura Sekyedumase District by an Enumerator from the Institute of Statistical, Social and Economic Research (ISSER).



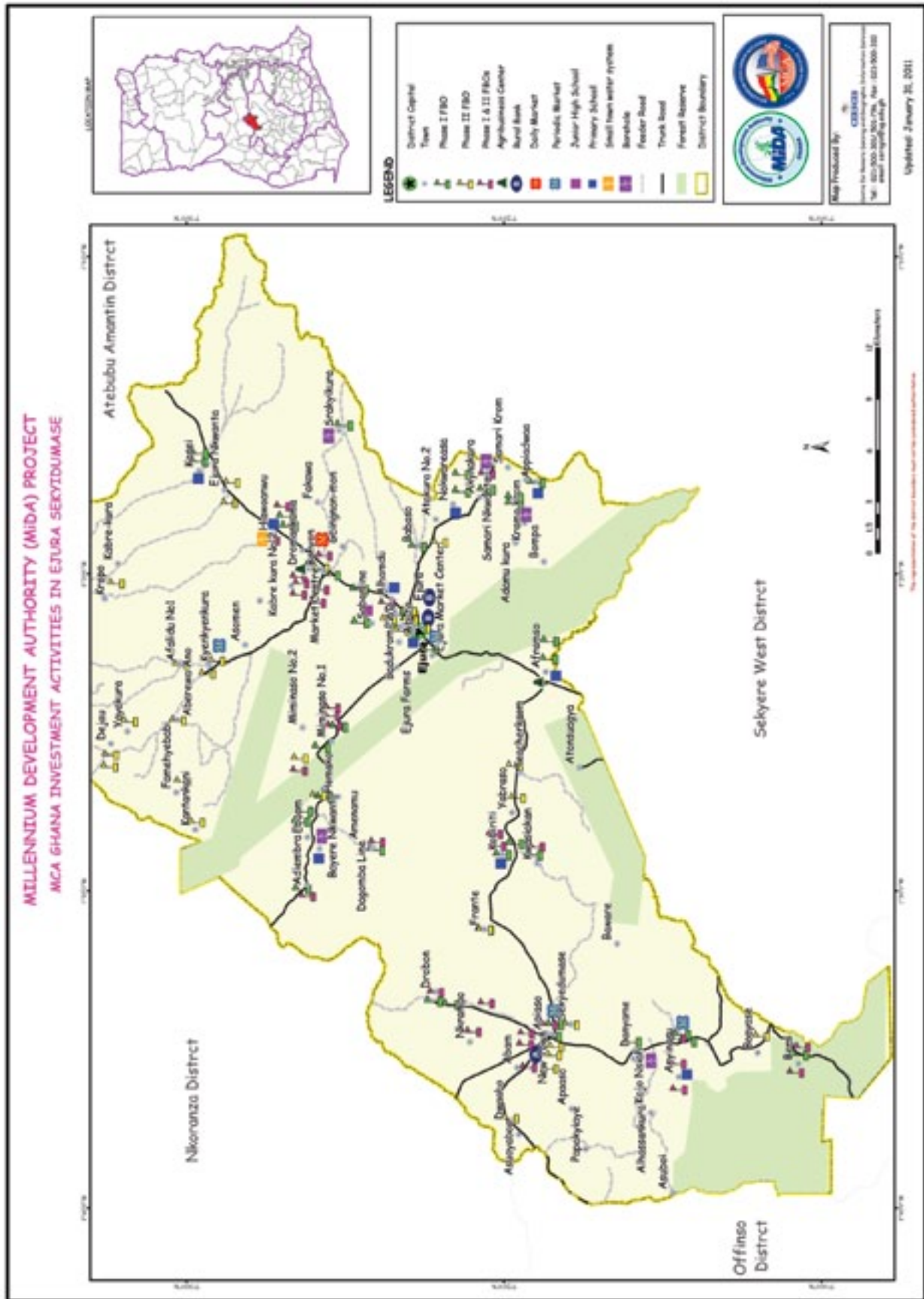
FBO Survey Supervisor and Enumerators being briefed by MiDA Statistician



A GLSS5+ Listing Team of Enumerators in a Ministry of Health Fibre Boat (right) crossing the Afram River to access a difficult area in the Kwahu North District, the "Dwarf Island".

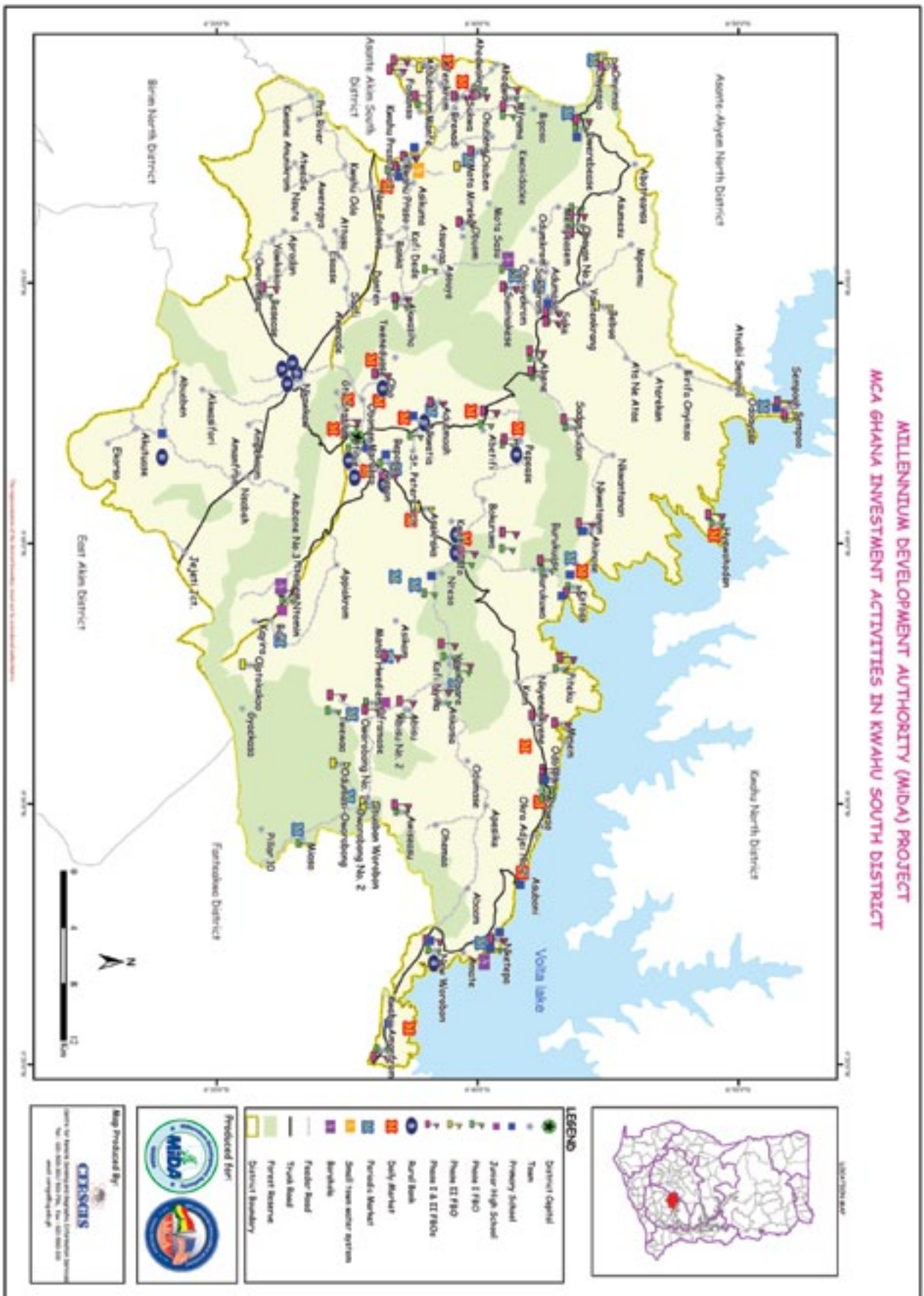
**Appendix 6:**  
**MCA Ghana District Maps Showing Distribution of Program Tangible Outputs**

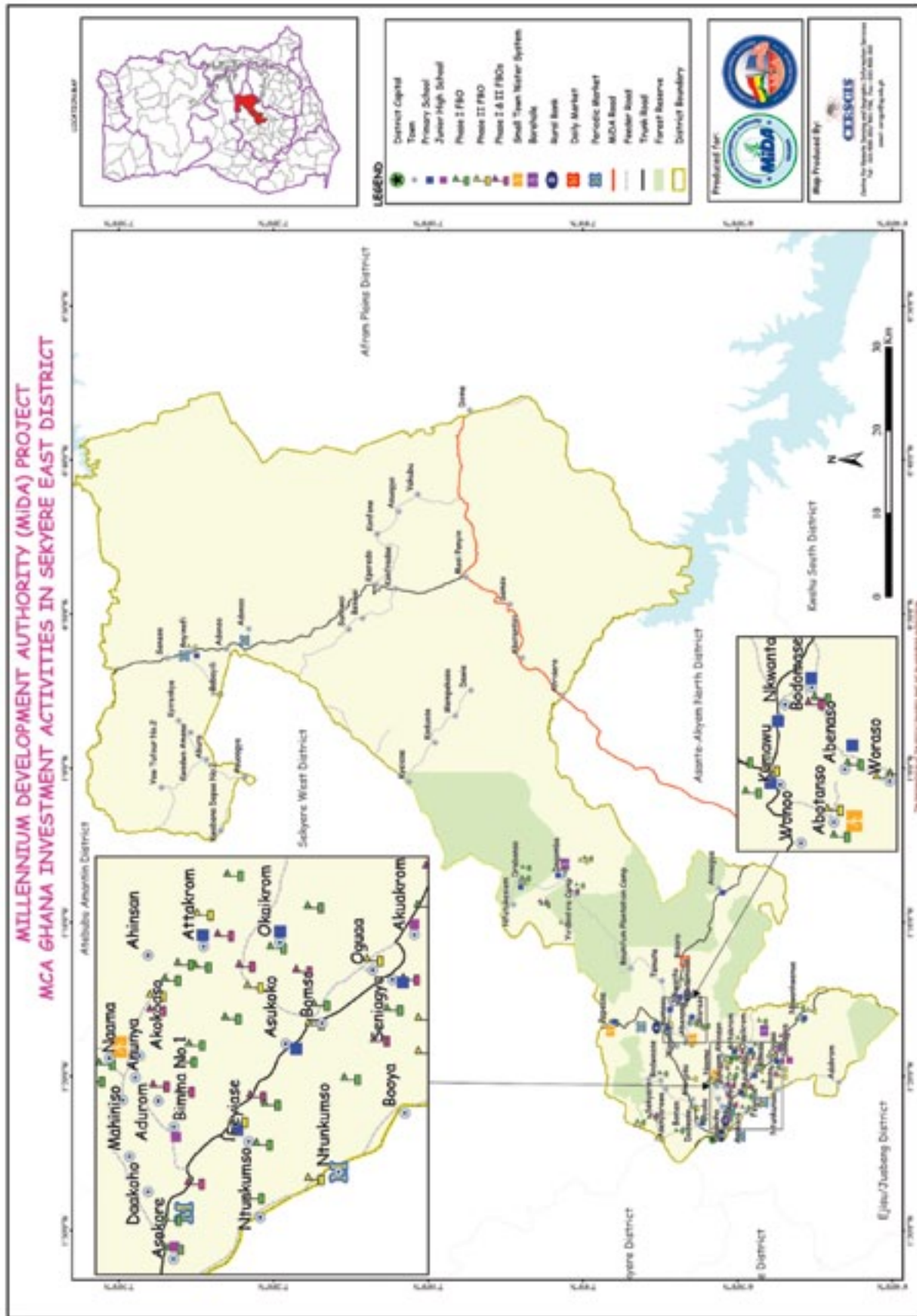
### Appendix 6.1: Afram Basin Zone

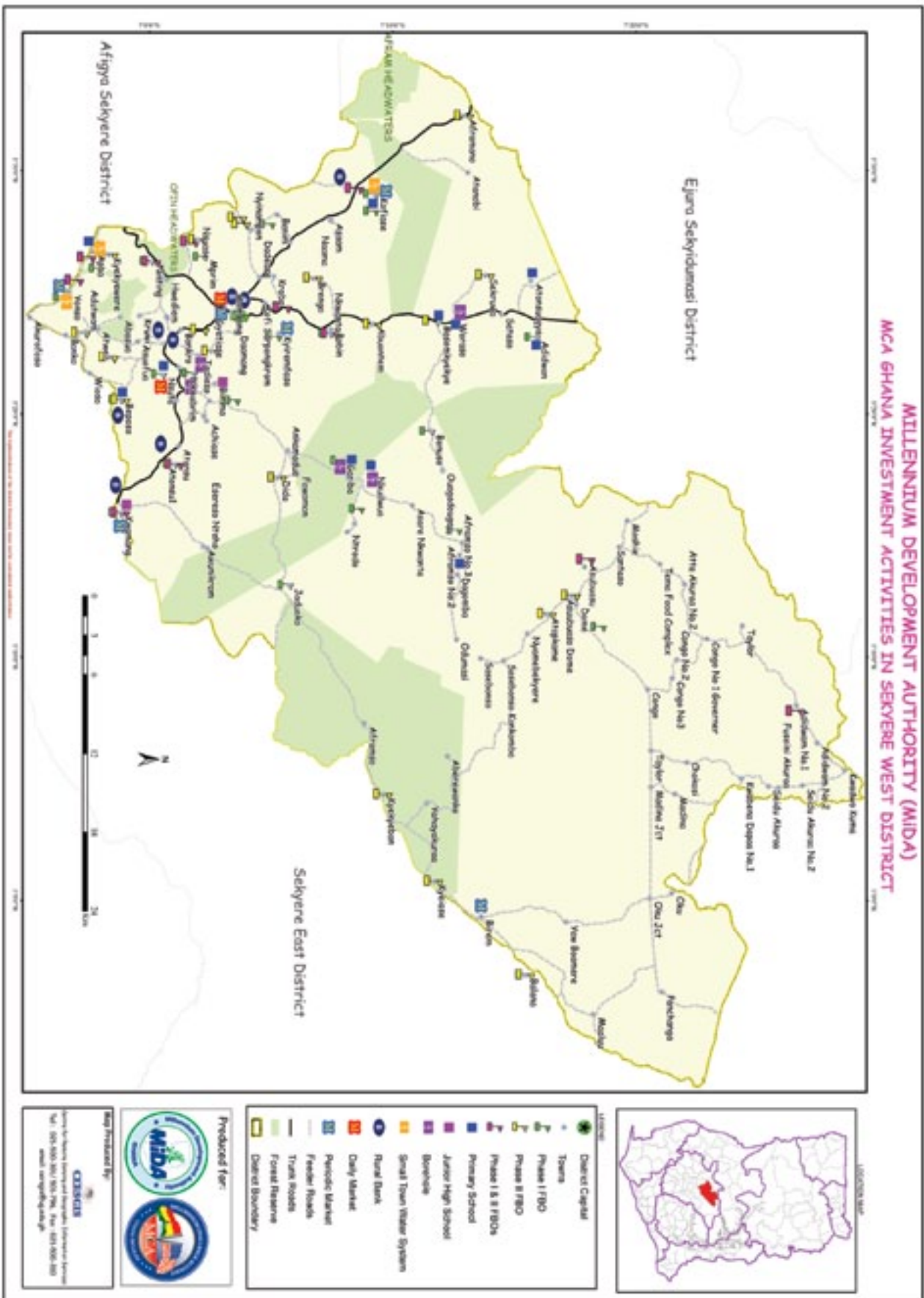






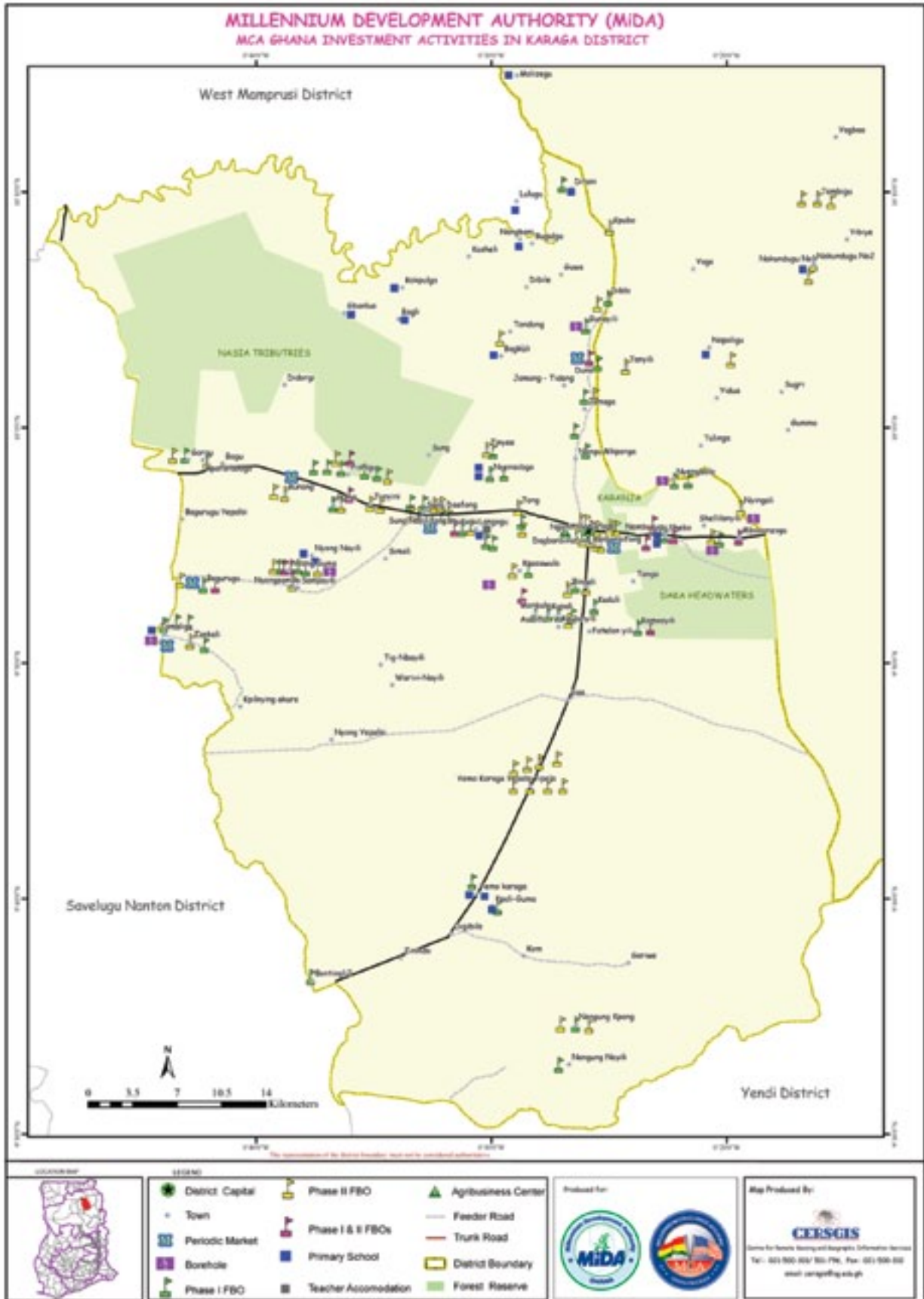


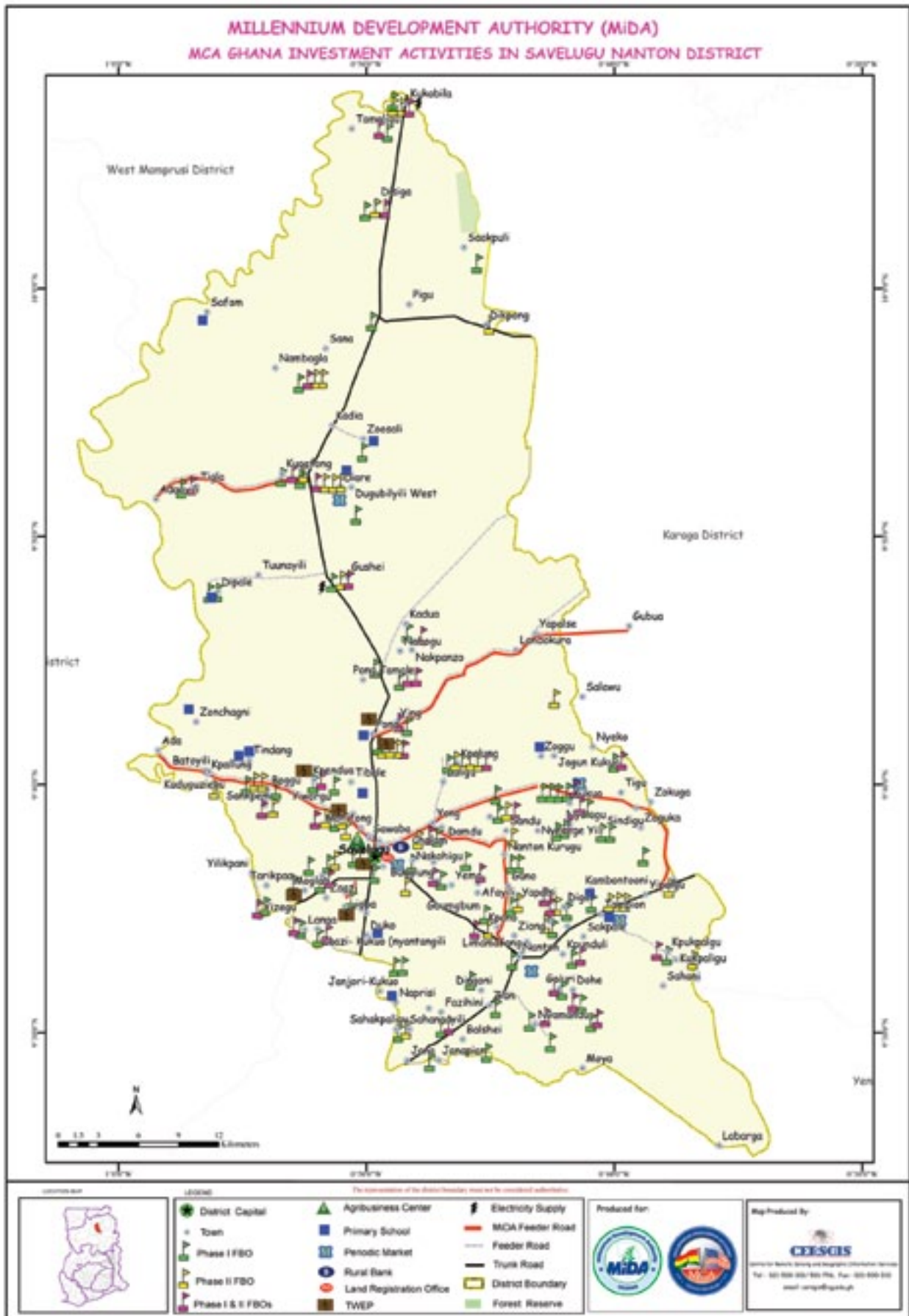




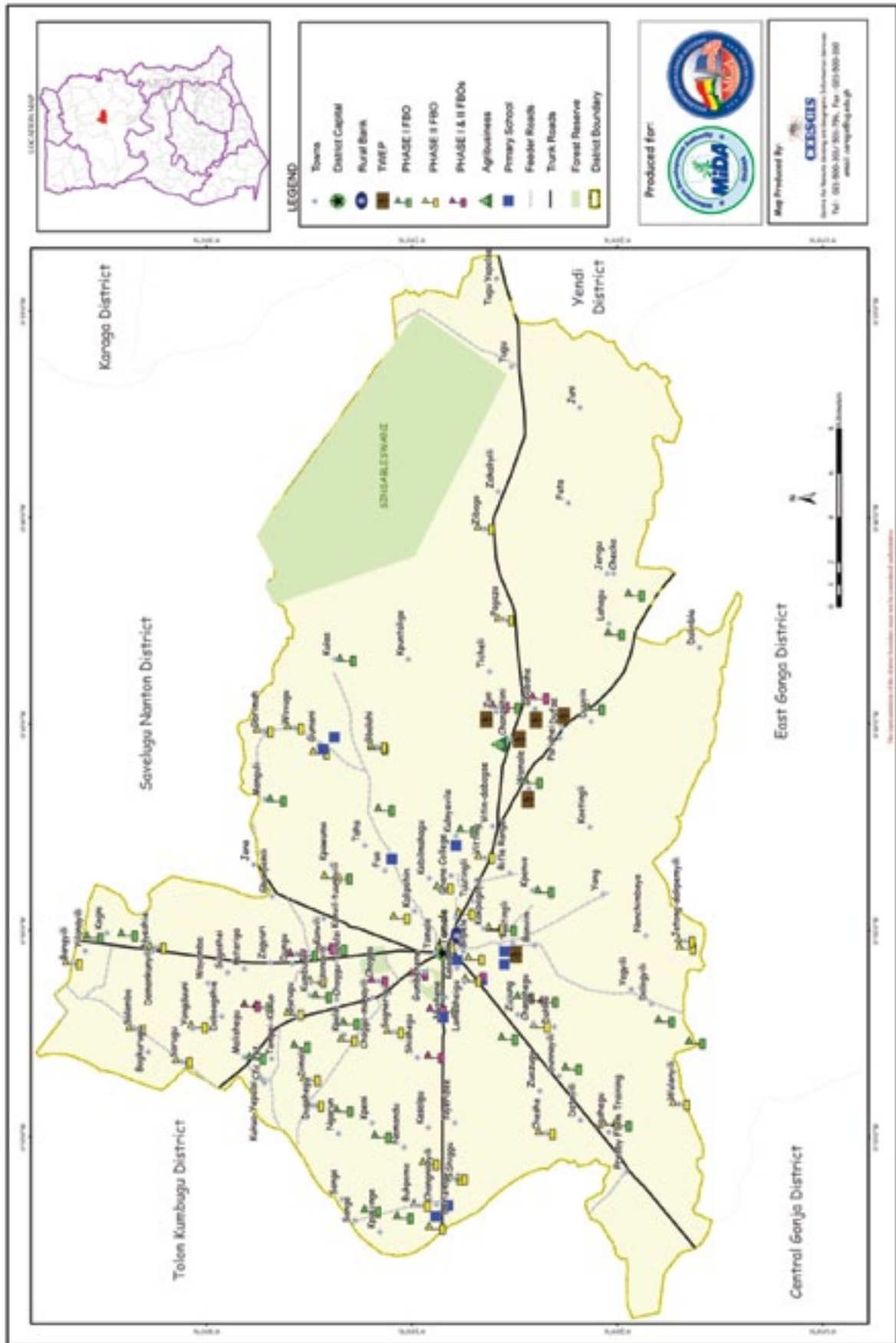


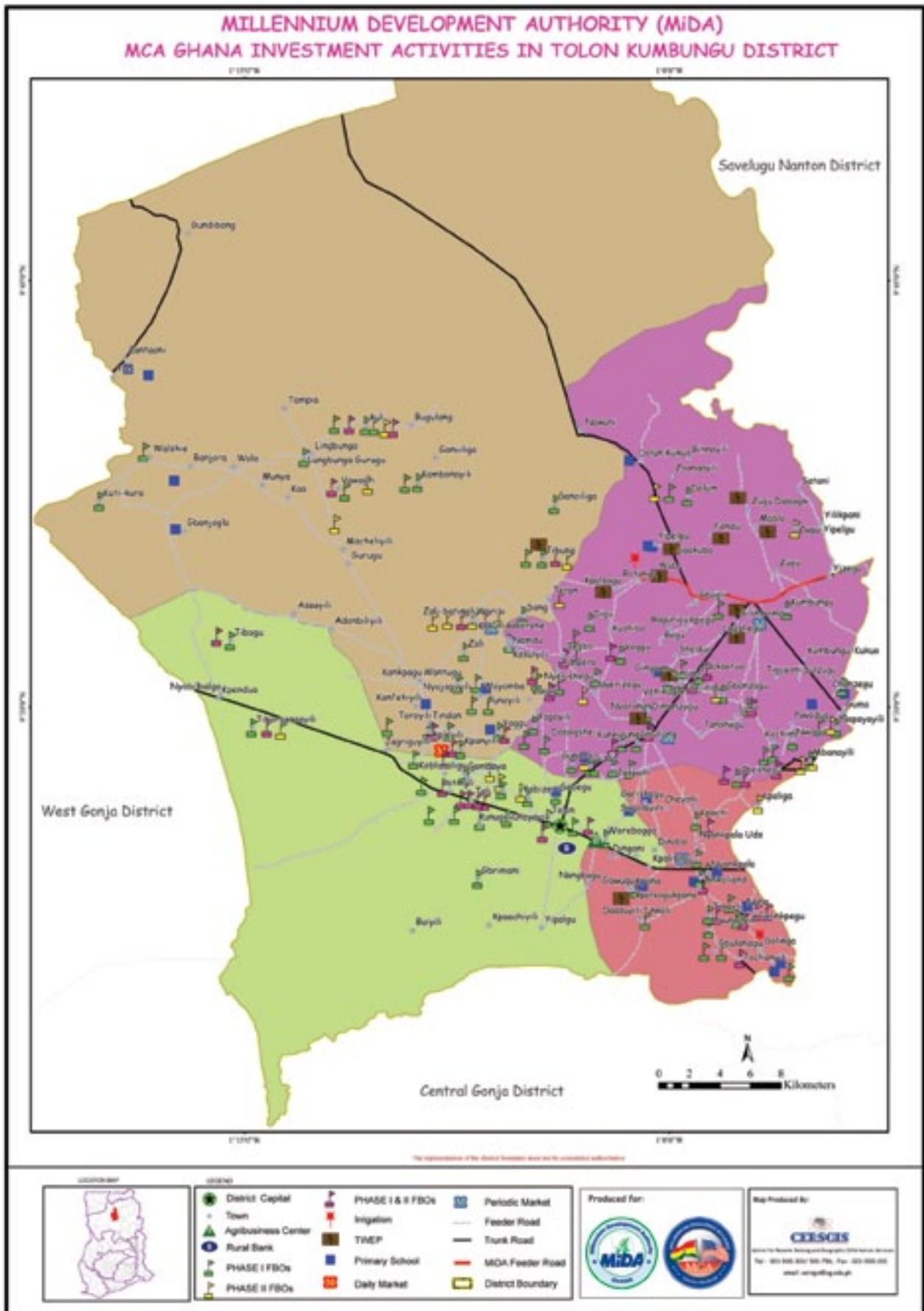
**Appendix 6.2: Northern Agricultural Zone**

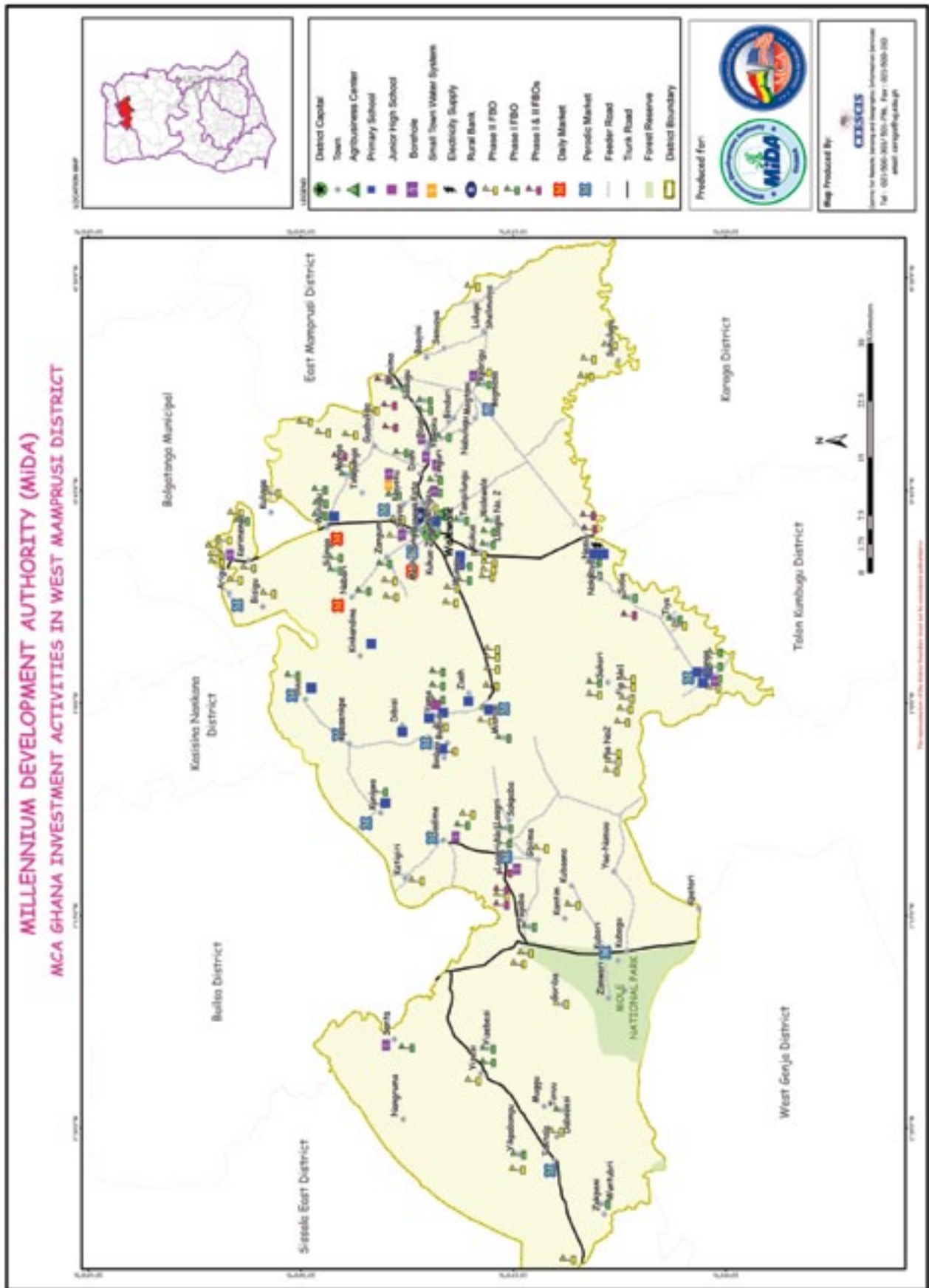




MILLENNIUM DEVELOPMENT AUTHORITY (MIDA)  
MCA GHANA INVESTMENT ACTIVITIES IN TAMALE METROPOLITAN AREA







Appendix 6.3: Southern Horticultural Zone

